

**Final**

**Project Management Plan  
for the 2008 Performance-Based Acquisition of  
Environmental Investigation and Remediation**

**Revision 0**

**Ravenna Army Ammunition Plant  
Ravenna, Ohio**

**December 19, 2008**

**Contract No. W912QR-04-D-0028  
Delivery Order No. 0001**

**Prepared for:**



**US Army Corps  
of Engineers®**

**United States Army Corps of Engineers  
Louisville District**

**Prepared by:**



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**REPORT DOCUMENTATION PAGE**

*Form Approved*  
OMB No. 0704-0188

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<b>1. REPORT DATE (DD-MM-YYYY)</b> 19-12-2008		<b>2. REPORT TYPE</b> Technical		<b>3. DATES COVERED (From - To)</b> July 2008 to December 2008	
<b>4. TITLE AND SUBTITLE</b> Final Project Management Plan for the 2008 Performance-Based Acquisition for Environmental Investigation and Remediation Ravenna Army Ammunition Plant Ravenna, Ohio				<b>5a. CONTRACT NUMBER</b> W912QR-04-D-0028	
				<b>5b. GRANT NUMBER</b> NA	
				<b>5c. PROGRAM ELEMENT NUMBER</b> NA	
				<b>5d. PROJECT NUMBER</b> Delivery Order No. 0001	
				<b>5e. TASK NUMBER</b> NA	
				<b>5f. WORK UNIT NUMBER</b> NA	
<b>6. AUTHOR(S)</b> SAIC Engineering of Ohio, Inc.				<b>8. PERFORMING ORGANIZATION REPORT NUMBER</b> 3833.20081219.001	
<b>7. PERFORMING ORGANIZATION NAME(S) AND ADDRESS(ES)</b> SAIC Engineering of Ohio, Inc. 8866 Commons Boulevard, Suite 201 Twinsburg, OH 44087				<b>10. SPONSOR/MONITOR'S ACRONYM(S)</b> CELRL-ED-EE	
<b>9. SPONSORING/MONITORING AGENCY NAME(S) AND ADDRESS(ES)</b> USACE - Louisville District U.S. Army Corps of Engineers, Louisville District 600 Martin Luther King, Jr. Place P.O. Box 59 Louisville, Kentucky 40202-0059				<b>11. SPONSOR/MONITOR'S REPORT NUMBER(S)</b> NA	
<b>12. DISTRIBUTION/AVAILABILITY STATEMENT</b> Reference Distribution Page.					
<b>13. SUPPLEMENTARY NOTES</b> None.					
<b>14. ABSTRACT</b> This Project Management Plan presents SAIC's approach to execute the 2008 Performance-Based Contract for Environmental Investigation and Remediation at the Ravenna Army Ammunition Plant.					
<b>15. SUBJECT TERMS</b> Project Management Plan, remediation, human health risk, ecological risk					
<b>16. SECURITY CLASSIFICATION OF:</b>			<b>17. LIMITATION OF ABSTRACT</b>	<b>18. NUMBER OF PAGES</b>	<b>19a. NAME OF RESPONSIBLE PERSON</b>
<b>a. REPORT</b>	<b>b. ABSTRACT</b>	<b>c. THIS PAGE</b>			<b>19b. TELEPHONE NUMBER (Include area code)</b>

**CONTRACTOR STATEMENT OF INDEPENDENT TECHNICAL REVIEW**

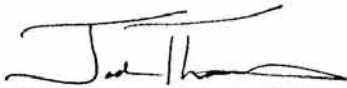
Science Applications International Corporation (SAIC) has completed the Final Project Management Plan for the 2008 Performance-Based Acquisition for Environmental Investigation and Remediation at the Ravenna Army Ammunition Plant, Ravenna, Ohio. Notice is hereby given that an independent technical review has been conducted that is appropriate to the level of risk and complexity inherent in the project. During the independent technical review, compliance with established policy principles and procedures, utilizing justified and valid assumptions, was verified. This included review of data quality objectives; technical assumptions; methods, procedures, and materials to be used; the appropriateness of data used and level of data obtained; and reasonableness of the results, including whether the product meets the customer's needs consistent with law and existing USACE policy.



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MaryAnn Bogucki  
Study/Design Team Leader

12/17/08

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Date



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Independent Technical Review Team Leader

12/17/08

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Date

Significant concerns and the explanation of the resolution are as follows:

Internal SAIC Independent Technical Review comments are recorded on a Document Review Record per SAIC quality assurance procedure QAAP 3.1. This Document Review Record is maintained in the project file. Changes to the report addressing the comments have been verified by the Study/Design Team Leader. As noted above, all concerns resulting from independent technical review of the project have been considered.



\_\_\_\_\_  
Tad Fox  
Principal w/ A-E firm

12/17/08

\_\_\_\_\_  
Date

**Final**

**Project Management Plan  
for the 2008 Performance-Based Acquisition of  
Environmental Investigation and Remediation**

Volume One - Main Report

Version 1.0

Ravenna Army Ammunition Plant  
Ravenna, Ohio

Contract No. W912QR-04-D-0028  
Delivery Order No. 0001

**Prepared for:**

U.S. Army Corps of Engineers  
600 Martin Luther King, Jr. Place  
Louisville, Kentucky 40202

**Prepared by:**

SAIC Engineering of Ohio, Inc.  
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December 19, 2008

**DOCUMENT DISTRIBUTION**  
**for the**  
**Final Project Management Plan**  
**for the 2008 Performance-Based Acquisition of**  
**Environmental Investigation and Remediation**  
**Ravenna Army Ammunition Plant**  
**Ravenna, Ohio**

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Ohio EPA-NEDO = Ohio Environmental Protection Agency-Northeast District Office  
Ohio EPA-SWDO = Ohio Environmental Protection Agency-Southwest District Office  
REIMS = Ravenna Environmental Information Management System  
RTLS-ENV = Ravenna Training and Logistics Site Environmental Specialists  
RVAAP = Ravenna Army Ammunition Plant  
SAIC = Science Applications International Corporation  
USACE = United States Army Corps of Engineers  
USAEC = United States Army Environmental Command

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## LIST OF ACRONYMS

ADR/EMS	Automated Data Review/Environmental Data Management System
AOC	Area of Concern
BHHRA	Baseline Human Health Risk Assessment
BRACD	Base Realignment and Closure Division
CERCLA	Comprehensive Environmental Response, Compensation, and Liability Act
CIH	Certified Industrial Hygienist
CQA	Certified Quality Auditor
CQAP	Contractor Quality Assurance Plan
COC	Chemical of Concern
COPC	Chemical of Potential Concern
COR	Contracting Officer's Representative
CPG	Certified Professional Geologist
CQA	Certified Quality Auditor
CQM	Construction Quality Management
CSP	Certified Safety Professional
DoD	Department of Defense
EPC	Exposure Point Concentration
ERIS	Environmental Restoration Information System
FS	Feasibility Study
FWGWMP	Facility-wide Groundwater Monitoring Program
IDW	Investigation-Derived Waste
IRP	Installation Restoration Program
LUC	Land Use Controls
MARC	Multiple Award Remediation Contract
MEC	Munitions and Explosives of Concern
MMRP	Military Munitions Response Program
MNA	Monitored Natural Attenuation
NCP	National Contingency Plan
MRS	Munitions Response Site
NELAC	National Environmental Laboratory Accreditation Conference
NEPA	National Environmental Policy Act
NFA	No Further Action
NGB	National Guard Bureau
NTA	NACA Test Area
OHARNG	Ohio Army National Guard
Ohio EPA	Ohio Environmental Protection Agency
ODA#1	Open Demolition Area #1
O&M	Operations & Maintenance
OSHA	Occupational Safety and Health Administration
PAH	Polycyclic Aromatic Hydrocarbon
PBA	Performance Based Acquisition



## LIST OF ACRONYMS (continued)

PE	Professional Engineer
PG	Professional Geologist
PMP	Project Management Plan
PP	Proposed Plan
PPE	Personal Protective Equipment
PWS	Performance Work Statement
QA	Quality Assurance
QAPP	Quality Assurance Project Plan
QASP	Quality Assurance Surveillance Plan
QC	Quality Control
RA	Remedial Action
RAB	Restoration Advisory Board
RAO	Remedial Action Objective
RC	Remedy Complete
RD	Remedial Design
REIMS	RVAAP Environmental Information Management System
RI	Remedial Investigation
RIP	Remedy in Place
ROD	Record of Decision
RTLS	Ravenna Training and Logistics Site
RVAAP	Ravenna Army Ammunition Plant
SAIC	Science Applications International Corporation
SAP	Sampling and Analysis Plan
SC	Site Closeout
SERA	Screening-level Ecological Risk Assessment
SI	Site Investigation
SSHP	Site-Specific Safety and Health Plan
SVOC	Semivolatile Organic Compound
SWPPP	Storm Water Pollution Prevention Plan
TNT	2,4,6-trinitrotoluene
USACE	United States Army Corps of Engineers
USACHPPM	United States Army Center for Health Promotion and Preventive Medicine
USAEC	United States Army Environmental Center
VOC	Volatile Organic Compound
WBG	Winklepeck Burning Grounds
WOE	Weight-of-Evidence

## 1.0 INTRODUCTION

---

Science Applications International Corporation (SAIC) has been contracted by the United States Army Corps of Engineers (USACE) Louisville District to provide environmental services to achieve remedy complete, remedy in place, site closeout, or approved Record of Decision (ROD) for specified environmental media at 18 areas of concern (AOCs) at the Ravenna Army Ammunition Plant (RVAAP) in Ravenna, Ohio. The 18 AOCs to be addressed are:

- RVAAP-06: C-Block Quarry;
- RVAAP-12: Load Line 12;
- RVAAP-13: Building 1200;
- RVAAP-19 and -R-01<sup>a</sup>: Landfill North of Winklepeck Burning Grounds (WBG);
- RVAAP-29: Upper and Lower Cobbs Pond;
- RVAAP-33 and -R-01<sup>a</sup>: Load Line 6;
- RVAAP-38: NACA Test Area (NTA);
- RVAAP-39: Load Line 5;
- RVAAP-40: Load Line 7;
- RVAAP-41: Load Line 8;
- RVAAP-42: Load Line 9;
- RVAAP-43: Load Line 10;
- RVAAP-44: Load Line 11;
- RVAAP-45: Wet Storage Area;
- RVAAP-46: Buildings F-15 and F-16;
- RVAAP-48: Anchor Test Area;
- RVAAP-50 and -R-01<sup>a</sup>: Atlas Scrap Yard; and
- RVAAP-67: Facility-Wide Sewers.

<sup>a</sup>RVAAP-19-R-01, RVAAP-33-R-0101 and RVAAP-50-01 designate Military Munitions Response Program (MMRP) sites that overlap the environmental AOCs.

In addition, SAIC is tasked to complete installation and four quarters of sampling of six bedrock monitoring wells as part of facility-wide groundwater investigation. This work is being performed under a firm fixed price basis in accordance with USACE, Louisville District, Multiple Award Remediation Contract (MARC) W912QR-04-D-0028, Delivery Order No. 0001, under a Performance Based Acquisition (PBA). The Army's goal for completion of all work under the PBA is September 30, 2014. The performance objectives to complete all necessary work at the 18 AOCs at the facility-wide groundwater investigation by SAIC's proposed date of December 12, 2013, were specified in the Performance Work Statement (PWS) issued by the Army on June 20, 2008 (USACE 2008). These performance objectives are summarized in Table 1-1.

In addition, planning and performance of all elements of this PBA will be in accordance with the requirements of the Ohio Environmental Protection Agency (Ohio EPA) Director's Final Findings and Orders for RVAAP, dated June 10, 2004 (Ohio EPA 2004). The portion of the Ohio EPA Director's Final Findings and Orders pertinent to this PBA is the requirement to develop a Remedial Investigation/Feasibility Study (RI/FS), a Proposed Plan (PP), a ROD or other appropriate document, and a remedy for each AOC at the RVAAP in conformance with the Comprehensive Environmental

Response, Compensation, and Liability Act (CERCLA), the National Contingency Plan (NCP), as well as the Director's Final Findings and Orders.

## **1.1 PURPOSE AND SCOPE**

As part of this project, SAIC is tasked with the development of a Project Management Plan (PMP). This PMP summarizes SAIC's overall technical and management approach to achieve the PWS performance objectives for specified environmental media by a proposed date of December 12, 2013, and includes a project schedule (detailing deliverable target and milestone dates), project team roles and responsibilities, and a deliverable matrix in accordance with the performance objectives listed in the PWS (USACE 2008). This PMP also addresses coordination with RVAAP stakeholders other than the Army and Ohio EPA, as well as other facility environmental and operational activities.

This PMP is considered a living document and will be updated, if necessary, after completion of major deliverable milestones to address significant changes to the overall technical and/or management approach. Updates to the PMP shall be noted as Revisions and sequentially numbered. The approved PMP will initially be designated as Revision 0. The 2008 PBA Performance Work Statement required that SAIC propose an award date for Optional Task 5. The proposed date for award of Optional Task 5 is October 15, 2011, (see Section 6.3) in order to attain SAIC's proposed constrained completion date of December 12, 2013, and the Army's goal for completion of remediation. Should the Optional Task 5 award date change, the project schedule will be evaluated and adjusted as required and the PMP updated to reflect the revised schedule.

## **1.2 PLAN ORGANIZATION**

The remaining sections of this PMP are organized as follows:

- Section 2: Facility Background;
- Section 3: Summary of Work and Proposed Remedial Approach;
- Section 4: Project Execution and Coordination;
- Section 5: Project Organization/Resources;
- Section 6: Project Reporting;
- Section 7: Project Schedule and Milestones; and
- Section 8: References.

Section 2 summarizes facility and AOC background information. Section 3 outlines the initial technical approach developed for attaining performance milestones at each AOC to achieve response complete, remedy in place, or site closeout. Section 4 summarizes execution and coordination activities. SAIC will manage the project with the team organization and resources described in Section 5. Project reporting requirements and communication are described in Section 6. This established infrastructure will be utilized to ensure performance to the schedule and milestones (Section 7) and that project coordination (Section 4) is fully addressed and completed.

**Table 1-1. RVAAP 2008 PBA Performance Requirements Summary**

<b><i>Performance Objective</i></b>	<b><i>Performance Standards</i></b>
<b>Task 1</b>	
<p>Approved Project Management Plan (PMP) and Quality Assurance Surveillance Plan (QASP):</p> <ul style="list-style-type: none"> <li>• Draft PMP and QASP within 30 days of contract award;</li> <li>• Final PMP and QASP within 30 days of receipt of Contracting Officer's Representative (COR) comments on the drafts.</li> </ul>	<p>Army approval through the COR and Ohio EPA approval (e.g., receipt of Ohio EPA documentation confirming PMP approval).</p>
<b>Task 2</b>	
<p>Achieve an approved Record of Decision (ROD) for all media except groundwater for the following AOCs within five years of contract award:</p> <ul style="list-style-type: none"> <li>• RVAAP-06: C-Block Quarry</li> <li>• RVAAP-12: Load Line 12*</li> <li>• RVAAP-13: Building 1200</li> <li>• RVAAP-19: Landfill North of Winklepeck Burning Grounds</li> <li>• RVAAP-29: Upper and Lower Cobb Ponds</li> <li>• RVAAP-33: Load Line 6</li> <li>• RVAAP-38: NACA Test Area</li> <li>• RVAAP-39: Load Line 5</li> <li>• RVAAP-40: Load Line 7</li> <li>• RVAAP-41: Load Line 8</li> <li>• RVAAP-42: Load Line 9</li> <li>• RVAAP-43: Load Line 10</li> <li>• RVAAP-44: Load Line 11</li> <li>• RVAAP-45: Wet Storage Area</li> <li>• RVAAP-46: F-15 and F-16</li> <li>• RVAAP-48: Anchor Test Area</li> <li>• RVAAP-50: Atlas Scrap Yard</li> </ul> <p>* For Load Line 12, ROD required for surface water and wet sediment only.</p> <p>For groundwater, the contractor is to achieve an approved remedial investigation/feasibility study (RI/FS) for these AOCs within five years of contract award.</p>	<p>Army approval through the COR and Ohio EPA approval (e.g., receipt of Ohio EPA documentation confirming ROD approval) within five years of contract award.</p> <p>Army approval through the COR and Ohio EPA approval (e.g., receipt of Ohio EPA documentation confirming RI and FS approval) within five years of contract award.</p>
<b>Task 3</b>	
<p>Achieve approval of well installation of six wells into the basal portion of the Sharon Conglomerate Aquifer by 30 June 2010. Well location will be identified by USACE during the pre-bid site visit. Conduct required groundwater sampling and analysis events.</p>	<p>Army approval through the COR and Ohio EPA approval (e.g., receipt of documentation confirming monitoring report approval) by 30 June 2010 (this date is scheduled to coordinate with other Facility-wide Groundwater Monitoring Program (FWGWMP) activities). Well installation, sampling and analysis will be conducted pursuant to the FWGWMP.</p>
<b>Task 4</b>	
<p>Achieve an approved interim ROD at the following AOC by June 30, 2010: RVAAP-66: Facility-Wide Groundwater, Groundwater at Load Line-12 only.</p> <p>Achieve an approved ROD at the following AOC within five years of task award: RVAAP-67: Facility-wide Sewers (includes all load lines, LL-1 thru LL-12).</p>	<p>RVAAP-66: Army approval through the COR and Ohio EPA approval (e.g., receipt of Ohio EPA documentation confirming ROD approval).</p> <p>RVAAP-67: Army approval through the COR and Ohio EPA approval (e.g., receipt of documentation confirming RVAAP-67 ROD approval).</p>

**Table 1-1. RVAAP 2008 PBA Performance Requirements Summary (continued)**

<i>Performance Objective</i>	<i>Performance Standards</i>
<b>Optional Task 5</b>	
<p>Achieve Remedy in Place (RIP), Response Complete (RC), remedial action objectives (RAO), or Site Closeout (SC) status for soil, dry sediment, wet sediment, and surface water at the following AOCs within five years of contract modification for this award:</p> <ul style="list-style-type: none"> <li>• RVAAP-06: C-Block Quarry</li> <li>• RVAAP-12: Load Line 12 (*)</li> <li>• RVAAP-13: Building 1200</li> <li>• RVAAP-19 and -R-01<sup>a</sup>: Landfill North of Winklepeck Burning Grounds (WBG)</li> <li>• RVAAP-29: Upper and Lower Cobb Ponds</li> <li>• RVAAP-33: Load Line 6</li> <li>• RVAAP-38: NACA Test Area</li> <li>• RVAAP-39: Load Line 5</li> <li>• RVAAP-40: Load Line 7</li> <li>• RVAAP-41: Load Line 8</li> <li>• RVAAP-42: Load Line 9</li> <li>• RVAAP-43: Load Line 10</li> <li>• RVAAP-44: Load Line 11</li> <li>• RVAAP-45: Wet Storage Area</li> <li>• RVAAP-46: F-15 and F-16</li> <li>• RVAAP-48: Anchor Test Area</li> <li>• RVAAP-50 and -R-01<sup>a</sup>: Atlas Scrap Yard</li> <li>• RVAAP-67: Facility-wide Sewers</li> </ul> <p><sup>a</sup>RVAAP-19-R-01 and RVAAP-50-01 designate Military Munitions Response Program (MMRP) sites that overlap the environmental AOCs. * for surface water and wet sediment only</p> <p>At Atlas Scrap Yard, RVAAP-50 (also RVAAP-50-R-01), the Military Munitions Response Program (MMRP) and CERCLA-regulated hazardous substances contamination is overlapping. Contractor shall conduct munitions and explosives of concern (MEC) removals at this AOC in order to facilitate the installation restoration program (IRP) remediation. Future actions under the MMRP will address MEC issues within areas of the AOC that fall outside of the IRP remediation footprint.</p> <p>The portion of the Landfill North of WBG (RVAAP-19 and RVAAP-19-R-01) where a cap is to be installed over waste disposal trenches overlaps with magnetic anomalies identified in the MMRP site investigation (SI). Contractor shall conduct MEC removals at this AOC in order to facilitate the IRP remediation. Future actions under the MMRP will address MEC issues within areas of the AOC that fall outside of the IRP remediation footprint.</p>	<p>Army approval through the COR and Ohio EPA approval (e.g., receipt of Ohio EPA documentation confirming RIP<sup>a</sup>/RC<sup>b</sup>; RAO or SC<sup>c</sup>) within five years of contract modification for this award.</p>

<sup>a</sup>Remedy in Place (RIP): A final remedial action has been constructed and implemented and is operating as planned in the remedial design. Because operation of the remedy is ongoing, the area of concern cannot be considered Response Complete.

<sup>b</sup>Response Complete (RC): The remedy is in place and the required remedial action (operations) (RA(O)) have been completed. If there is no RA(O) phase and all response action objectives have been achieved and documented, then the remedial action (construction) end date will also be the RC date.

<sup>c</sup>Site Closeout (SC): Site Closeout occurs when cleanup goals have been achieved that allow unrestricted use of the property (i.e., no further LTM, including institutional controls, is required). Site Closeout signifies when the U.S. Army has completed active management and monitoring at an environmental cleanup area of concern, no additional environmental cleanup funds will be expended at the area of concern, and the U.S. Army has obtained regulator concurrence.

## 2.0 FACILITY BACKGROUND

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### 2.1 GENERAL FACILITY DESCRIPTION

When the RVAAP Installation Restoration Program (IRP) began in 1989, the RVAAP was identified as a 21,419-acre facility. The property boundary was resurveyed by the Ohio Army National Guard (OHARNG) over a two year period (2002 and 2003), and the actual total acreage of the property was found to be 21,683.289 acres. As of February 2006, a total of 20,403 acres of the former 21,683 acre RVAAP have been transferred to the National Guard Bureau (NGB) and subsequently licensed to the OHARNG for use as a military training site, the Ravenna Training and Logistics Site (RTLS). The current RVAAP consists of 1,280 acres in various parcels throughout the OHARNG RTLS.

The RTLS is located in northeastern Ohio within Portage County and Trumbull County, approximately 3 miles (4.8 km) east-northeast of the city of Ravenna and approximately 1 mile (1.6 km) northwest of the city of Newton Falls. The RVAAP portions of the property are solely located within Portage County. The RTLS is a parcel of property approximately 11 miles (17.7 km) long and 3.5 miles (5.6 km) wide bounded by State Route 5, the Michael J. Kirwan Reservoir, and the CSX System Railroad on the south; Garret, McCormick, and Berry roads on the west; the Norfolk Southern Railroad on the north; and State Route 534 on the east (see Figures 2-1 and 2-2). The RTLS is surrounded by several communities: Windham on the north; Garrettsville 6 miles (9.6 km) to the northwest; Newton Falls 1 mile (1.6 km) to the southeast; Charlestown to the southwest; and Wayland 3 miles (4.8 km) to the south.

The entire 21,683-acre parcel was an industrial facility that was government-owned and contractor-operated when the RVAAP was operational (the RTLS did not exist at that time). The RVAAP IRP encompasses investigation and cleanup of past activities over the entire 21,683 acres of the former RVAAP; therefore, references to the RVAAP in this document indicate the historical extent of the RVAAP, which is inclusive of the combined acreages of the current RTLS and RVAAP, unless otherwise specifically stated.

Industrial operations at the former RVAAP consisted of 12 munitions-assembly facilities referred to as “load lines.” Load Lines 1 through 4 were used to melt and load 2,4,6-trinitrotoluene (TNT) and Composition B into large-caliber shells and bombs. The operations on the load lines produced explosive dust, spills, and vapors that collected on the floors and walls of each building. Periodically, the floors and walls were cleaned with water and steam. Following cleaning, the waste water, containing TNT and Composition B, was known as “pink water” for its characteristic color. Scupper systems were used to collect pink water, which was contained in concrete holding tanks, filtered, and pumped into unlined ditches for transport to earthen settling ponds. However, in some instances, pink water was swept from doorways or scupper systems overflowed onto the ground surface. Load Lines 5 through 11 were used to manufacture fuzes, primers, and boosters. Potential contaminants in these load lines include lead compounds, mercury compounds, and explosives. From 1946 to 1949, Load Line 12 was used to produce ammonium nitrate for explosives and fertilizers prior to use as a weapons demilitarization facility.

In 1950, the facility was placed in standby status and operations were limited to renovation, demilitarization, and normal maintenance of equipment, along with storage of munitions. Production activities were resumed from July 1954 to October 1957 and again from May 1968 to August 1972. In addition to production missions, various demilitarization activities were conducted at facilities constructed at Load Lines 1, 2, 3, and 12. Demilitarization activities included disassembly of munitions and explosives melt-out and recovery operations using hot water and steam processes. Periodic demilitarization of various munitions continued through 1992.

In addition to production and demilitarization activities at the load lines, other facilities at RVAAP include AOCs that were used for the burning, demolition, and testing of munitions. These burning and demolition grounds consist of large parcels of open space or abandoned quarries. Potential contaminants at these AOCs include explosives, propellants, metals, and waste oils. Other types of AOCs present at RVAAP include landfills, an aircraft fuel tank testing facility, and various general industrial support and maintenance facilities.

## **2.2 AREAS OF CONCERN OPERATIONAL HISTORY**

*RVAAP-06, C-Block Quarry:* Located within C Block, this AOC is an abandoned quarry approximately 0.3 acres in size that was used as a disposal area for annealing process wastes (chromic acid), spent pickle liquors from brass finishing, fill dirt, and some construction and demolition type materials during the 1950s. The quarry bottom has a measured maximum depth of 25 feet below the surrounding grade; the fill material ranges in depth from 1.5 to 5 feet below grade. At present, the AOC is heavily forested with trees of one foot diameter or larger.

*RVAAP-12, Load Line 12:* Load Line 12 is an 80-acre former ammonium nitrate manufacturing facility operational from 1941 to 1946. From 1941 to 1943, explosive grade ammonium nitrate was manufactured at Load Line 12. Various production, renovation, and demilitarization operations were performed at a number of locations on the AOC after the termination of ammonium nitrate production in 1943. Load Line 12 was leased by the Silas Mason Company from 1946 to 1949 to manufacture fertilizer grade ammonium nitrate. Building 904 was used for demilitarization work and bomb melt out from 1949 to 1993. An Ohio EPA-permitted pink water treatment plant located near Building 904 was taken out of service in 2000. From 1965 to 1967, Hercules Alcor, Inc. leased Building FF-19 to produce aluminum chloride. A former steam plant located in the southern portion of the AOC used fuel oil and coal at various times over the years as fuel. All buildings have been demolished to grade. An explosives composting pilot study in 1999 involved removal of about 1,500 ft<sup>3</sup> of soil from four pits near Building 904 and composting at RVAAP Load Line 4's Building G-4 Warehouse.

*RVAAP-13, Building 1200:* Building 1200 was used from approximately 1941 to 1971 for ammunition demilitarization by steaming munitions rounds. The AOC is comprised of a recently demolished building footprint and the surrounding land, a 0.5-acre sedimentation pond, and the ditch leading to the sedimentation pond. The steam decontamination generated pink water, which drained to the sedimentation pond from the former Building 1200. Overflow from the sedimentation pond discharged into Sand Creek.

*RVAAP-19 and -R-01, Landfill North of WBG:* The Landfill North of WBG is an approximately 2.5-acre unlined landfill located upgradient of a wetland. Dates of operation vary among historical documents; however, the RVAAP Installation Action Plan currently indicates the AOC was operational between 1969 and 1976, during which time the AOC accepted general refuse and wastes such as booster cups, aluminum liners, municipal waste, explosive and munitions waste and ash, and scrap metal from the WBG. The landfill is not capped and debris is exposed along the northern toe slope. The landfill is adjacent to a wetland area to the north, which is approximately 15 feet lower in elevation from the top of the landfill. Another large wetland area is located to the south and is fed by a stream channel which enters the wetland from the west. A Munitions Response Site (designated RVAAP-19-R-01) exists within the AOC boundaries and is located between the former landfill and the adjacent stream to the east.

*RVAAP-29, Upper and Lower Cobbs Pond:* Upper Cobbs Pond is approximately 5 acres in size and ranges from 3-8 ft in depth. Lower Cobbs Pond is approximately 3.5 acres in size and ranges from 2-7 ft in depth. From 1941 to 1971, the ponds were utilized as sedimentation basins for discharges from Load Line 3 and Load Line 12 sawdust filtration units, wash water, storm water runoff, and surface water runoff. These discharges may have contained explosives, propellants, metals, semivolatile organic compounds (SVOCs), and volatile organic compounds (VOCs).

*RVAAP-33, Load Line 6:* Load Line 6 is approximately 51 acres in size. From 1941 to 1945, Load Line 6 operated primarily as a fuze assembly line; Building 2F-4 was used as a fulminate mixing building. In the 1950s, Load Line 6 was utilized by Firestone Defense Research for the research and development of various kinds of charges for armor penetration (e.g., shaped, fragmenting disc). Load Line 6 was again used by Firestone Defense Corporation during the late 1970s for applied research and development of shaped charges for the Department of Defense (DoD). All buildings at the AOC have since been demolished, and only the test chamber foundation and concrete blocks around the test pond remain at the AOC. A Munitions Response Site (designated RVAAP-33-R-01) associated with a portion of the former Firestone Test Facility exists within the southernmost portion of Load Line 6.

*RVAAP-38, NACA Test Area:* The NTA is an approximately 12-acre AOC formerly used as an aircraft test area to develop crash-worthy fuel tanks and/or high flashpoint aviation fuel. Some aircraft were buried at the AOC after the tests. Remaining cultural features at NTA include a concrete crash strip and footings of former operations buildings at the west end of the crash strip. A concrete-walled well pit exists at the terminus of the crash strip. Hinkley Creek is adjacent to the AOC along the west and south boundaries and receives surface drainage from the AOC via natural drainage conveyances. Open Demolition Area #1 (ODA#1) is co-located within the NTA, immediately south of the crash strip. ODA#1 was used from 1941 to 1949 as an open demolition and burning ground and subsequently as a parking area for aircraft to be used in NTA test operations. ODA#1 has been investigated separately from NTA and was subject to a prior removal action to address munitions and explosives of concern (MEC), as well as collocated chemical contamination. ODA#1 is not included in the scope of the RVAAP 2008 PBA as part of NTA; however, characterization data from ODA#1 investigations that are relevant to NTA, in particular surface water and wet sediment data, will be utilized as needed. In addition, the suspected Mustard Agent Burial Site (RVAAP-28) is located to the southwest of the AOC south of Hinkley Creek, although the exact location of this AOC has not been defined. The Mustard Agent Burial Site is not



included in the scope of the RVAAP PBA as part of NTA. However, as with ODA#1, historical data from the Mustard Agent Burial Site that may be relevant to NTA will be utilized as needed.

*RVAAP-39, Load Line 5:* Load Line 5 is a 39-acre AOC that consisted of 18 process buildings. The AOC operated as a finished product assembly line from 1941 to 1945 to produce fuzes for artillery projectiles. Operations were discontinued at the end of World War II and process equipment was removed in 1945. Load Line 5 has been inactive for more than 50 years and is overgrown with vegetation consisting of young trees and scrub vegetation. The buildings, including slabs and foundations, have since been removed.

*RVAAP-40, Load Line 7:* Load Line 7 is a 37-acre AOC formerly used as a booster loading and assembly line for artillery projectiles. Operations occurred from 1941 until the end of World War II; the booster process equipment was removed in 1945. In 1968, the line was modified to produce M-406 High Explosive and M-407A1 practice 40 mm rounds. A total of 16,000,000 (40-mm) projectiles were assembled at Load Line 7 from 1969-1970, at which time the line was deactivated and the equipment removed. The line was reactivated for the research and development of high explosive shape charges until 1993. From 1989 through 1993, pink water associated with TNT processing was treated at the Load Line 7 treatment plant operating under an Ohio wastewater discharge permit. Load Line 7 has been inactive since 1993 and is overgrown with young trees and scrub vegetation. The buildings, including slabs and foundations, have since been removed.

*RVAAP-41, Load Line 8:* Load Line 8 is a 44-acre AOC that operated as a booster loading and assembly line from 1941 to 1945. Operations were discontinued at the end of World War II and the process equipment was removed in 1945. The AOC consisted of 15 process buildings, which have since been removed. Load Line 8 has not been used since 1945 and is overgrown by trees and scrub vegetation.

*RVAAP-42, Load Line 9:* Load Line 9 is a 69-acre AOC located in the south-central portion of RVAAP. From 1941 to 1945, Load Line 9 produced detonators. In 1945, the load line was deactivated, and the equipment removed. There are no documented activities at Load Line 9 since 1945. Infrastructure at Load Line 9 consists mainly of a gravel road following the perimeter of main production area. The buildings at Load Line 9 were thermally decontaminated and demolished to 2 ft below ground surface in 2003 and the foundations and footers were removed. The concrete and brick were crushed to maintain the roads at RVAAP. An unused water tower is the only structure remaining at Load Line 9.

*RVAAP-43, Load Line 10:* Load Line 10 is a 43-acre AOC, formerly known as the Percussion Element Manufacturing Line, which operated as an initiator blending and loading line from 1941 to 1945. At the end of World War II, the process equipment and production line was placed on standby status. The line was reactivated in 1951 and used to produce primers and percussion elements until it was again placed on standby status in 1956. The line was activated again in 1969 to produce primers until 1971 at which time the line was deactivated permanently and the production equipment removed. The AOC is currently overgrown by trees and scrub vegetation. The buildings, including slabs and foundations, have since been removed.

*RVAAP-44, Load Line 11:* Load Line 11 is approximately 40 acres in size and was utilized primarily for the production of artillery primers and fuzes. During the period from 1941 to 1945, Load Line 11 operated at full capacity to produce primers for artillery projectiles. After being placed on standby status in 1945, the load line was reactivated twice, once during the 1951 to 1957 time frame to produce primers, and then again from 1969 to 1971 to produce fuzes in support of the Southeast Asia Conflict. An interim remedial action at the AOC was conducted in 2001, consisting of removal of lead/asbestos-lined sumps, lead-contaminated sediment, and solvent-contaminated soil; additionally, some of the sewer lines were also permanently plugged with grout. The buildings, including slabs and foundations, have since been demolished.

*RVAAP-45, Wet Storage Area:* The Wet Storage Area is a 36-acre AOC used from 1941 to 1945 to store primary explosives including: lead azide, mercury fulminate and tetryl. The highly explosive, shock sensitive materials were stored in water-filled drums within each of six separate igloos. Four of the igloos (WS-1, WS-1A, WS-2, and WS-2A) located in the western portion of the AOC were decontaminated and demolished in 2004. The two remaining igloos (WS-3 and WS-3A) are located in the eastern portion of the AOC.

*RVAAP-46, Buildings F-15 and F-16:* Buildings F-15 and F-16 are located west of Block D and east of Slagle Road. The buildings were used during World War II, the Korean War, and the Vietnam War to test miscellaneous explosives and propellants. The number and types of tests conducted, the composition(s) and quantities of materials tested and exact dates of testing are unknown. The buildings have been demolished and the building footers (approximately 60 ft by 120 ft) remain.

*RVAAP-48, Anchor Test Area:* Although operational information is relatively limited about this research and development area, it is believed that the AOC was used for the testing of explosively-driven soil anchoring devices. The dates of use for this AOC are unknown. The Anchor Test Area encompasses approximately 1 acre and includes several dirt mounds with a nearby sand pit (approximately 6 ft by 30 ft). There is metal debris in the area.

*RVAAP-50 and -R-01, Atlas Scrap Yard:* This AOC is a former construction camp built to house workers during the construction of RVAAP. Following demolition of the facilities following World War II, the area was used as a scrap yard for non-explosive scrap materials, Munitions and Explosives of Concern (MEC) scrap, and wooden ammunition boxes. The RVAAP-50-R-01 munitions response site (MRS) encompasses about 66 acres within the IRP AOC boundary. A MEC removal action was completed in 2003, wherein removal of above-grade MEC and ammunition boxes was completed. Currently, the area is covered by thick grass, and miscellaneous non-explosive scrap material including pipes, railroad ballast, railroad ties, concrete rubble and chipped ammunition boxes are staged at the AOC.

*RVAAP-67, Facility-Wide Sewers:* RVAAP-67, Facility-Wide Sewers, is a new AOC created in 2008 and comprised of IRP eligible storm and sanitary sewers located throughout RVAAP, including Load Lines 1-12 and the Administrative Areas. The sewers sometimes received inadvertent discharges of contaminated wastewaters from the manufacturing of munitions, and it is possible that portions of the system may contain accumulated chemical contaminants. Available historical documents do not indicate

any incidents or occurrences of intentional dumping or discharging of contaminated wastewaters to the sewers. A 2007 Explosive Evaluation of Sewers showed no accumulations of explosive compounds that would present an explosion hazard (Lakeshore). The Lakeshore sewer effort was conducted without Ohio EPA regulatory oversight, or review of the associated work plans and resultant completion report or its conclusions. The sewer system in the plant is divided into two sewage basins: a western basin and an eastern basin. The western basin includes the combined sanitary and storm sewers draining the Administrative Areas and sanitary sewers at Load Lines 5-11 that terminate at the George Road Sewage Treatment Plant. Also, several short runs of separated storm sewer exist throughout Load Lines 5-11 in the western basin, terminating in ditches and other drainage features. The eastern basin includes the sanitary sewers draining Load Lines 1-4, Load Line 12, and RVAAP-50 Atlas Scrap Yard, and terminates at the Sand Creek Sewage Treatment Plant. Load Lines 1-4 and Load Line 12 also have separate storm sewer systems terminating in drainage features such as ditches and retention ponds.

### 2.3 CURRENT STATUS OF AREAS OF CONCERN

Field activities associated with investigations at 17 of the 18 AOCs in the RVAAP 2008 PBA have been conducted to date. No investigation specific to RVAAP-67, Facility-Wide Sewers, has been conducted, as this AOC was newly created in 2008. However, investigations of storm sewers at Load Lines 1, 2, 3, 4, and 12 have been conducted as part of RIs specific to each of these AOCs. These investigations included sampling of accumulated sediment, water within the lines, and video camera surveys. A study to investigate whether explosives accumulated in the sewer lines was completed in 2007 (Lakeshore Engineering Services, Inc. 2007); however, as previously noted, this work was conducted without Ohio EPA regulatory oversight or review of the associated work plans and resultant report.

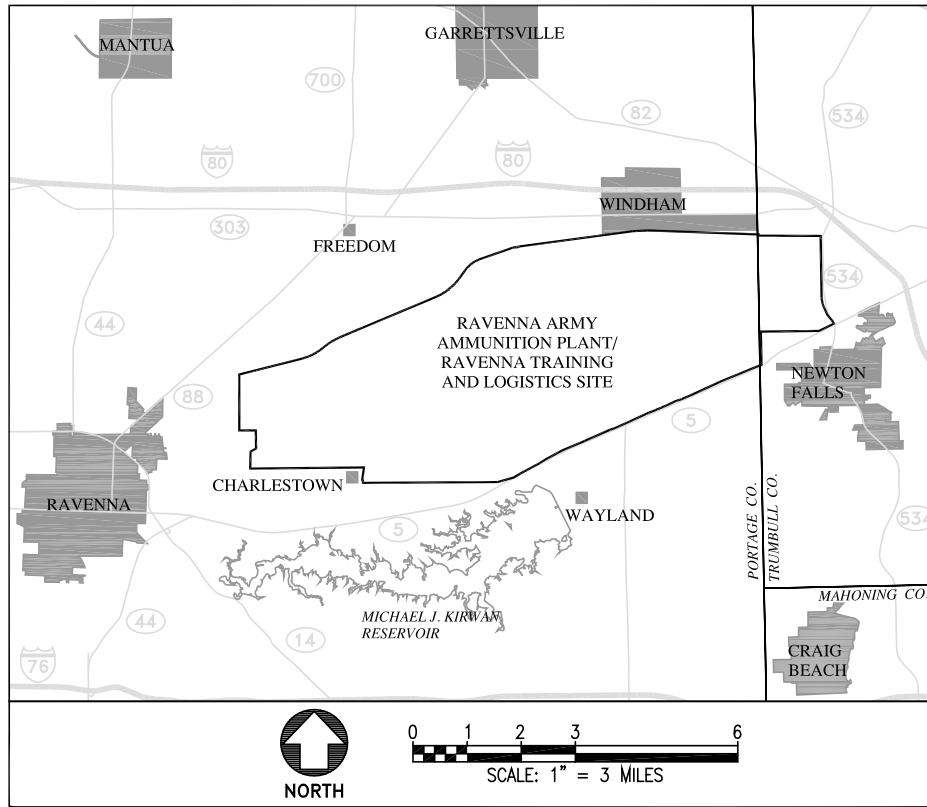
A Final Characterization Report was completed for the following AOCs in 2007 as an initial characterization effort and a further evaluation of the multi-increment sampling methodology (MKM Engineers 2007a):

- RVAAP-06 C-Block Quarry;
- RVAAP-12 Load Line 12;
- RVAAP-13 Building 1200
- RVAAP-19 and -R-01<sup>a</sup> Landfill North of WBG;
- RVAAP-38 NTA;
- RVAAP-39 Load Line 5;
- RVAAP-40 Load Line 7;
- RVAAP-41 Load Line 8;
- RVAAP-43 Load Line 10;
- RVAAP-45 Wet Storage Area;
- RVAAP-46 Buildings F-15 and F-16;
- RVAAP-48 Anchor Test Area; and
- RVAAP-50 and -R-01<sup>a</sup> Atlas Scrap Yard.

<sup>a</sup>RVAAP-19-R-01 and RVAAP-50-01 designate Military Munitions Response Program (MMRP) sites that overlap the environmental AOCs.

Previous RI Reports and associated risk assessments have been completed for each of the AOCs summarized below:

- RVAAP-12 Load Line 12: A Final Phase II RI, including a Baseline Human Health Risk Assessment (BHHRA) and a Screening-level Ecological Risk Assessment (SERA), has been completed for all environmental media (USACE 2005). A Final FS and PP for soil and dry sediment have been completed (USACE 2006 and 2007).
- RVAAP-29 Upper and Lower Cobbs Pond: A Final Phase II RI Report, including a BHHRA and a SERA, has been completed (MKM Engineers 2005a).
- RVAAP-33 Load Line 6: A Final Phase I RI Report, including a BHHRA and a SERA, has been completed (MKM Engineers 2007b).
- RVAAP-38 NTA: A Final Phase I RI Report, including screening level human health and ecological risk assessments, has been completed (USACE 2001).
- RVAAP-42 Load Line 9: A Final Phase I RI Report including a BHHRA and a SERA, has been completed (MKM Engineers 2007b) including screening level human health and ecological risk assessments (USACE 2001).
- RVAAP-44 Load Line 11: A Final RI Report, including a BHHRA and a SERA, has been completed (MKM Engineers 2005b).



**Figure 2-1. General Location and Orientation of RVAAP/RTLS**



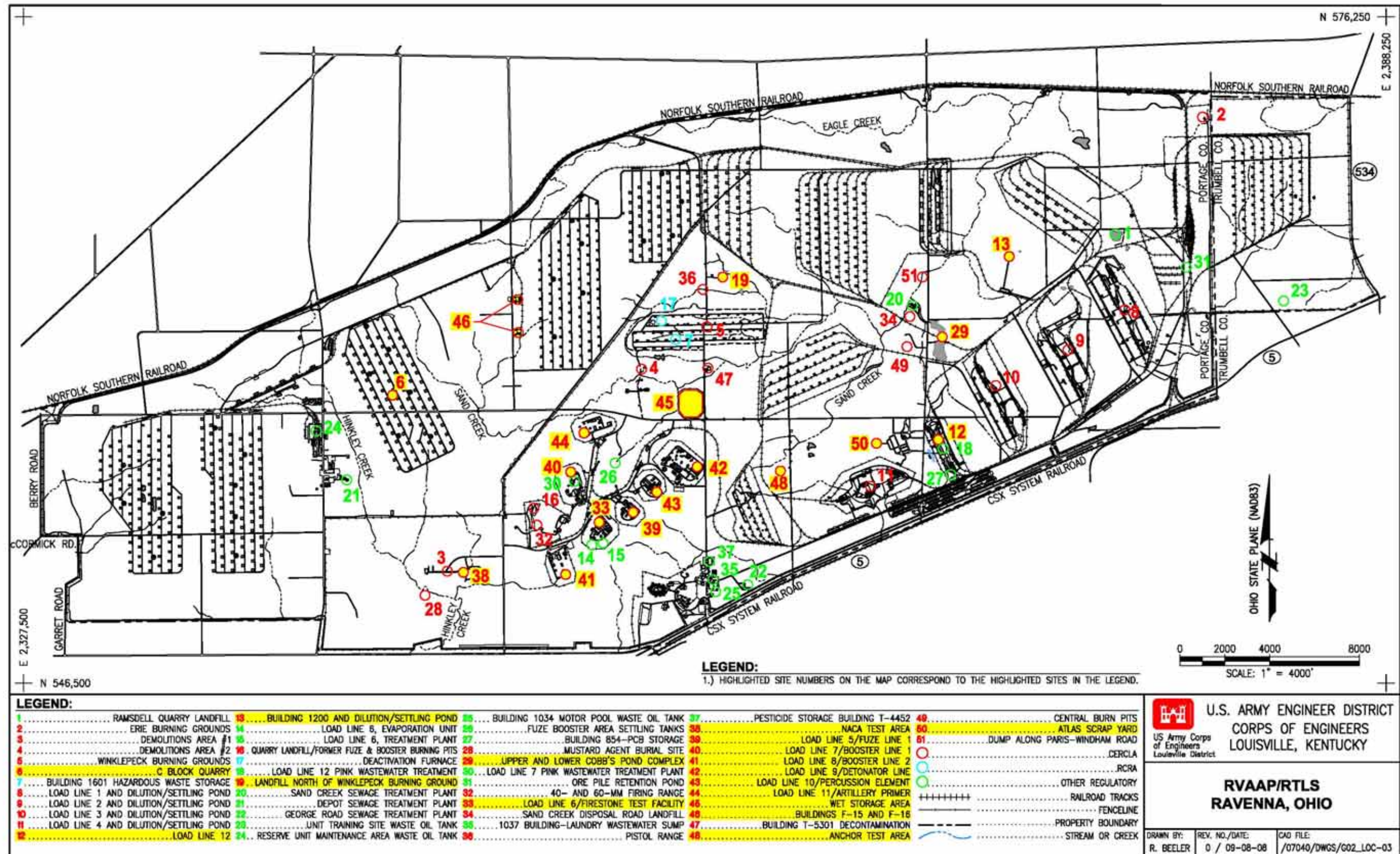


Figure 2-2. RVAAP/RTLS Facility Map

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### 3.0 SUMMARY OF WORK AND PROPOSED REMEDIAL APPROACH

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This section summarizes the work to be performed and the baseline technical approaches developed to achieve PWS objectives at each of the AOCs included in the RVAAP 2008 PBA. All required components of the CERCLA decision-making process and remedial actions will be performed to meet these objectives. Remedial actions for groundwater are not included in the scope of the RVAAP 2008 PBA; however, approved RI/FSs for groundwater must be completed for all Task 2 specified AOCs. A separate interim ROD for groundwater at Load Line 12 is required. Remedial decisions and implementation of remedial actions for groundwater, if required, will be addressed under future actions. The baseline approach for surface water and sediment addresses these media within the AOC boundaries; streams and wetland areas in non-AOC areas that potentially receive runoff from multiple AOCs are not specifically included in the baseline approach and have been previously investigated through facility-wide studies.

In general, SAIC's baseline approach entails:

- A fast-tracked execution schedule that combines RI Addenda and FSs where possible;
- The use of technical workshops in advance of the RI Addenda and FS phases of work to obtain stakeholder guidance on data quality objectives and major decision points (e.g., remedial action objectives [RAOs] and risk management positions) in order to facilitate document development and reviews;
- A risk-based technical approach that incorporates RVAAP facility-wide risk assessment guidance and specific anticipated land uses for each AOC; and
- An experienced application of weight-of-evidence (WOE) to determine if quantitative ecological cleanup goals are required incorporating similar accepted justifications utilized at other RVAAP AOCs (e.g., WBG and Load Lines 1-4).

#### 3.1 SUMMARY OF WORK

This section summarizes the activities that must be completed to achieve PWS objectives by a proposed date of December 12, 2013. Steps 1 through 4 of the following pathway are applicable to the seventeen AOCs included under Task 2 (Table 1-1). The remaining Steps 5 through 7 are applicable to all AOCs included under Task 5, which is proposed to be awarded by October 15, 2011 (Table 1-1).

*Step 1 – Prepare RI Work Plan Addendum:* SAIC will prepare an integrated RI Work Plan Addendum for all additional planned investigation activities at the 17 AOCs under Task 2.

*Step 2 – Prepare RI Addenda and Feasibility Studies:* Following completion of RI field activities, combined RI Addenda and FSs for each AOC will be prepared. Where FSs are not required for an AOC (e.g., if no further action is warranted), the RI Addenda will be stand alone reports. Consolidation of the RI Addenda and FS reports will reduce the time required to produce, review, and finalize deliverables and enhance the ability to meet SAIC's proposed December 12, 2013,



date to achieve remedy complete, remedy in place, or site closeout. The additional RI work and the FS phase will evaluate all applicable media at an AOC, inclusive of groundwater. SAIC's approach does not address groundwater beyond the FS phase under this task. The FSs will evaluate the appropriate range of remedial actions to reduce risks to human health and the environment for all media (soil/dry sediment, surface water, wet sediment, and groundwater). Where IRP remedial actions fall within the footprint of MMRP MRS areas, remedial alternatives will also address MEC to facilitate completion of remedial actions within the IRP AOC (see Section 3.2).

*Step 3 – Prepare Proposed Plan:* After the RI Addenda/FSs have been completed, SAIC will document the preferred alternative for each AOC in a PP, which will be provided for public review and comment. A separate PP will be developed to address each individual AOC. The PP(s) will be presented in a format that is clear and understandable to the public in both the document and during the required public meeting.

*Step 4 – Prepare Record of Decision:* The selected remedy, future land use, and any associated land use controls (LUCs) will be documented in the integrated ROD for each individual AOC. For AOC RVAAP-12 (Load Line 12), a ROD will be developed for surface water and wet sediment only. An interim ROD for groundwater will also be developed to meet the requirements of Task 4. The selected remedy shall consider public comment provided on the PP(s). A Responsiveness Summary addressing all public comments will be prepared as part of the ROD(s). The ROD(s) will be presented in a format that is clear and understandable to the public.

*Step 5 – Remedial Design:* Upon completion of public review of the PPs and approval of the Final RODs, SAIC will submit a Draft remedial design (RD). A consolidated RD will be developed for the AOCs requiring remedial actions. The RD will include descriptions of activities to be conducted at each AOC, construction drawings with appropriate construction specifications included as notes on the design drawings, and confirmation sampling protocols and objectives as appropriate for each AOC. The RD will detail any required LUCs for applicable AOCs. The RD will also incorporate any necessary MEC investigation and clearance protocols (e.g, work plans and preparation of Explosive Safety Submittals [ESSs]), as well as health and safety, quality assurance (QA), and associated procedures including coordination with other operating entities at RVAAP. Task 5 is to be awarded at a future date (proposed as 14-October 2011) and the schedule for completion of the RD and RA phases of work will be assessed and included in a revision of this PMP at that time. Also, as new data are acquired during supplemental RI efforts and the AOCs progress through the CERLCA process to the Final ROD stage, separation of the consolidated RD to reflect groupings of AOCs may be prudent so as not to delay progress for certain AOCs that are ready to proceed to the RA phase of work.

*Step 6 – Implement Remedial Actions:* Upon finalization, SAIC will implement the remedial actions detailed in the RD at each of the AOCs.

*Step 7 – Prepare Remedial Action Reports:* Upon completion of remedial construction activities and confirmation that RAOs and cleanup goals have been achieved, a consolidated Remedial

Action (RA) Report shall be prepared documenting implementation in accordance with the RD (i.e., in compliance with technical specifications, other relevant contract documents, and regulatory requirements). The consolidated RA Report shall summarize land use assumptions, any required operations and maintenance (O&M) requirements, and shall document remaining concentrations in soil to assist future five-year reviews and land transfer activities.

The following steps present the pathway applicable to achieving completion of Task 3 (Table 1-1), installation and sampling of six deep wells in the basal Sharon Conglomerate, no later than June 30, 2010:

*Step 1 – Prepare Work Plan Addendum:* SAIC will prepare a Facility-wide Work Plan Addendum specific to the installation and sampling of 6 wells in the basal Sharon Conglomerate. Mobilization and field activities for this task will be concomitant with supplemental RI activities for other AOCs.

*Step 2 – Conduct Monitoring Phase:* Following installation and development of the six deep wells, SAIC will perform four quarters of monitoring consistent with the requirements of the RVAAP Facility-Wide Groundwater Monitoring Program (FWGWMP). Additionally, perchlorate samples will be collected from all wells during one of the monitoring events.

*Step 3 – Develop Monitoring Report:* SAIC will prepare a monitoring report documenting the results of the monitoring phase, including comparison of results to facility-wide background and risk-based criteria, compilation of geological data, and presentation of all field log information per the PWS. The monitoring report will make recommendations as to whether the wells should transition to the FWGWMP for future monitoring.

The following steps present the pathway applicable to achieving approval of both an interim ROD for groundwater at Load Line 12, and approval of the ROD for AOC RVAAP-67 (Defense Environmental Restoration Program-eligible Facility-wide Sewers) no later than June 30, 2010 under Task 4 (Table 1-1):

*Step 1 – Prepare RI Work Plan Addendum:* SAIC will prepare a separate Facility-wide Work Plan Addendum for Load Line 12 groundwater sampling and supplemental remedial investigation activities for Facility-wide Sewers (RVAAP-67). During the development of the Work Plan Addendum for Facility-wide Sewers, information from the Lakeshore (2007) evaluation will be utilized only in a high-level and qualitative fashion. Locations where field screening methods tested positive for explosives will be noted during the review of historical data, and these locations will be reevaluated as potential source areas. However, negative screening results from the Lakeshore (2007) report will not be used to eliminate locations from investigation. All available historical utility maps and engineering drawings will be evaluated as well. A tiered investigative approach will be utilized for the sewers, as subsequent soil borings will be proposed after evaluation of the initial analytical data and video camera surveys.

*Step 2 – Prepare RI Addendum and Feasibility Study:* Following completion of RI field activities, a FS will be prepared for groundwater at Load Line 12, and a combined RI/FS document will be

prepared for the RVAAP-67 (Facility-wide Sewers) AOC. The FSs will evaluate the appropriate range of remedial actions to reduce risks to human health and the environment. The FS for groundwater at Load Line 12 will focus on monitored natural attenuation (MNA) and land use controls (LUCs) as the anticipated remedy.

*Step 3 – Prepare Proposed Plans:* After the FS has been completed, SAIC will document the preferred alternative for each AOC in a PP, which will be provided for public review and comment. A separate PP will be developed for groundwater at Load Line 12 and for the Facility-wide Sewers. The PPs will be presented in a format that is clear and understandable to the public in both the document and during the required public meeting.

*Step 4 – Prepare Record of Decision:* The selected remedy, future land use, and any associated LUCs will be documented in the interim ROD for groundwater at AOC RVAAP-12 (Load Line 12), and the ROD for Facility-wide Sewers. The selected remedy shall consider public comment provided on the PP(s). A Responsiveness Summary addressing all public comments will be prepared as part of the ROD(s). The ROD(s) will be presented in a format that is clear and understandable to the public.

## **3.2 BASELINE REMEDIAL APPROACH**

SAIC considered the five criteria below to develop the baseline technical remedial action approach for each AOC:

1. Need for additional characterization to fill known or potential data gaps to complete the RI/FS;
2. Presence of principal threat wastes, MEC, or off-facility contaminant migration that presents an imminent threat or impedes future land use;
3. Identification of chemicals of potential concern (COPCs) or chemicals of concern (COCs) from available data that exceed human health cleanup goals;
4. Determination if source removals are required to achieve protectiveness of ecological receptors; and
5. Relative long-term cost and liability considerations for the Army among potential remedial approaches.

The future land uses for each of the AOCs included in the RVAAP 2008 PBA scope (Table 3-1) are based on the OHARNG anticipated training mission and utilization of the RTLS (USACE 2004). These anticipated future land uses, as listed in the PWS issued by the Army on June 20, 2008 (USACE 2008), form the basis for the baseline remedial action technical approaches summarized in Table 3-2. Any additional future land uses considered by OHARNG will be evaluated to determine equivalency with respect to receptors identified in the Facility-Wide Human Health Risk Assessment Work Plan. If new OHANRG land uses are determined to be equivalent, or if new receptors need to be developed, these will be identified in the RI Addenda/FS reports for the respective AOCs.

Figure 3-1 illustrates the decision process for determining the need for remedial actions at the AOCs included in the RVAAP 2008 PBA. From available risk assessment data, known or potential human health COCs at each AOC were identified and their exposure point concentration (EPC) and/or point concentrations compared to preliminary draft facility-wide cleanup goals for applicable receptors under the anticipated land use. If soil and dry sediment preliminary draft facility-wide cleanup goal exceedances were identified, a corresponding action has been proposed as a baseline approach. Similarly, if the AOC-specific receptors included exposures to surface water or wet sediment, any preliminary draft facility-wide cleanup goal exceedances were evaluated to determine if source remediation is required to reduce contaminant migration to those media and exposure risk. The RVAAP stakeholder team's review of the preliminary draft facility-wide cleanup goals is ongoing.

For protection of ecological receptors, the potential need for quantitative ecological cleanup goals will be evaluated using scientific WOE based on multiple factors including, but not limited to: 1) ecological significance of the AOC; 2) comparison of the benefit of risk reductions gained relative to habitat degradation due to the action; 3) ecosystem health; 4) contaminant nature and extent and migration potential; and 5) confirmation of quality habitat adjacent to the AOCs. Where applicable, available resource studies by the Army and OHARNG and corresponding ecological risk reductions resulting from soil removals to attain human health cleanup goals will also be considered.

MEC avoidance protocol will be employed during all excavation activities. In addition, MEC surveys and clearance activities are anticipated in the technical approaches for three AOCs: RVAAP-19, RVAAP-38, and RVAAP-50 (Table 3-2). In the event MEC is encountered, SAIC will coordinate with RVAAP to provide notification to Ohio EPA in accordance with final notification procedures, dated April 8, 2005. A determination will be made if the MEC can be moved in a safe and acceptable manner. If safe to move, MEC will be placed at a storage location designated by RVAAP pending final disposition. If MEC is deemed unsafe to move, the item will be disposed by demolition in place.

The proposed remedial action technical approaches are summarized in Table 3-2.

**Table 3-1. Anticipated Future Land Uses for RVAAP 2008 PBA AOCs**

<b>Area of Concern</b>	<b>Land Use<sup>1</sup></b>
RVAAP-06 C-Block Quarry	Restricted Access, No Digging <sup>2</sup>
RVAAP-12 Load Line 12	Mounted Training, No Digging
RVAAP-13 Building 1200	Dismounted Training, Digging
RVAAP-19 and -R-01 Landfill North of WBG	Dismounted Training, No Digging
RVAAP-29 Upper and Lower Cobbs Pond	Dismounted Training, No Digging
RVAAP-33 Load Line 6	Mounted Training, No Digging <sup>2</sup>
RVAAP-38 NACA Test Area	Dismounted Training, No Digging
RVAAP-39 Load Line 5	Mounted Training, No Digging <sup>2</sup>
RVAAP-40 Load Line 7	Mounted Training, No Digging <sup>2</sup>
RVAAP-41 Load Line 8	Mounted Training, No Digging <sup>2</sup>
RVAAP-42 Load Line 9	Mounted Training, No Digging <sup>3</sup>
RVAAP-43 Load Line 10	Mounted Training, No Digging <sup>3</sup>
RVAAP-44 Load Line 11	Mounted Training, No Digging
RVAAP-45 Wet Storage Area	Mounted Training, No Digging <sup>4</sup>
RVAAP-46 Buildings F-15 and F-16	Dismounted Training, Digging
RVAAP-48 Anchor Test Area	Mounted Training, No Digging
RVAAP-50 and -R-01 Atlas Scrap Yard	Mounted Training, No Digging
RVAAP-67: Facility-Wide Sewers	Not Applicable

<sup>1</sup>OHARNG proposed land use - RVAAP Facility Wide Human Health Risk Assessor Manual (USACE 2004).

<sup>2</sup>Dismounted training may be considered by OHARNG as a potential future land use.

<sup>3</sup>Engineering School training may be considered by OHARNG as a potential future land use.

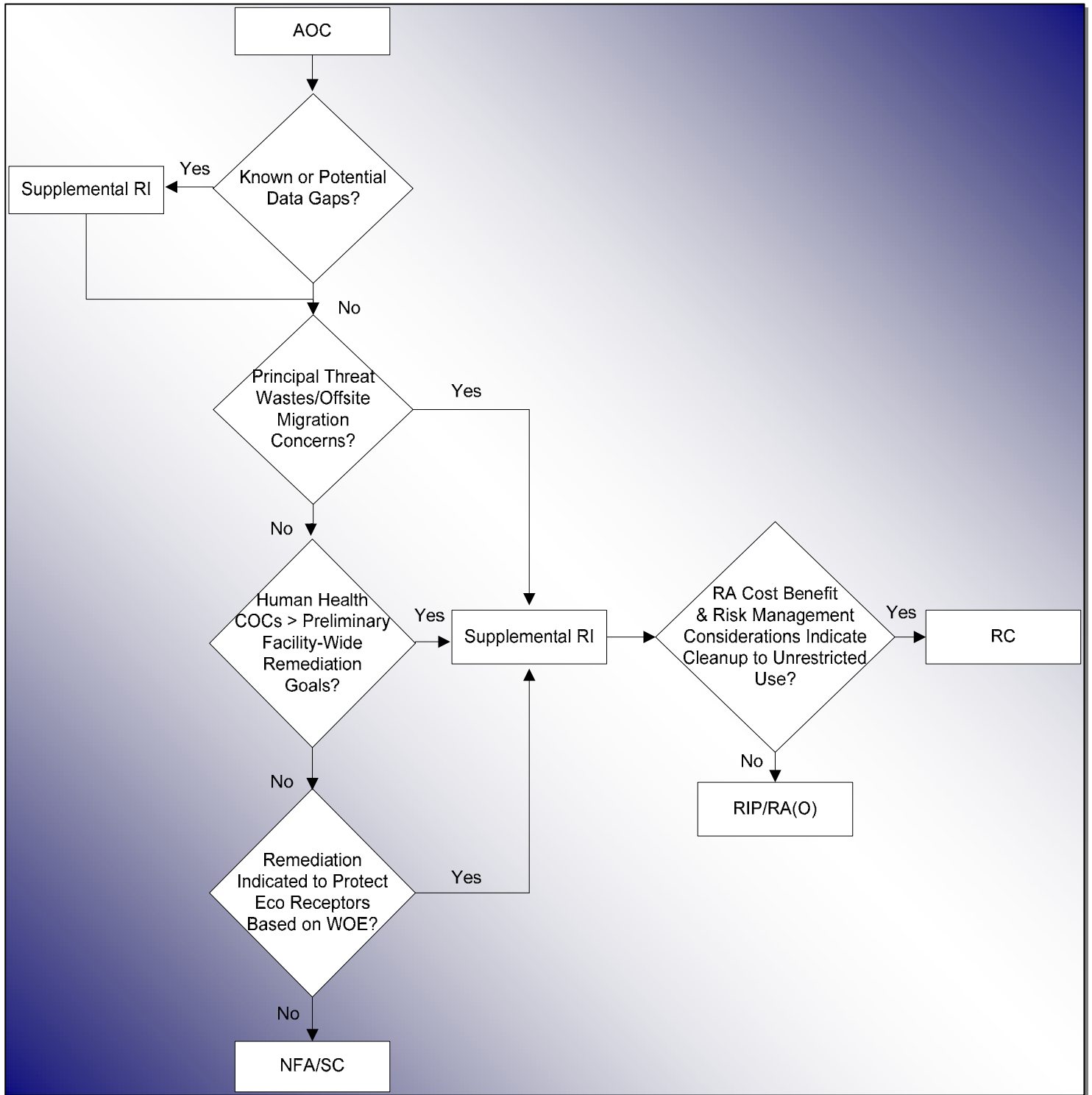
<sup>4</sup>The AOC may become part of the small arms range complex on the facility.

RVAAP = Ravenna Army Ammunition Plant

PBA = Performance Based Acquisition

AOC = Area of Concern

WBG = Winklepeck Burning Grounds



RA(O) = Remedial Action Objective  
 RC = Response complete.  
 RIP = Remedy in place.

**Figure 3-1. Decision Process to Identify Need for Remedial Action**

**Table 3-2. Summary of Proposed Remedial Action Approaches for AOCs Included in the RVAAP 2008 PBA**

AOC (Land Use)	Complete RIs and RI Reports	Complete FS/PP/ROD	Remedial Designs	Baseline Remedial Action Technical Approaches <sup>a</sup>
<b>RVAAP-06: C-Block Quarry (Restricted Access – No Digging)</b>	Implement Remedial Investigation (RI) Addendum (surface and subsurface soil/groundwater) to complete nature and extent evaluation and obtain chromium speciation data (including in surface soil/dry sediment). <sup>b</sup>	Integrated RI Addendum/Feasibility Study (FS) to include remedial alternatives for soil/dry sediment, surface water/wet sediment, and groundwater within the area of concern (AOC).  Complete integrated Proposed Plan (PP) and Record of Decision (ROD).	Complete integrated remedial design (RD).	Excavate soil/dry sediment with COCs greater than cleanup goal for Security Guard/Maintenance Worker. Off-site disposal to local industrial landfill as non-hazardous industrial waste. Confirmation sampling. Re-grade, utilizing supplemental clean replacement backfill, if necessary. Surface water/wet sediment remedial action not anticipated. Implement land use controls consistent with restricted access.  Prepare Remedial Action (RA) Report.
<b>RVAAP-12: Load Line 12 (Mounted Training – No Digging)</b>	<u>Task 2 and 5</u> Soil/dry sediment are being addressed under another contract. No additional RI for surface water/wet sediment.  <u>Task 4</u> Implement RI Addendum for additional groundwater sampling to obtain recent, contemporaneous data at selected source area and downgradient wells. Obtain relevant data for evaluation of fate and transport of contaminants and potential Monitored Natural Attenuation (MNA) alternative.	<u>Task 2 and 5</u> FS to only evaluate remedial alternatives for surface water and wet sediment. Complete integrated PP and ROD for surface water and wet sediment; a separate ROD is currently pending for soil/dry sediment.  <u>Task 4</u> Focused RI Addendum and FS to evaluate MNA and other potential remedial alternatives for groundwater. Complete PP and Interim ROD for groundwater.	<u>Task 5</u> Complete streamlined RD, including land use controls (LUCs), for surface water and wet sediment. Groundwater not included in RD/RA scope.	<u>Task 5</u> Implement land use controls for surface water and wet sediment, to be integrated with controls recently negotiated between Army and Ohio EPA for soil/dry sediment.
<b>RVAAP-13: Building 1200 (Dismounted Training – Digging)</b>	Implement RI Addendum (surface and subsurface soil/groundwater) to complete nature and extent evaluation and obtain chromium speciation data. <sup>b</sup>	Integrated RI Addendum/FS to include remedial alternatives for soil/dry sediment, surface water/wet sediment, and groundwater within the AOC.  Complete PP and ROD.	Complete integrated RD.	Excavate soil/dry sediment with COCs greater than cleanup goal for National Guard Trainee receptor. Off-site disposal to local industrial landfill as non-hazardous industrial waste. Confirmation sampling. Re-grade, utilizing supplemental clean replacement backfill, if necessary. Surface water/wet sediment remedial action not anticipated.  Prepare RA Report.

**Table 3-2. Summary of Proposed Remedial Action Approaches for AOCs Included in the RVAAP 2008 PBA (continued)**

AOC (Land Use)	Complete RIs and RI Reports	Complete FS/PP/ROD	Remedial Designs	Baseline Remedial Action Technical Approaches <sup>a</sup>
<b>RVAAP-19 and -R-01: Landfill North of WBG (Dismounted Training – No Digging)</b>	Implement RI Addendum (surface and subsurface soil/groundwater) to complete nature and extent evaluation.	Integrated RI Addendum/FS to include remedial alternatives for soil/dry sediment, surface water/wet sediment, and groundwater within the AOC.  Complete PP and ROD.	Complete integrated RD.	Installation of 2-ft soil cap and vegetative cover. Munitions and explosives of concern (MEC) surface clearance and removal within design footprint of cap prior to installation. Implementation of long-term monitoring (i.e., 30 year period) of landfill and surface water in adjacent wetland, and land use controls.  Prepare RA Report.
<b>RVAAP-29: Upper and Lower Cobbs Pond (Dismounted Training – No Digging)</b>	Implement RI Addendum (surface and subsurface soil/groundwater) to complete nature and extent evaluation and obtain chromium speciation data. <sup>b</sup>	Integrated RI Addendum/FS to include remedial alternatives for soil/dry sediment, surface water/wet sediment, and groundwater within the AOC and incorporating additional risk management evaluation, including exposure point analysis.  Complete PP and ROD.	Not anticipated.	No remedial action anticipated for soil/dry sediment. Long-term monitoring and land use controls as remedy for surface water and wet sediment in order to achieve protectiveness of National Guard Trainee receptor.  Specifications for land use controls to be developed in the ROD; separate RD or RA Report not included in baseline.
<b>RVAAP-33: Load Line 6 (Mounted Training – No Digging)</b>	Implement RI Addendum (surface and subsurface soil/groundwater) to complete nature and extent evaluation and obtain chromium speciation data. <sup>b</sup>	Integrated RI Addendum/FS to include remedial alternatives for soil/dry sediment, surface water/wet sediment, and groundwater within the AOC.  Complete PP and ROD.	Complete integrated RD.	Excavate soil/dry sediment with COCs greater than cleanup goals for unrestricted use. Off-site disposal to local industrial landfill as non-hazardous industrial waste. Confirmation sampling. Re-grade, utilizing supplemental clean replacement backfill, if necessary. Surface water/wet sediment remedial action not anticipated.  Prepare RA Report.  If remedial action to address chemical contamination is required within the munitions response site (RVAAP-33-R-01) at Load Line 6, appropriate MEC clearance activities would be required in conjunction with the action.



**Table 3-2. Summary of Proposed Remedial Action Approaches for AOCs Included in the RVAAP 2008  
PBA (continued)**

<b>AOC (Land Use)</b>	<b>Complete RIs and RI Reports</b>	<b>Complete FS/PP/ROD</b>	<b>Remedial Designs</b>	<b>Baseline Remedial Action Technical Approaches<sup>a</sup></b>
<b>RVAAP-38: NACA Test Area (Dismounted Training – No Digging)</b>	Implement RI Addendum (surface and subsurface soil/groundwater) to complete nature and extent evaluation and obtain chromium speciation data. <sup>b</sup>	Integrated RI Addendum/FS to include remedial alternatives for soil/dry sediment, surface water/wet sediment, and groundwater within the AOC incorporating additional risk management evaluation, including exposure point analysis.  Complete PP and ROD.	Complete integrated RD.	Excavate soil/dry sediment with COCs greater than cleanup goals for the National Guard Trainee receptor. Off-site disposal to local industrial landfill as non-hazardous industrial waste. Confirmation sampling. Re-grade, utilizing supplemental clean replacement backfill, if necessary. Prior to remedial action, conduct MEC surface clearance and anomaly investigation for any planned soil/dry sediment and removal along the former crash strip. Surface water/wet sediment remedial action not anticipated.  Prepare RA Report.
<b>RVAAP-39: Load Line 5 (Mounted Training – No Digging)</b>	Implement RI Addendum (surface and subsurface soil/groundwater) to complete nature and extent evaluation and obtain chromium speciation data. <sup>b</sup>	Integrated RI Addendum/FS to include remedial alternatives for soil/dry sediment, surface water/wet sediment, and groundwater within the AOC.  Complete PP and ROD.	Complete integrated RD.	Excavate soil/dry sediment with COCs greater than cleanup goal for unrestricted use. Off-site disposal to local industrial landfill as non-hazardous industrial waste. Confirmation sampling. Re-grade, utilizing supplemental clean replacement backfill, if necessary. Surface water/wet sediment remedial action not anticipated.  Prepare RA Report.
<b>RVAAP-40: Load Line 7 (Mounted Training – No Digging)</b>	Implement RI Addendum (surface and subsurface soil/groundwater) to complete nature and extent evaluation and obtain chromium speciation data. <sup>b</sup>	Integrated RI Addendum/FS to include remedial alternatives for soil/dry sediment, surface water/wet sediment, and groundwater within the AOC.  Complete PP and ROD.	Complete integrated RD.	Excavate soil/dry sediment with COCs greater than cleanup goals for unrestricted use. Off-site disposal to local industrial landfill as non-hazardous industrial waste. Confirmation sampling. Re-grade, utilizing supplemental clean replacement backfill, if necessary. Surface water/wet sediment remedial action not anticipated.  Prepare RA Report.
<b>RVAAP-41: Load Line 8 (Mounted Training – No Digging)</b>	Implement RI Addendum (surface and subsurface soil/groundwater) to complete nature and extent evaluation and obtain chromium speciation data. <sup>b</sup>	Integrated RI Addendum/FS to include remedial alternatives for soil/dry sediment, surface water/wet sediment, and groundwater within the AOC.  Complete PP and ROD.	Complete integrated RD.	Excavate soil/dry sediment with COCs greater than cleanup goal for unrestricted use. Off-site disposal to local industrial landfill as non-hazardous industrial waste. Confirmation sampling. Re-grade, utilizing supplemental clean replacement backfill, if necessary. Surface water/wet sediment remedial action not anticipated.  Prepare RA Report.

**Table 3-2. Summary of Proposed Remedial Action Approaches for AOCs Included in the RVAAP 2008  
PBA (continued)**

<b>AOC (Land Use)</b>	<b>Complete RIs and RI Reports</b>	<b>Complete FS/PP/ROD</b>	<b>Remedial Designs</b>	<b>Baseline Remedial Action Technical Approaches<sup>a</sup></b>
<b>RVAAP-42: Load Line 9 (Mounted Training – No Digging)</b>	Implement RI Addendum (surface and subsurface soil/groundwater) to complete nature and extent evaluation and obtain chromium speciation data. <sup>b</sup>	Integrated RI Addendum/FS to include remedial alternatives for soil/dry sediment, surface water/wet sediment, and groundwater within the AOC.  Complete PP and ROD.	Complete integrated RD.	Excavate soil/dry sediment with COCs greater than cleanup goals for unrestricted use. Off-site disposal to local industrial landfill as non-hazardous industrial waste. Confirmation sampling. Re-grade, utilizing supplemental clean replacement backfill, if necessary. Surface water/wet sediment remedial action not anticipated.  Prepare RA Report.
<b>RVAAP-43: Load Line 10 (Mounted Training – No Digging)</b>	Implement RI Addendum (surface and subsurface soil/groundwater) to complete nature and extent evaluation and obtain chromium speciation data. <sup>b</sup>	Integrated RI Addendum/FS to include remedial alternatives for soil/dry sediment, surface water/wet sediment, and groundwater within the AOC.  Complete PP and ROD.	Complete integrated RD.	Excavate soil/dry sediment with COCs greater than cleanup goal for unrestricted use. Off-site disposal to local industrial landfill as non-hazardous industrial waste. Confirmation sampling. Re-grade, utilizing supplemental clean replacement backfill, if necessary. Surface water/wet sediment remedial action not anticipated.  Prepare RA Report.
<b>RVAAP-44: Load Line 11 (Mounted Training – No Digging)</b>	Implement RI Addendum (surface and subsurface soil/groundwater) to complete nature and extent evaluation and obtain chromium speciation data. <sup>b</sup>	Integrated RI Addendum/FS to include remedial alternatives for soil/dry sediment, surface water/wet sediment, and groundwater within the AOC.  Complete PP and ROD.	Complete integrated RD.	Excavate soil/dry sediment with COCs greater than cleanup goals for unrestricted use. Off-site disposal to local industrial landfill as non-hazardous industrial waste. Confirmation sampling. Re-grade, utilizing supplemental clean replacement backfill, if necessary. Surface water/wet sediment remedial action not anticipated.  Prepare RA Report.
<b>RVAAP-45: Wet Storage Area (Mounted Training – No Digging)</b>	Implement RI Addendum (surface and subsurface soil/groundwater) to complete nature and extent evaluation and obtain chromium speciation data. <sup>b</sup>	Integrated RI Addendum/FS to include remedial alternatives for soil/dry sediment, surface water/wet sediment, and groundwater within the AOC.  Complete PP and ROD.	Complete integrated RD.	Excavate soil/dry sediment with COCs greater than cleanup goal for the National Guard Trainee receptor. Off-site disposal to local industrial landfill as non-hazardous industrial waste. Confirmation sampling. Re-grade, utilizing supplemental clean replacement backfill, if necessary. Surface water/wet sediment remedial action not anticipated.  Prepare RA Report.

**Table 3-2. Summary of Proposed Remedial Action Approaches for AOCs Included in the RVAAP 2008  
PBA (continued)**

AOC (Land Use)	Complete RIs and RI Reports	Complete FS/PP/ROD	Remedial Designs	Baseline Remedial Action Technical Approaches <sup>a</sup>
<b>RVAAP-46: Buildings F-15 and F-16 (Dismounted Training – Digging)</b>	Implement RI Addendum (surface and subsurface soil/groundwater) to complete nature and extent evaluation and obtain chromium speciation data. <sup>b</sup>	Integrated RI Addendum/FS to include remedial alternatives for soil/dry sediment, surface water/wet sediment, and groundwater within the AOC.  Complete PP and ROD.	Not anticipated.	Remedial actions for soil/dry sediment not anticipated in the baseline. Surface water/wet sediment remedial action not anticipated.  RA Report not anticipated.
<b>RVAAP-48: Anchor Test Area (Mounted Training – No Digging)</b>	Implement RI Addendum (surface and subsurface soil/groundwater) to complete nature and extent evaluation and obtain chromium speciation data. <sup>b</sup>	Integrated RI Addendum/FS to include remedial alternatives for soil/dry sediment, surface water/wet sediment, and groundwater within the AOC.  Complete PP and ROD.	Complete integrated RD.	Excavate soil/dry sediment with COCs greater than cleanup goal for the National Guard Trainee receptor. Off-site disposal to local industrial landfill as non-hazardous industrial waste. Confirmation sampling. Re-grade, utilizing supplemental clean replacement backfill, if necessary. Surface water/wet sediment remedial action not anticipated.  Prepare RA Report.
<b>RVAAP-50 and -R-01: Atlas Scrap Yard (Mounted Training – No Digging)</b>	Implement RI Addendum (surface and subsurface soil/groundwater) to complete nature and extent evaluation and obtain chromium speciation data. <sup>b</sup>	Integrated RI Addendum/FS to include remedial alternatives for soil/dry sediment, surface water/wet sediment, and groundwater within the AOC.  Complete PP and ROD.	Complete integrated RD.	Excavate soil/dry sediment to attain cleanup goals for COCs greater than cleanup goals for the National Guard Trainee. Off-site disposal to local industrial landfill as non-hazardous industrial waste. Confirmation sampling. Re-grade, utilizing supplemental clean replacement backfill, if necessary. Prior to remedial action, conduct MEC surface clearance and anomaly investigation with removal (as required) within planned excavation areas. Surface water/wet sediment remedial action not anticipated. Implementation of land use controls.  Prepare RA Report.

**Table 3-2. Summary of Proposed Remedial Action Approaches for AOCs Included in the RVAAP 2008 PBA (continued)**

AOC (Land Use)	Complete RIs and RI Reports	Complete FS/PP/ROD	Remedial Designs	Baseline Remedial Action Technical Approaches <sup>a</sup>
<b>RVAAP-67: Facility-Wide Sewers (Not Applicable)</b>	Implement RI Addendum to assess contamination related to the facility-wide sewer systems, supplement existing data, and define all exposure pathways.	Integrated RI Addendum/FS to include range of remedial actions to abate risks to human health and the environment specific to sediment and water contained within the sewer systems and soil adjacent to the sewer lines.  Complete PP and ROD.	Complete integrated RD.	Excavation, removal and disposal of intact sewer line segments and surrounding soil having contaminants above cleanup goals for National Guard Trainee receptor. Off-site disposal to local industrial landfill as non-hazardous industrial waste. May also require capping or plugging lines at manhole access points for deeper sewers so that they do not function as preferential migration pathways for groundwater.  Prepare Remedial Action Report.

Note: The baseline remedial action technical approaches are based on available information and precedent experience at RVAAP at the time of proposal submission and have not been reviewed or endorsed by Ohio EPA, RVAAP stakeholders other than the Army, or subject to public review and comment. Ohio EPA review and comment on this document does not constitute endorsement of the proposed remedial action technical approaches. As the proposed approaches presented in this table represent an initial estimate based upon an assessment of existing data, it is acknowledged that supplemental RI investigation results, RVAAP stakeholder or public concerns, or unforeseen site conditions may require departure from the proposed approach for an AOC.

<sup>a</sup>The RDs apply for soil/dry sediment, surface water and wet sediment. Groundwater is not included in the RD/RA scope.

<sup>b</sup>Few chromium speciation samples have been collected during prior investigations. The preliminary draft facility-wide cleanup goal is based on hexavalent chromium toxicity and high relative inhalation rates for exposure. Speciation sampling is proposed to determine if hexavalent chromium is present above naturally occurring ratios at the AOC so that this information can be incorporated into subsequent risk management decisions.

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## 4.0 PROJECT EXECUTION AND COORDINATION

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### 4.1 PROJECT EXECUTION

This PMP will be updated, if necessary, after completion of major deliverable milestones to address significant changes to the overall technical and/or management approach. The updated PMP will be distributed to all RVAAP Interested Parties. Updates to the PMP shall be noted as Revisions, sequentially numbered; the initially approved PMP will be designated as Revision 0.

The following activities and deliverables will be performed in support of this project:

- Project Kick-Off Meeting and Meeting Minutes;
- Monthly Progress Reports (including schedule updates);
- Teleconference Progress Updates (agenda and meeting minutes);
- Schedule Updates (coordinated by USACE, updates provided by SAIC);
- PMP;
- Quality Assurance Surveillance Plan (QASP);
- Supplemental RI Work Plan Addendum;
- Consolidated RI Addenda and FSs;
- PP for each AOC;
- ROD for each AOC;
- Consolidated RD for all AOCs requiring remedial actions;
- Remedial Actions;
- Consolidated RA Report following completion of remedial actions;
- Sampling and Analysis Plan (SAP) Addendum for installation and sampling of six facility-wide groundwater monitoring wells; and
- A separate monitoring report presenting facility-wide groundwater sampling results.

All work performed to achieve PWS objectives shall follow this PMP and shall be performed in accordance with the following documents developed for RVAAP:

- Ohio EPA Director's Findings and Orders for RVAAP (Ohio EPA 2004);
- RVAAP's Facility Wide Human Health Risk Assessor Manual (USACE 2004);
- Facility Wide Ecological Risk Assessment Work Plan (USACE 2003a);
- Facility Wide SAP and Quality Assurance Project Plan (QAPP) (USACE 2001b);
- Facility Wide Safety and Health Plan (USACE 2001a);
- Facility Wide Groundwater Monitoring Program Plan (Portage Environmental 2004); and
- RVAAP Community Relations Plan (USACE 2003b).

SAIC implements a rigorous Quality Assurance (QA) Program, following the structure of national reference standards, and compliant with ISO-9001 and United States Environmental Protection Agency (USEPA) QA R-5. In conjunction with this PMP, the Facility-Wide Quality Assurance Project Plan (QAPP) (located in the Facility-Wide Sampling and Analysis Plan [USACE 2001b]), and USACE's Construction Quality Management (CQM) Program, SAIC will apply the QA Program to this project to ensure high quality products and results are obtained. Preparation, review, and approval of documents

affecting quality will be developed accordingly to ensure adequate procedures or guidelines are provided to perform the intended activities.

SAIC will prepare a project work plan addendum, tiered under approved Facility-Wide work plans and obtain approval of the addendum prior to the start of any field work for both field sampling activities and remedial activities. Previously approved facility documents will be cited where appropriate to facilitate and expedite document review. These plans will be submitted to the Army and Ohio EPA for review and approval prior to the initiation of field activities and at a minimum will address the following elements, as appropriate:

- Detailed description of field activities;
- Health and safety (including MEC);
- QA/quality control (QC);
- Management of investigation derived waste (IDW); and
- Storm water pollution prevention.

Additional details are provided in the following sections.

#### **4.1.1 Sampling and Analysis Plans**

SAIC will prepare SAP and QAPP Addenda to establish technical and QC requirements during environmental sampling and analysis for chemical constituents (e.g., additional delineation sampling, confirmation sampling) for any additional investigation work. Prior to the start of field work at RVAAP, SAIC will submit and obtain approval of a SAP Addendum, tiered under the existing RVAAP Facility Wide SAP and QAPP (USACE 2001b), to comply with USACE and Ohio EPA requirements. Any unique sampling requirements not covered under the RVAAP Facility-Wide SAP, such as multi-increment sampling techniques or composite sampling from stockpiled soil, will be addressed in the task-specific SAP Addendum. All analytical work shall be performed in accordance with the Louisville Chemistry Guideline (USACE 2002).

During SAP Addendum development, the utilization of discrete data versus multi-increment sampling data will be evaluated on a case-by-case basis. Sampling objectives will be established and the appropriate method identified to satisfy these objectives for each sampling activity. The evaluation will consider the following factors:

- Types of environmental media or other material to be sampled;
- Data objectives (e.g., soil characterization, confirmation sampling, RD sampling); and
- Uniformity/consistency requirements for results of sampling.

#### **4.1.2 Site Safety and Health Plans**

SAIC will develop Site-Specific Safety and Health Plan (SSHP) Addenda for each appropriate task of the project (e.g., implementation of the RD Work Plans), which will be tiered under the Facility-Wide Health and Safety Plan. Both the Facility-Wide HASP and the SSHP Addenda will be implemented in

conjunction with each other. The SSHP Addendum will address task hazard analyses, emergency response, contingency plans, and emergency contacts. The SSHP will meet the requirements of federal, state, and local regulations and will identify safety and health regulations applicable to the work.

SAIC will ensure all employees, subcontractors, and on-site suppliers follow all provisions established in the approved SSHP. SAIC understands that all parties on-site retain Stop Work Authority for any observed violations or non-compliance with the SSHP pending corrective action. The SSHP will include:

- Site description and contaminant characterization;
- Safety and health hazard assessment and risk analysis;
- Safety and health staff organization and responsibilities;
- Site specific training;
- Medical surveillance parameters;
- Personal protective equipment (PPE);
- Decontamination facilities and procedures;
- Monitoring and sampling requirements;
- Safety and health work precautions and procedures;
- Site control measures;
- On-site first aid and emergency equipment;
- Emergency response plans and contingency procedures (both on-site and off-site);
- Documentation and record keeping; and
- Authorization to all workers to stop work for non-compliance with safety standards.

#### **4.1.3 Quality Control Plans**

Prior to the start of field sampling activities, SAIC will prepare a QAPP Addendum, tiered under the existing RVAAP Facility-Wide QAPP (located in the Facility Wide SAP [USACE 2001b]) to ensure field sampling activities are implemented in accordance with the appropriate procedures. SAIC will develop a Contractor Quality Assurance Plan (CQAP) when required during the CERCLA process to guide the performance of work activities by all personnel, including subcontractors. Applicable requirements of the USACE CQM Program will be integrated into the CQAP. Implementation of CQM will ensure remedial activities are performed in accordance with cost and schedule specifications.

#### **4.1.4 Storm Water Pollution Prevention Plans**

Where required by regulations or best management practices (e.g., during planned removal actions or as part of the RD), SAIC will prepare Storm Water Pollution Prevention Plans (SWPPPs). The SWPPPs will establish the procedures and controls to prevent storm water run-on and run-off, to minimize erosion of site soil, to prevent sediment transport and accumulation, and to protect adjacent drainage ways during intrusive field work activities in accordance with all applicable federal, state, and local requirements.

#### **4.1.5 Other Requirements and Notifications**

SAIC will prepare and submit appropriate documentation or notifications as required by Federal, state, or local laws and regulations and Army policies for CERCLA actions. Such requirements may include, but



are not limited to, relevant NEPA regulatory coordination and documentation, National Pollutant Discharge Elimination System (NPDES) permits, Explosives Safety Submission(s), and wetland disturbance preconstruction notifications or permits.

## **4.2 SITE LOGISTICS AND COORDINATION**

**Subcontractor Coordination:** During any week which SAIC (including SAIC subcontractors) performs any site work at RVAAP/RTLS, a representative will attend the Monday morning contractor meeting (8:30 AM). These meetings are designed to facilitate coordination of various contractor activities occurring at RVAAP/RTLS. SAIC and its subcontractor(s) will coordinate to the best of their ability with other subcontractors performing work at RVAAP/RTLS.

**Fall Deer Hunting:** SAIC will not perform any site work during the weekends RTLS allows deer hunting.

**Facility Access:** In order to ensure the security and orderly running of RVAAP/RTLS, any contractors, consultants, or visitors who wish to gain access to the facility will follow procedures established by RVAAP/RTLS and the facility caretaker contractor. Weekend work must be preapproved by RVAAP and the OHARNG must be notified.

**Deliveries:** SAIC will notify the facility management 24-hours in advance of any deliveries to RVAAP/RTLS. SAIC understands that all trucks are subject to search by RTLS security at any time. All personnel associated with this project will observe and obey posted speed limits at RVAAP/RTLS or default to 35 mph during daylight hours and 25 mph during nighttime hours.

**Smoking:** Smoking is allowed only within designated areas of RVAAP/RTLS.

**Communication:** The use of walkie-talkies and cell phones are permitted at RVAAP/RTLS; however, personnel will have a backup form of communication in the event service is not provided in the work area.

**Hazardous and Non-Hazardous Waste:** Contractors are required to remove non-hazardous trash brought to or generated at RVAAP/RTLS during work. Hazardous materials require manifests to be removed from RVAAP/RTLS. The facility management will generate manifests for all wastes generated under this project.

**Food:** Food shall only be consumed in designated areas of RVAAP/RTLS.

### **4.3 GOVERNMENT FURNISHED RESOURCES**

SAIC shall coordinate with the Army, OHARNG, and the RVAAP maintenance/caretaker contractor to gain access to the facility and to available infrastructure and utilities as required for execution of this project. The Government will provide the following resources to SAIC, if available: pertinent records, reports, data, analysis, and information, in their current format (e.g. hardcopy, electronic, tape, disks, CDs) to facilitate development of a complete and accurate assessment of current, former and historical site activities and operations; waste generation and contaminant characteristics; parameters of interest; site environmental conditions; access to appropriate personnel to conduct interviews on facility operations and activities; and access to all applicable DoD and Army policy and guidance documents.

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## 5.0 PROJECT ORGANIZATION/RESOURCES

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### 5.1 PROJECT ORGANIZATION, ROLES, AND RESPONSIBILITIES

The following sections present the project organization as well as the roles and responsibilities of SAIC personnel and subcontractors.

#### 5.1.1 SAIC Management

SAIC will be responsible for the execution of this project. The project team is shown in Figure 5-1. The project team organizational chart displays the roles played in this project as well as the tasks required for this project and the personnel responsible for the execution of these tasks. Below is a description of the key project positions identified in the chart.

*Project Manager:* The Project Manager for this project is Kevin Jago, PG. The Project Manager will serve as the point of contact for all Interested Parties. The Project Manager is responsible for the completion of the project in accordance with the contract and regulatory requirements. The Project Manager is also responsible for the coordination of schedules, cost tracking, and preparation of submittals.

*Project Engineer:* The Project Engineer for this project is Jed Thomas, PE. The Project Engineer is responsible for ensuring the product is executed in accordance with applicable engineering and environmental regulations, requirements, and procedures of the state of Ohio, USACE, and SAIC. The Project Engineer is responsible for oversight and directing and the preparation of engineering specifications and designs, drawings, and calculations. The Project Engineer will coordinate field remediation activities with the Remedial Construction Supervisor. The Project Engineer will also support the Project Manager with coordination of schedules, cost tracking, and preparation of submittals.

*RI/FS and Decision Document Task Leads:* The primary task lead for implementation of the RI Work Plan Addendum is Jeff DeVaughn, CPG. Mr. DeVaughn will manage additional RI field activities to support completion of RI Addenda and FSs. The Project Cost Engineer is Mr. Mike Poligone, PE, who will support development of FS reports and prepare remedial alternative cost estimates. Mr. DeVaughn and Mr. Poligone will coordinate with the Project Engineer to develop and complete the various documents in accordance with the baseline approach summarized in this PMP, or as required by subsequent discussions with the Army and Ohio EPA, to achieve PWS objectives.

*Risk Assessors:* The lead for human health risk management activities is Samantha Pack. The lead for ecological risk management and WOE activities is Dr. Barney Cornaby. The Risk Assessors will support the RI Addendum, FS and decision document process by developing risk-based analyses and risk management summaries for decision-making purposes, calculating risk-based cleanup goals, and preparing relevant sections of the project-required documents.

*Remedial Construction Supervisor:* The Remediation Construction Supervisor for this project is Sam Insalaco. The Remediation Construction Supervisor is responsible for coordination of remedial action implementation subcontractors. The Remediation Construction Supervisor also is responsible for completion of site operations in accordance with the approved plans and field work orders. The Remediation Construction Supervisor has full authorization to stop work and to demand corrective action based on non-compliance with the level of quality required by the plans. Mr. Corey Pacer will provide lead support and work in conjunction with the Project Engineer to prepare the consolidated RD work plan document.

*Corporate and Project QA/QC Officers:* The Corporate QA/QC Officer for this project is Glen Cowart, CQA; Richard Sprinzi will provide QA/QC support at the project level working in conjunction with the Corporate QA/QC Officer. The Corporate QA/QC Officer is responsible for maintaining and updating SAIC Corporate QA/QC procedures, communicating requirements and policies to the project, providing technical guidance to the project as requested, and establishing schedules for SAIC internal QA/QC surveillances. The Project QA/QC Officer is responsible for implementing project QA in accordance with SAIC's QA/QC Program. The Project QA/QC Officer is responsible for overseeing and approving any required project training during the development of documents as well as implementation of field activities. These responsibilities include data verification and final project reports.

*Corporate and Project Health and Safety Officers:* The Corporate Health and Safety Officer for this project is Mr. Steve Davis, CIH, CSP. Ms. Heather Miller will provide health and safety support at the project level working in conjunction with the Corporate Health and Safety Officer. The Corporate Health and Safety Officer is responsible for maintaining and updating SAIC Corporate health and safety procedures, communicating requirements and policies to the project, and providing technical guidance to the project as requested. The Project Health and Safety Officer will prepare the SSHP Addendum for required site work. The Project Health and Safety Officer is responsible for the implementation of both the Facility-Wide Health and Safety Plan and the SSHP Addendum and will conduct site inspections to ensure compliance with Federal, State, and Occupational Safety and Health Administration (OSHA) regulations and all aspects of the SSHP including activity hazard analyses, air monitoring, use of PPE, decontamination, site control, standard operating procedures used to minimize hazards, safe use of engineering controls, the emergency response plan, and spill containment program. The Project Health and Safety Officer will ensure all personnel are properly trained for their assigned tasks for all work performed. The Project Health and Safety Officer has full authorization to stop work and to demand corrective action for non-compliance with the SSHP.

*Data Manager/RVAAP Environmental Information Management System (REIMS) Specialist:* Dr. Pat Ryan will provide data management support to the project and ensure that project-acquired information is transferred to REIMS. Dr. Ryan will coordinate chemists and data management staff for project support to develop analytical laboratory scopes of work in accordance with USACE Louisville District Chemistry Guidelines and Automated Data Review/Environmental Data Management System (ADR/EMS) requirements, ensure that laboratories have required National Environmental Laboratory Accreditation Conference (NELAC) or equivalent certifications, and ensure that data quality is assured and verified in accordance with the Facility-wide QAPP and project QAPP Addendum. Dr. Ryan will ensure analytical

data and project documents are uploaded and managed within the REIMS platform and that project data are transferred to the Army's Environmental Restoration Information System (ERIS) on a routine basis.

### **5.1.2 Subcontractor Management**

SAIC will implement this project using subcontractor arrangements with our key team member, USA Environmental Inc. (Figure 5-1), as well as drilling, laboratory, and transportation and disposal subcontractors. Subcontracts will be carefully developed and reviewed by the Project Manager and/or Project Engineer to reflect detailed scope and realistic performance objectives and specifications. Provisions of the SAIC prime contract, health and safety requirements, and QA/QC requirements will be incorporated into subcontracts, as appropriate, to encourage beneficial performance and/or penalize poor performance. Field performance of all subcontractors will be monitored by the Remedial Construction Supervisor and Project Health and Safety Officer, who will record observations of progress and discuss project status daily with the Project Manager and/or Project Engineer. Deviations will be addressed in accordance with the protocols specified in the relevant Work Plan(s). Negative performance trends will instigate an interim performance evaluation, and a corrective action plan will be developed as required to bring schedule/cost performance back in line.

## **5.2 RVAAP INTERESTED PARTIES**

SAIC will manage and coordinate this project to ensure all RVAAP Interested Parties are kept informed of the project status, existing or potential problems, and any changes that may be required to prudently manage the project and meet the needs of these Interested Parties. These Interested Parties include:

- USACE – Louisville District (CELRL);
- RVAAP;
- United States Army Environmental Center (USAEC);
- OHARNG/RTLS;
- NGB;
- Ohio EPA;
- Base Realignment and Closure Division (BRACD);
- U.S. Army Center for Health Promotion and Preventive Medicine (USACHPPM); and
- Other contractors working on facility.

## **5.3 PUBLIC INVOLVEMENT**

SAIC will coordinate all public involvement activities through the RVAAP Facility Manager, USACE Louisville District Contracting Officer's Representative (COR), and Ohio EPA, in accordance with the RVAAP Community Relations Plan. Public relations activities anticipated during this project include preparation of briefings, public presentations, fact sheets, newsletters, restoration advisory board (RAB) tours, and articles to news media. The public will be provided the opportunity to comment on draft and final documents submitted to the Administrative Record. SAIC will support the Army to request public comments on PPs, as required by the CERCLA regulatory process and the RVAAP Community Relations Plan, and prepare responses to public comments for review and approval. SAIC will provide project

descriptions and progress updates suitable for inclusion in the RVAAP public website, as requested by the COR and RVAAP.

#### **5.4 PROJECT DELIVERABLES**

SAIC's baseline project management approach includes preparation of an integrated Supplemental RI Work Plan Addendum for all planned investigation activities under Task 2, subject to Ohio EPA approval. A separate Work Plan Addendum will be prepared for Load Line 12 groundwater sampling and Facility-wide Sewers (RVAAP-67) under Task 4. Following completion of RI Work Plan Addendum field activities, combined RI Addenda and FSs for each AOC, subject to Ohio EPA approval, will be prepared under Task 2 and Task 4. Consolidation of the RI Addenda and FSs will reduce the time required to produce, review, and finalize deliverables and enhance the ability to achieve response complete, remedy in place, or site closeout by the Army's goal of September 30, 2014 and SAIC's proposed date of December 12, 2013. PP and RODs prepared under Tasks 2 and 4 will be stand alone documents for each AOC. To allow Ohio EPA and Army staff sufficient time and resources to complete reviews, deliverables at each stage in the CERCLA process will be staggered as 3 groupings of AOCs separated by approximately 60 calendar days:

- AOCs where no further action is anticipated based on data review and assessment; and
- Two approximately equal groups of AOCs where remedial actions are warranted.

A consolidated RD (subject to Ohio EPA approval) will be prepared for all AOCs requiring remedial actions under Task 5; likewise a consolidated RA Report (subject to Ohio EPA approval) will be prepared following completion of remedial actions.

To meet schedule requirements, Task 3 deliverables will be prepared separately and will include a stand alone Work Plan Addendum for installation and sampling of facility-wide groundwater monitoring wells. A separate monitoring report incorporating well drilling, installation, and sampling records, as well as groundwater sampling results will be prepared.

The deliverable schedule is provided in Section 7.1 (Figure 7-1). Table 5-1 summarizes project deliverable and approval requirements. All deliverables will be prepared in accordance with CERCLA and the NCP following requirements of the Ohio EPA Director's Findings and Orders for RVAAP and the RVAAP Deliverable Documents Formatting Guidelines (SpecPro 2007). SAIC will coordinate the number of electronic and hard copy deliverables required for each document with the Interested Parties. SAIC's project management approach includes the following Army and Ohio EPA review and comment cycles for each deliverable in accordance with USACE Louisville policy and the Ohio EPA Director's Findings and Orders for RVAAP:

- Preliminary Draft Deliverables: Army review only – up to 30 calendar days.
- Draft Deliverable concurrence and comment response QA review: Army – up to 20 calendar days.
- Draft Deliverable IRP Team review: Ohio EPA, OHARNG, and Army – minimum of 45 calendar days.
- Final Deliverable concurrence and comment response QA review: Army – up to 10 calendar days.

- Final Deliverable IRP Team review/approval: Ohio EPA, OHARNG, and Army – minimum of 45 calendar days.

SAIC will develop provisional responses to comments on Draft and Final deliverables and request a comment response meeting, as required, within 15 calendar days of receipt of comments in accordance with the Ohio EPA Director's Findings and Order for RVAAP. SAIC's project schedule assumes the same 15 calendar day timeline to address Army comments on Preliminary Draft versions of the documents, unless required otherwise to meet milestone schedules. SAIC will address Ohio EPA and Army comments in a clear and concise manner using a standard comment response table format that uniquely identifies each comment. Responses to comments will be specific with regards to delineating any changes to be made to the documents. SAIC will develop the revised document within the 30 calendar day timeline in accordance with the Ohio EPA Director's Final Findings and Orders.

SAIC shall obtain written or electronic approval of these documents by both Ohio EPA and the Army in accordance with the PWS (USACE 2008).



**Table 5-1. Deliverable Approval Matrix**

<b>Deliverable</b>	<b>Army</b>	<b>Ohio EPA</b>	<b>Public</b>
<i>Project Kick-off Meeting Minutes</i>			
Final Meeting Minutes	A	C	—
<i>Project Management Plan (PMP)</i>			
Final PMP (Revision 0)/Updates (subsequent revisions)	A	C	—
Project/Milestone Schedule	A	A	—
<i>Quality Assurance Surveillance Plan (QASP)</i>			
Final QASP (Revision 0)/Updates (subsequent revisions)	A	C	—
<i>Monthly Progress Reports</i>			
Final Monthly Progress Report	A	C	—
<i>Task 2 – Achieve Approved Records of Decision (RODs) for Subject Areas of Concern (AOCs)</i>			
Preliminary Draft Supplemental RI Work Plan Addendum	C	—	—
Draft Supplemental Remedial Investigation (RI) Work Plan Addendum	C	C	C*
Final Supplemental RI Work Plan Addendum	A	A	—
Preliminary Draft RI Addendum/Feasibility Study (FS)	C	—	—
Draft RI Addendum/FS	C	C	C*
Final RI Addendum/FS	A	A	—
Preliminary Draft Proposed Plans	C	—	—
Draft Proposed Plans	C	C	—
Final Proposed Plans	A	A	C
Preliminary Draft RODs	C	—	—
Draft RODs	C	C	C*
Final RODs	A	A	—
<i>Task 3 – 6 Facility-Wide Sharon Conglomerate Wells</i>			
Preliminary Draft Work Plan Addendum	C	—	—
Draft Work Plan Addendum	C	C	C*
Final Work Plan Addendum	A	A	—
Preliminary Draft Monitoring Report	C	—	—
Draft Monitoring Report	C	C	C*
Final Monitoring Report	A	A	—
<i>Task 4 – Load Line 12 Groundwater Interim record of Decision (IROD) and RVAAP-67 Facility-wide Sewers ROD</i>			
Load Line 12 Preliminary Draft Work Plan Addendum	C	—	—
Load Line 12 Draft Work Plan Addendum	C	C	C*
Load Line 12 Final Work Plan Addendum	A	A	—
Load Line 12 Preliminary Draft RI Addendum/FS	C	—	—
Load Line 12 Draft RI Addendum/FS	C	C	C*
Load Line 12 Final RI Addendum/FS	A	A	—
Load Line 12 Preliminary Draft Proposed Plan	C	—	—
Load Line 12 Draft Proposed Plan	C	C	—
Load Line 12 Final Proposed Plan	A	A	C
Load Line 12 Preliminary Draft IROD	C	—	—
Load Line 12 Draft IROD	C	C	C*
Load Line 12 Final IROD	A	A	—
RVAAP-67 Preliminary Draft Work Plan Addendum	C	—	—
RVAAP-67 Draft Work Plan Addendum	C	C	C*
RVAAP-67 Final Work Plan Addendum	A	A	—

**Table 5-1. Deliverable Approval Matrix (continued)**

<b>Deliverable</b>	<b>Army</b>	<b>Ohio EPA</b>	<b>Public</b>
RVAAP-67 Preliminary Draft RI Addendum/FS	C	—	—
RVAAP-67 Draft RI Addendum/FS	C	C	C*
RVAAP-67 Final RI Addendum/FS	A	A	—
RVAAP-67 Preliminary Draft Proposed Plan	C	—	—
RVAAP-67 Draft Proposed Plan	C	C	—
RVAAP-67 Final Proposed Plan	A	A	C
RVAAP-67 Preliminary Draft ROD	C	—	—
RVAAP-67 Draft ROD	C	C	C*
RVAAP-67 Final ROD	A	A	—
<i>Task 5 – Achieve Remedy Complete, Remedy in Place, or Site Closeout for Subject AOCs</i>			
Preliminary Draft Consolidated Remedial Design (RD)	C	—	—
Draft Consolidated RD	C	C	C*
Final Consolidated RD	A	A	—
Preliminary Draft Consolidated Remedial Action Report RAR	C	—	—
Draft Consolidated RAR	C	C	C*
Final Consolidated RAR	A	A	—

A – Formal approval

C – Provide comment

\* – Documents available for public review/comment via the RVAAP Administrative Record.

“—” – Not applicable.

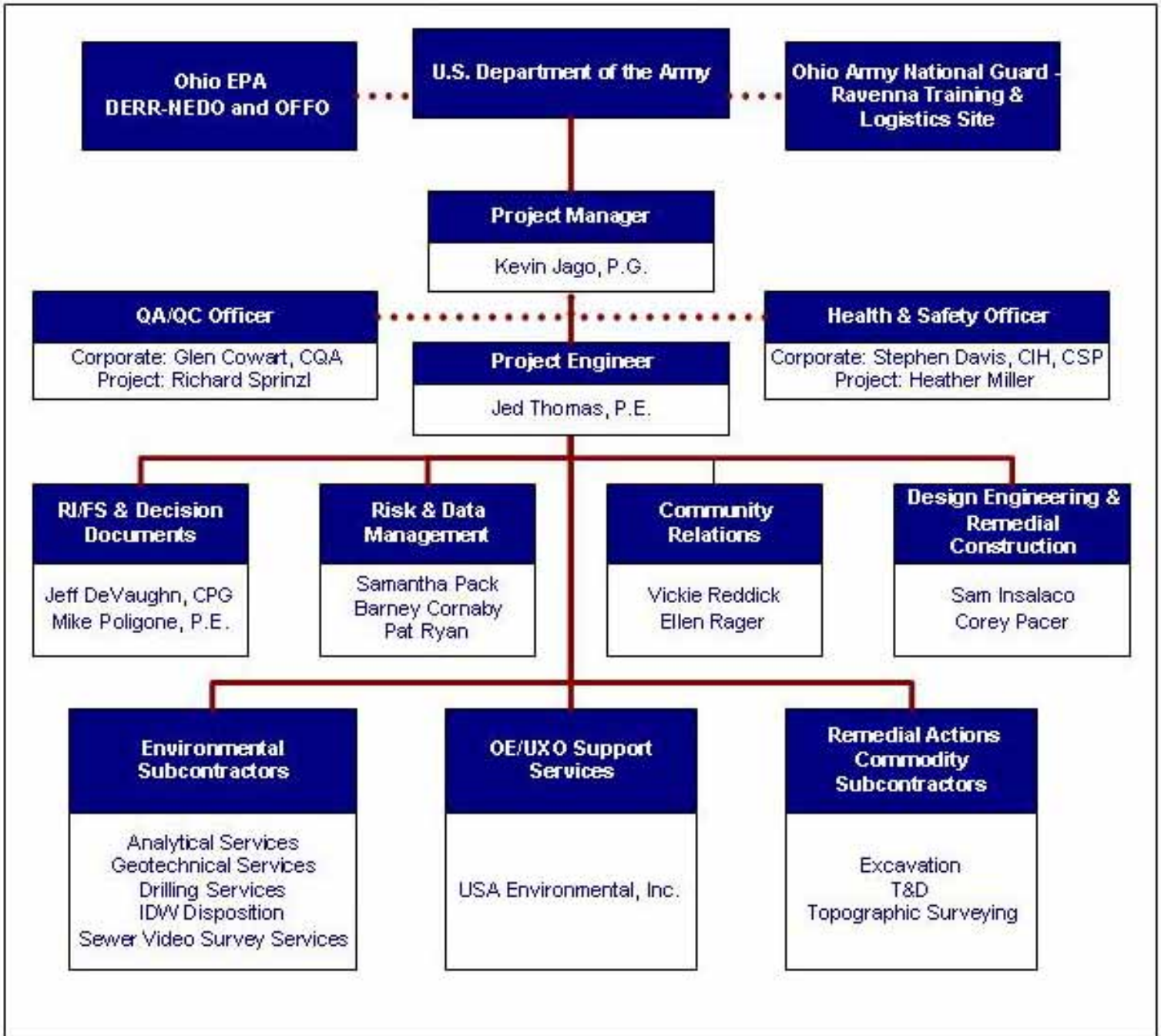


Figure 5-1. Project Organizational Chart

## **6.0 PROJECT REPORTING**

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In an effort to communicate the progress, findings, and potential changes that may occur during the project, SAIC will communicate with all Interested Parties during established biweekly status meetings and the monthly progress reports.

### **6.1 BIWEEKLY STATUS TELECONFERENCES**

SAIC will conduct biweekly status meetings with the appropriate interested parties per the PWS by means of a conference call. The purpose of these meetings is to address the progress to date, summarize anticipated activities, address any problems or issues with regards to the project, and discuss any corrective actions. A standard agenda for this biweekly conference call will be issued at least two days prior to each call for review and comment. Upon the incorporation of comments to the agenda, a finalized agenda will be provided to the interested parties. The project status includes, but is not limited to:

- Work completed;
- Work scheduled;
- Technical issues;
- Regulatory challenges/issues;
- Issues that may hamper project schedule; and
- Any other project related issues raised by any of the Interested Parties.

SAIC will provide meeting minutes of the biweekly status meeting to all Interested Parties.

### **6.2 MONTHLY PROGRESS REPORTS**

As required by the Ohio EPA Director's Findings and Orders for RVAAP (Ohio EPA 2004), unless otherwise specified in writing by Ohio EPA, a written progress report for every month shall be provided to the USACE Louisville District COR or designee by the fifth day of each month. USACE will compile Monthly Progress Reports from all contractors to submit to Ohio EPA by the tenth day of each month. USACE has established a template for these monthly progress reports to comply with requirements of the Ohio EPA Director's Findings and Orders for RVAAP (Figure 6-1). SAIC will use this template to detail the following progress items:

- Describe the status of all active project tasks and progress made toward achieving PWS objectives during the reporting period;
- Describe difficulties encountered during the reporting period and actions taken to rectify any difficulties;
- Describe activities planned for the following month;
- Identify changes in key personnel;
- List target and actual completion dates for each element of activity, including project completion;
- Provide an explanation for any deviation from any applicable schedules; and
- Note volume and disposition of any investigation-derived or remedial action wastes removed from RVAAP.

### **6.3 SCHEDULE UPDATES**

A detailed working schedule has been developed as part of this PMP (see Figure 7-1) that outlines major project elements and due dates for all major deliverables. This detailed project schedule shall be updated monthly to accurately reflect project progress, and shall be included as part of the monthly progress report submittal. Additionally, SAIC shall participate in RVAAP biweekly schedule update conference calls organized by USACE to apprise the RVAAP Project Team progress.

### **6.4 RECORDS/DATA MANAGEMENT**

SAIC will submit all data and documentation to SAIC's Central Records repository per SAIC's QA Program. All documents generated during the course of this project will be maintained in both electronic and hard copy. Electronic reports for submission to RVAAP REIMS will adhere to criteria for entry into the database. To the extent that residual contamination is left in place at any of the subject AOCs, SAIC will meet DoD and CERCLA requirements for records management to support five-year reviews to be performed by others.

Provisional laboratory analytical data will be received into and managed in the SAIC Environmental Information Management System pending verification and assignment of final data qualifiers. Upon finalization of analytical data, they will be uploaded to REIMS and maintained in accordance with system requirements.

## SAIC MONTHLY REPORT

<b>Contract Number:</b>	W912QR-04-D-0028	<b>Report Number:</b>	1
<b>Project No.:</b>	Delivery Order 0001	<b>Period:</b>	August 2008
<b>Contractor:</b>	SAIC		
	8866 Commons Blvd. Suite 201, Twinsburg, OH 44087		
<b>Location:</b>	Ravenna Army Ammunition Plant, Ravenna, OH		
<b>Project Name:</b>	2008 Performance-Based Acquisition – Environmental Investigation and Remediation		

**SUMMARY OF ACTIVITIES:**

**HEALTH AND SAFETY PERFORMANCE:**

**PROBLEMS ENCOUNTERED/RESOLUTION:**

**PLANNED ACTIVITIES:**

**ACTIVITY AND PROGRESS COMPLETION TABLES:**

Target/Milestone Activity	Scheduled Completion Date	Actual Completion Date	Status

**CHANGES IN KEY PERSONNEL:**

**DEVIATION IN SCHEDULE (with explanation):**

**INVESTIGATIVE DERIVED WASTE (IDW):**

**REMARKS:**

**SAIC PROJECT MANAGER:**

**SIGNATURE:**

**Percent Complete Estimates for GSA Contract No. W912QR-04-D-0028  
Performance Based Acquisition – Environmental Investigation and Remediation  
at the Ravenna Army Ammunition Plant**

Task Number	Percent Complete as of (date)
CLIN X.X      Task Description	
CLIN X.X      Task Description	
CLIN X.X      Task Description	
CLIN X.X      Task Description	
CLIN X.X      Task Description	
CLIN X.X      Task Description	
<b>TOTAL TASK PERCENT COMPLETE</b>	

**Figure 6-1. RVAAP Monthly Progress Report Template**

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## 7.0 PROJECT SCHEDULE AND MILESTONES

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### 7.1 PROJECT SCHEDULE AND PROJECT DELIVERABLE MILESTONES

As part of this PMP, SAIC has developed a detailed project schedule that includes due dates for all major deliverables, including review times, leading to completion of the entire project by December 12, 2013. The project schedule (Figure 7-1) details both target and milestone dates for each element of the project (e.g., completion of FS, PP). Generally, milestones are established for deliverables within the control of the contractor, Army, and Ohio EPA, and are critical to forward movement (i.e., Final versions of major deliverables). In addition, the detailed project schedule incorporates the following general requirements established in the PWS (USACE 2008):

- Ohio EPA 45-day minimum review period;
- Comment resolution meetings/teleconferences held within 15 days of close of comment period; and
- Deliverables to be provided within 30 days of receipt of Ohio EPA approval of previous version.

Figure 7-1 summarizes the deliverable and milestone schedule for Tasks 1 through 4 required to achieve project objectives by December 12, 2013. The project schedule and associated deliverable milestones will be revised and approved by both the Ohio EPA and the Army. Upon award of Task 5 contract work (RD and RA phases) the schedule for completion of the RD and RA phases of work will be evaluated and included in a revision of this PMP. Approval of the revised project schedule and associated milestones will be obtained as part of the revised PMP review and approval cycle.

The Project Manager will have primary responsibility for maintaining the project schedule throughout the contract performance period. The schedule will be updated monthly to accurately reflect project progress and schedule changes. The updated schedule shall be included with the monthly project updates submitted to USACE on the fifth day of every month. This schedule information also will be provided for integration into the overall RVAAP IRP schedule managed by the USACE Louisville District. SAIC will participate in the ongoing biweekly RVAAP IRP Program schedule review teleconferences.

In the event that a schedule milestone extension is required, SAIC will notify USACE (the responsible party) in writing. The Army will request an extension from Ohio EPA in accordance with the Ohio EPA Director's Findings and Orders for RVAAP (Ohio EPA 2004), by specifying:

- The milestone that is sought to be extended;
- The length of the extension requested;
- The cause(s) for the extension; and
- Any related milestones or target dates that would be affected if the extension request were granted.



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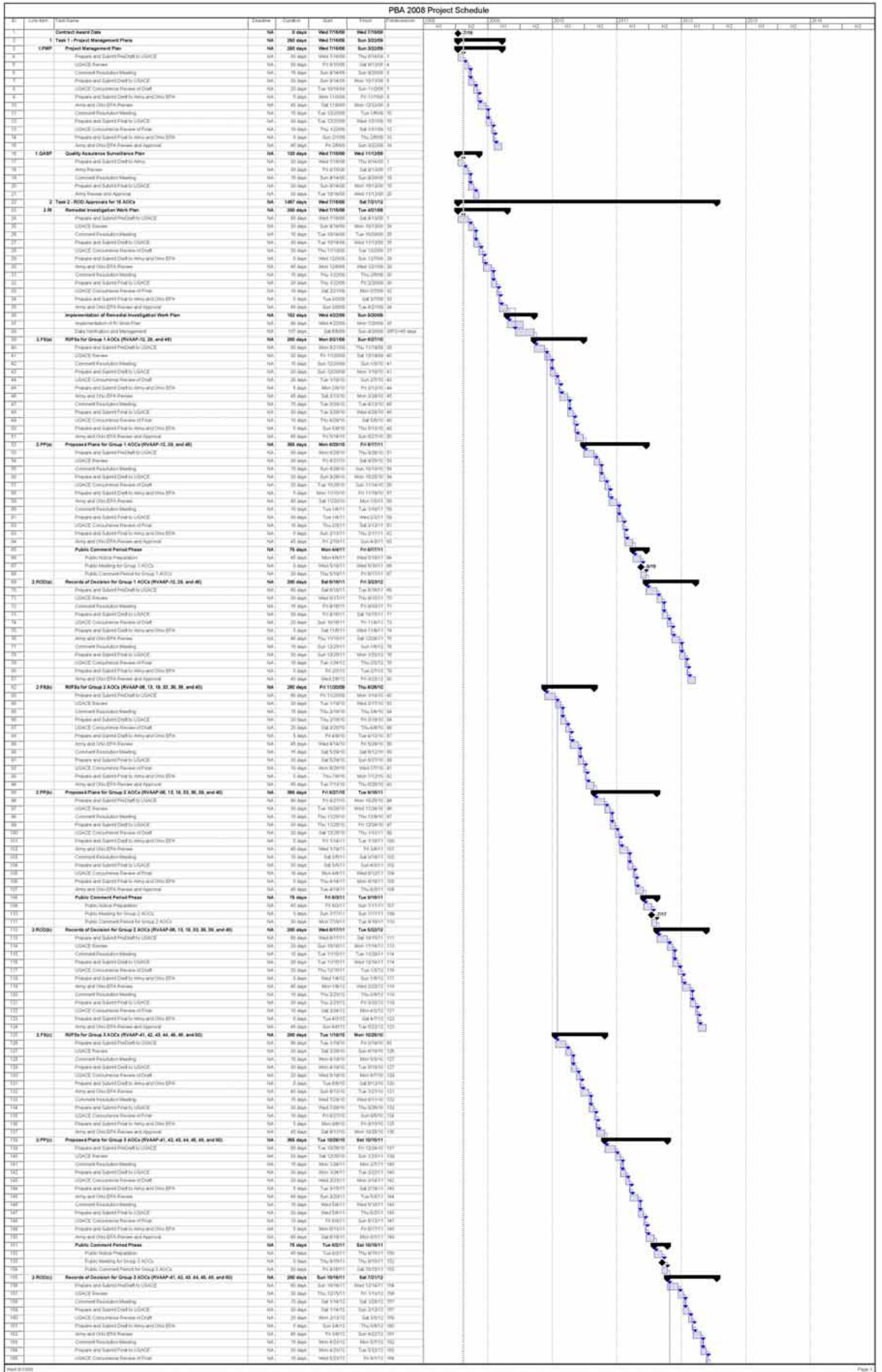


Figure 7-1. Project Schedule for the RVAAP 2008 PBA

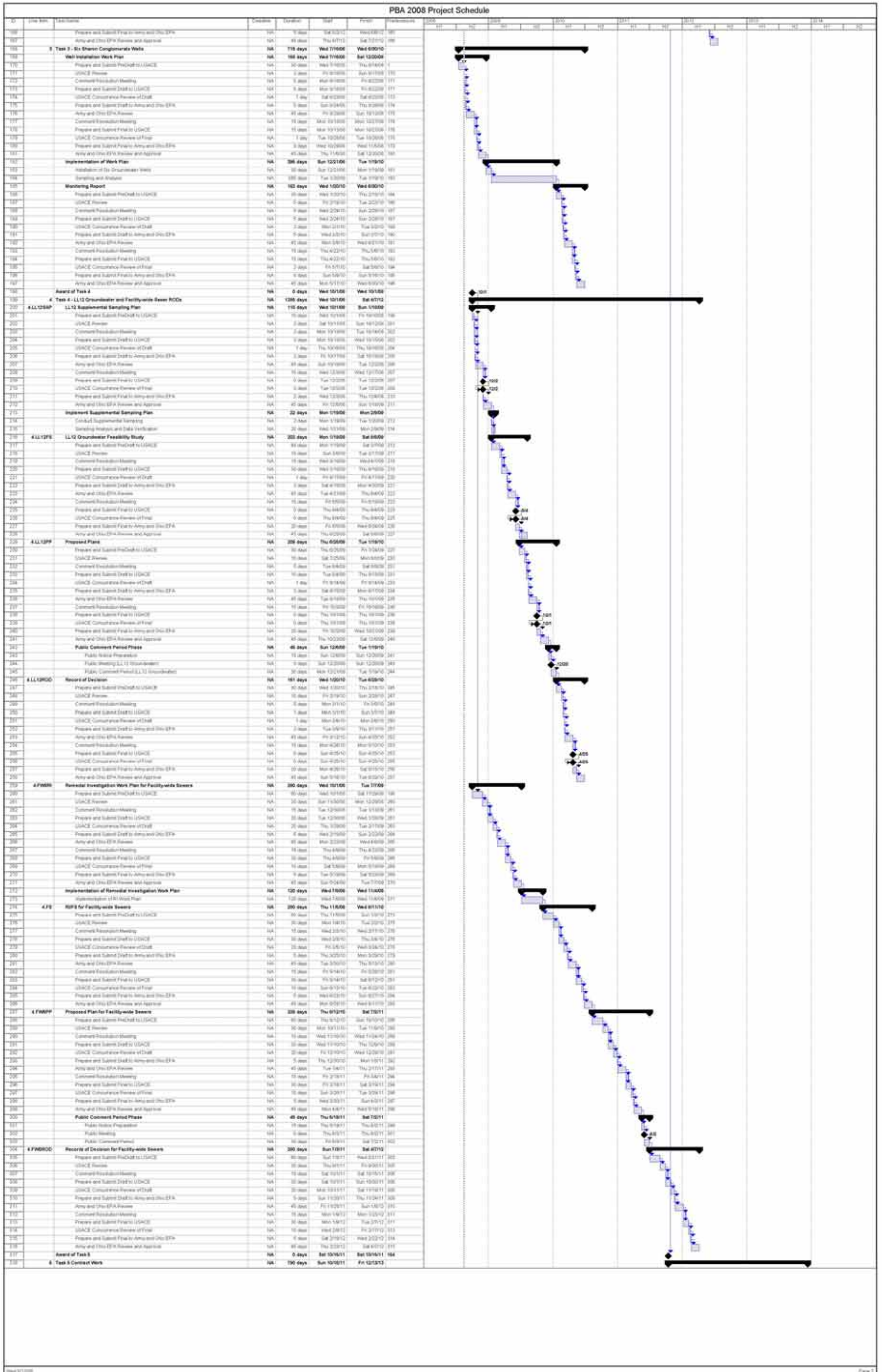


Figure 7-1. Project Schedule for the RVAAP 2008 PBA (continued)

Ohio EPA will determine whether there is good cause for the requested extension. Ohio EPA shall approve the extension if good cause exists, as defined in the Ohio EPA Director's Findings and Orders for RVAAP.

## **7.2 PROJECT PAYMENT MILESTONES**

Payment for work completed under the RVAAP 2008 PBA is dependent upon the completion of established project payment milestones (Table 7-1). Table 5-1 summarizes deliverable review and acceptance criteria. Some milestones and sub-milestones may be eliminated or modified in response to how the work actually needs to be performed. In the event that milestones must be eliminated from this project or modified, a contract modification will be executed to document the change. A revised payment milestone schedule will be negotiated and incorporated into the contract modification.

For purposes of milestone payment, milestone documentation shall be submitted to USACE in a timely manner by SAIC, reviewed by USACE, and SAIC shall be notified of the findings within 30 working days of delivery of the milestone documentation. The USACE COR and the SAIC Project Manager shall discuss and/or meet after receipt of the milestone documentation to:

- Formally review the quantity and quality of services;
- Inspect work milestone documentation for compliance with the PWS and project documentation;  
and
- Approve or disapprove the performance of the milestone.



**Table 7-1. Payment Milestone Plan for the RVAAP 2008 PBA**

Task	Description	Performance/ Payment Milestone
<b>1</b>	<b>TASK 1 – Complete PMP and QASP</b>	
1.1	Project Management Plan (PMP)	100% payment after approval of Final Report
1.2	Quality Assurance Surveillance Plan (QASP)	100% payment after approval of Final Report
<b>2</b>	<b>TASK 2 - Achieved Approved RODs for all Media Except Groundwater</b>	
2.1a	Project Remedial Investigation Work Plan	100% payment after approval of Final Report
2.1b	Completion of RI Field Work	100% payment after completion of Field Work
2.2a	C-Block Quarry RI Report	100% payment after approval of Final Report
2.2b	C-Block Quarry Feasibility Study	100% payment after approval of Final Report
2.2c	C-Block Quarry Proposed Plan	100% payment after approval of Final Report
2.2d	C-Block Quarry Public Meeting	100% payment after approval of Final Report
2.2e	C-Block Quarry Record of Decision	100% payment after approval of Final Report
2.3a	Load Line 12 Feasibility Study (SW/Wet Sediment)	100% payment after approval of Final Report
2.3b	Load Line 12 Proposed Plan (SW/Wet Sediment)	100% payment after approval of Final Report
2.3c	Load Line 12 Public Meeting (SW/Wet Sediment)	100% payment after approval of Final Report
2.3d	Load Line 12 Record of Decision (SW/Wet Sediment)	100% payment after approval of Final Report
2.4a	Building 1200 RI Report	100% payment after approval of Final Report
2.4b	Building 1200 Feasibility Study	100% payment after approval of Final Report
2.4c	Building 1200 Proposed Plan	100% payment after approval of Final Report
2.4d	Building 1200 Public Meeting	100% payment after approval of Final Report
2.4e	Building 1200 Record of Decision	100% payment after approval of Final Report
2.5a	Landfill North of Winklepeck Burning Grounds RI Report	100% payment after approval of Final Report
2.5b	Landfill North of Winklepeck Burning Feasibility Study	100% payment after approval of Final Report
2.5c	Landfill North of Winklepeck Burning Proposed Plan	100% payment after approval of Final Report
2.5d	Landfill North of Winklepeck Burning Public Meeting	100% payment after approval of Final Report
2.5e	Landfill North of Winklepeck Burning Record of Decision	100% payment after approval of Final Report
2.6a	Upper and Lower Cobb Ponds RI Report	100% payment after approval of Final Report
2.6b	Upper and Lower Cobb Ponds Feasibility Study	100% payment after approval of Final Report
2.6c	Upper and Lower Cobb Ponds Proposed Plan	100% payment after approval of Final Report
2.6d	Upper and Lower Cobb Ponds Public Meeting	100% payment after approval of Final Report
2.6e	Upper and Lower Cobb Ponds Record of Decision	100% payment after approval of Final Report
2.7a	Load Line 6 RI Report	100% payment after approval of Final Report
2.7b	Load Line 6 Feasibility Study	100% payment after approval of Final Report
2.7c	Load Line 6 Proposed Plan	100% payment after approval of Final Report
2.7d	Load Line 6 Public Meeting	100% payment after approval of Final Report
2.7e	Load Line 6 Record of Decision	100% payment after approval of Final Report
2.8a	NACA Test Area RI Report	100% payment after approval of Final Report
2.8b	NACA Test Area Feasibility Study	100% payment after approval of Final Report
2.8c	NACA Test Area Proposed Plan	100% payment after approval of Final Report
2.8d	NACA Test Area Public Meeting	100% payment after approval of Final Report
2.8e	NACA Test Area Record of Decision	100% payment after approval of Final Report
2.9a	Load Line 5 RI Report	100% payment after approval of Final Report
2.9b	Load Line 5 Feasibility Study	100% payment after approval of Final Report

**Table 7-1. Payment Milestone Plan for the RVAAP 2008 PBA (continued)**

Task	Description	Performance/ Payment Milestone
2.9c	Load Line 5 Proposed Plan	100% payment after approval of Final Report
2.9d	Load Line 5 Public Meeting	100% payment after approval of Final Report
2.9e	Load Line 5 Record of Decision	100% payment after approval of Final Report
2.10a	Load Line 7 RI Report	100% payment after approval of Final Report
2.10b	Load Line 7 Feasibility Study	100% payment after approval of Final Report
2.10c	Load Line 7 Proposed Plan	100% payment after approval of Final Report
2.10d	Load Line 7 Public Meeting	100% payment after approval of Final Report
2.10e	Load Line 7 Record of Decision	100% payment after approval of Final Report
2.11a	Load Line 8 RI Report	100% payment after approval of Final Report
2.11b	Load Line 8 Feasibility Study	100% payment after approval of Final Report
2.11c	Load Line 8 Proposed Plan	100% payment after approval of Final Report
2.11d	Load Line 8 Public Meeting	100% payment after approval of Final Report
2.11e	Load Line 8 Record of Decision	100% payment after approval of Final Report
2.12a	Load Line 9 RI Report	100% payment after approval of Final Report
2.12b	Load Line 9 Feasibility Study	100% payment after approval of Final Report
2.12c	Load Line 9 Proposed Plan	100% payment after approval of Final Report
2.12d	Load Line 9 Public Meeting	100% payment after approval of Final Report
2.12e	Load Line 9 Record of Decision	100% payment after approval of Final Report
2.13a	Load Line 10 RI Report	100% payment after approval of Final Report
2.13b	Load Line 10 Feasibility Study	100% payment after approval of Final Report
2.13c	Load Line 10 Proposed Plan	100% payment after approval of Final Report
2.13d	Load Line 10 Public Meeting	100% payment after approval of Final Report
2.13e	Load Line 10 Record of Decision	100% payment after approval of Final Report
2.14a	Load Line 11 RI Report	100% payment after approval of Final Report
2.14b	Load Line 11 Feasibility Study	100% payment after approval of Final Report
2.14c	Load Line 11 Proposed Plan	100% payment after approval of Final Report
2.14d	Load Line 11 Public Meeting	100% payment after approval of Final Report
2.14e	Load Line 11 Record of Decision	100% payment after approval of Final Report
2.15a	Wet Storage Area RI Report	100% payment after approval of Final Report
2.15b	Wet Storage Area Feasibility Study	100% payment after approval of Final Report
2.15c	Wet Storage Area Proposed Plan	100% payment after approval of Final Report
2.15d	Wet Storage Area Public Meeting	100% payment after approval of Final Report
2.15e	Wet Storage Area Record of Decision	100% payment after approval of Final Report
2.16a	F-15 and F-16 RI Report	100% payment after approval of Final Report
2.16b	F-15 and F-16 Feasibility Study	100% payment after approval of Final Report
2.16c	F-15 and F-16 Proposed Plan	100% payment after approval of Final Report
2.16d	F-15 and F-16 Public Meeting	100% payment after approval of Final Report
2.16e	F-15 and F-16 Record of Decision	100% payment after approval of Final Report
2.17a	Anchor Test Area RI Report	100% payment after approval of Final Report
2.17b	Anchor Test Area Feasibility Study	100% payment after approval of Final Report
2.17c	Anchor Test Area Proposed Plan	100% payment after approval of Final Report

**Table 7-1. Payment Milestone Plan for the RVAAP 2008 PBA (continued)**

Task	Description	Performance/ Payment Milestone
2.17d	Anchor Test Area Public Meeting	100% payment after approval of Final Report
2.17e	Anchor Test Area Record of Decision	100% payment after approval of Final Report
2.18a	Atlas Scrap Yard RI Report	100% payment after approval of Final Report
2.18b	Atlas Scrap Yard Feasibility Study	100% payment after approval of Final Report
2.18c	Atlas Scrap Yard Proposed Plan	100% payment after approval of Final Report
2.18d	Atlas Scrap Yard Public Meeting	100% payment after approval of Final Report
2.18e	Atlas Scrap Yard Record of Decision	100% payment after approval of Final Report
<b>3</b>	<b>TASK 3 - Installation of Monitoring Wells</b>	
3.1	Well Installation Work Plan	100% payment after approval of Final Report
3.2	Implementation of Well Installation Work Plan	100% payment after completion of Field Work
3.3	Monitoring Report	100% payment after approval of Final Report
<b>4</b>	<b>TASK 4 - <i>OPTIONAL</i> Achieve Interim ROD for Groundwater at LL12 and Facility-wide Sewers</b>	
4.1a	Load Line 12 Groundwater RI Addendum	100% payment after approval of Final Report
4.1b	Load Line 12 Groundwater Feasibility Study	100% payment after approval of Final Report
4.1c	Load Line 12 Groundwater Proposed Plan	100% payment after approval of Final Report
4.1d	Load Line 12 Groundwater Public Meeting	100% payment after approval of Final Report
4.1e	Load Line 12 Groundwater Interim Record of Decision	100% payment after approval of Final Report
4.2a	Facility-wide Sewer Investigation Work Plan	100% payment after approval of Final Report
4.2b	Facility-wide Sewer Investigation Field Work	100% payment after completion of Field Work
4.2c	Facility-wide Sewer Investigation Report	100% payment after approval of Final Report
4.2d	Facility-wide Sewer Feasibility Study	100% payment after approval of Final Report
4.2e	Facility-wide Sewer Proposed Plan	100% payment after approval of Final Report
4.2f	Facility-wide Sewer Public Meeting	100% payment after approval of Final Report
4.2g	Facility-wide Sewer Record of Decision	100% payment after approval of Final Report
<b>5</b>	<b>TASK 5 - <i>OPTIONAL</i> Achieve RIP, RC, RA(O), or SC for Soil and Dry Sediment</b>	
5.1a	C-Block Quarry Remedial Design	100% payment after approval of Final Plan
5.1b	C-Block Quarry Remedial Action	100% payment after approval of Final RAR
5.2a	Load Line 12 Remedial Design	100% payment after approval of Final Plan
5.2b	Load Line 12 Remedial Action	100% payment after approval of Final RAR
5.3a	Building 1200 Remedial Design	100% payment after approval of Final Plan
5.3b	Building 1200 Remedial Action	100% payment after approval of Final RAR
5.4a	Landfill North of Winklepeck Burning Ground Remedial Design	100% payment after approval of Final Plan
5.4b	Landfill North of Winklepeck Burning Ground Explosive Safety Submittal and Work Plan	100% payment after approval of Final
5.4c	Landfill North of Winklepeck Burning Ground Remedial Action	100% payment after approval of Final RAR
5.4d	Landfill North of Winklepeck Burning Ground R-01 OE Response Complete	100% payment after approval of Final Report
5.5a	Upper and Lower Cobb Ponds Remedial Design	100% payment after approval of Final Plan
5.5b	Upper and Lower Cobb Ponds Remedial Action	100% payment after approval of Final RAR
5.6a	Load Line 6 Remedial Design	100% payment after approval of Final Plan

**Table 7-1. Payment Milestone Plan for the RVAAP 2008 PBA (continued)**

Task	Description	Performance/ Payment Milestone
5.6b	Load Line 6 Remedial Action	100% payment after approval of Final RAR
5.7a	NACA Test Area Remedial Design	100% payment after approval of Final Plan
5.7b	NACA Test Area Remedial Action	100% payment after approval of Final RAR
5.8a	Load Line 5 Remedial Design	100% payment after approval of Final Plan
5.8b	Load Line 5 Remedial Action	100% payment after approval of Final RAR
5.9a	Load Line 7 Remedial Design	100% payment after approval of Final Plan
5.9b	Load Line 7 Remedial Action	100% payment after approval of Final RAR
5.10a	Load Line 8 Remedial Design	100% payment after approval of Final Plan
5.10b	Load Line 8 Remedial Action	100% payment after approval of Final RAR
5.11a	Load Line 9 Remedial Design	100% payment after approval of Final Plan
5.11b	Load Line 9 Remedial Action	100% payment after approval of Final RAR
5.12a	Load Line 10 Remedial Design	100% payment after approval of Final Plan
5.12b	Load Line 10 Remedial Action	100% payment after approval of Final RAR
5.13a	Load Line 11 Remedial Design	100% payment after approval of Final Plan
5.13b	Load Line 11 Remedial Action	100% payment after approval of Final RAR
5.14a	Wet Storage Area Remedial Design	100% payment after approval of Final Plan
5.14b	Wet Storage Area Remedial Action	100% payment after approval of Final RAR
5.15a	F-15 and F-16 Remedial Design	100% payment after approval of Final Plan
5.15b	F-15 and F-16 Remedial Action	100% payment after approval of Final RAR
5.16a	Anchor Test Area Remedial Design	100% payment after approval of Final Plan
5.16b	Anchor Test Area Remedial Action	100% payment after approval of Final RAR
5.17a	Atlas Scrap Yard Remedial Design	100% payment after approval of Final Plan
5.17b	Atlas Scrap Yard Explosive Safety Submittal and Work Plan	100% payment after approval of Final Plan
5.17c	Atlas Scrap Yard Remedial Action	100% payment after approval of Final RAR
5.17d	Atlas Scrap Yard R-01 OE Response Complete	100% payment after approval of Final Report
5.18a	Facility-wide Sewers Remedial Design	100% payment after approval of Final Plan
5.18b	Facility-wide Sewers Remedial Action	100% payment after approval of Final RAR



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## 8.0 REFERENCES

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- MKM Engineers, Inc. 2005b. Final Report for the Remedial Investigation at Load Line 11 (AOC 44), Ravenna Army Ammunition Plant. September 2005.
- MKM Engineers, Inc. 2007a. Final Characterization of 14 AOCs at Ravenna Army Ammunition Plant. March 2007.
- MKM Engineers, Inc. 2007b. Final Report for the Phase I Remedial Investigation at Load Line 6 (RVAAP 33), Ravenna Army Ammunition Plant. August 2007.
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USACE 2008. Performance Work Statement for Performance Based Acquisition for Environmental Investigation and Remediation, Ravenna Army Ammunition Plant, Ravenna, Ohio. June 20, 2008.

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<i>Ohio EPA, NEDO, DERR (Eileen Mohr)</i>					
O-1.	Doc. dist. page	Doc. dist. page	Change requested.	Change “Unites” to “United.”	Agree. The spelling error in the entry for USAEC in the acronym list of the distribution table has been revised as requested.
O-2.	1-1/3-4	1-4	Text addition requested.	Define “remedy complete”, “remedy in place” and “site close-out.” Place it in an appropriate part of the text, as it is also applicable to pg 1-4, optional task 5 of the SOW.	<p>Agree. The definitions for remedy complete, remedy in place and site close-out have been added as a footnote on page 1-4 at the bottom of Table 1-1 (RVAAP 2008 PBA Performance Requirements Summary).</p> <p>The text in the <i>Performance Standards</i> column under Optional Task 5 has been modified as follows:</p> <p>“Any approval through the COR and Ohio EPA approval (e.g., receipt of the Ohio EPA documentation confirming RIP<sup>a</sup>/RC<sup>b</sup>; RAO or SC<sup>c</sup>) within five years of contract modification for this award.”</p> <p>The text for the footnotes added below Table 1-1 are as follows:</p> <p><sup>a</sup><b>Remedy in Place (RIP): A final remedial action has been constructed and implemented and is operating as planned in the remedial design. Because operation of the remedy is ongoing, the area of concern cannot be considered Response Complete.</b></p>

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					<p><sup>b</sup><u>Response Complete (RC)</u>: The remedy is in place and the required remedial action (operations) (RA(O)) have been completed. If there is no RA(O) phase and all response action objectives have been achieved and documented, then the remedial action (construction) end date will also be the RC date.</p> <p><sup>c</sup><u>Site Closeout (SC)</u>: Site Closeout occurs when cleanup goals have been achieved that allow unrestricted use of the property (i.e., no further LTM, including institutional controls, is required). Site Closeout signifies when the U.S. Army has completed active management and monitoring at an environmental cleanup area of concern, no additional environmental cleanup funds will be expended at the area of concern, and the U.S. Army has obtained regulator concurrence.</p>
O-3.	1-1/40	1-1	Text change.	Change to Director's Final Findings and Orders.	Agree. The change has been made as requested.
O-4.	1-1/41	1-1	Text change.	Change to Director's Final Findings and Orders.	Agree. The change has been made as requested.
O-5.	1-2/2	1-2	Text change.	Change to Director's Final Findings and Orders.	Agree. The change has been made as requested.
O-6.	2-1/after 36	2-1	Text addition.	Also indicate that wastewater generated from the steam cleaning was swept out of the doorways. As currently written, it seems to	Agree. The Section 2.1, 4 <sup>th</sup> paragraph has been revised as follows:

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				indicate that all water ultimately ended up in settling ponds (this is not the case).	“Following cleaning, the waste water, containing TNT and Composition B, was known as “pink water” for its characteristic color. <b>Scupper systems were used to collect pink water, which</b> was collected in concrete holding tanks, filtered, and pumped into unlined ditches for transport to earthen settling ponds. <b>However, in some instances, pink water was swept from doorways, or scupper systems overflowed onto the ground surface.</b> Load Lines 5 through 11 were used to manufacture...”
O-7.	2-3/1-9	2-3	Text addition requested.	Add MEC text related to the MMRP portion of the LNWBG description.	Agree. The following text has been added as the last sentence of the Landfill North of WBG description:  “A Munitions Response Site (designated RVAAP-19-R-01) exists within the AOC boundaries and is located between the former landfill and the adjacent stream to the east.”
O-8.	2-3/38	2-3	Text addition requested.	Change text to read: .... well as co-located chemical contamination.	Agree. The referenced sentence has been revised as follows:  “ODA #1 has been investigated separately from NTA and was subject to a prior removal action to address munitions and explosives of concern (MEC), as well as <b>co-located</b> chemical contamination.”
O-9.	2-5/13	n/a	Clarification requested.	Were the drums just water-filled? Or was it an alcohol/water mixture?	Clarification. The available historical

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					<p>descriptions for the AOC state that the primary explosives were stored in water-filled drums (2007 IAP; <i>Final Characterization of 14 AOCs at RVAAP, March 2007</i>). There is no indication that any other type of liquid was used in the drums at the Wet Storage Area.</p> <p>No text changes proposed in this version of the PMP.</p>
O-10.	2-5/20	2-5	Text change.	Change text to read: “The number and types of tests conducted, the composition(s) and quantities....”	<p>Agree. The referenced sentence has been revised as follows:</p> <p>“The number <b>and types</b> of tests conducted, <b>the composition(s) and</b> quantities of materials tested and exact dates of testing are unknown.”</p>
O-11.	2-5/41	2-5, 2-6	Text change.	The text indicates that sewers sometimes received inadvertent discharges of contaminated water. Is there documentation that the discharges were “inadvertent”? No reason to suspect purposeful discharges? Please provide more information.	<p>Agree. While it is possible over the course of the facility’s operational history that isolated incidents of deliberate discharge may have occurred, there is no historical documentation to suggest that such a practice was either observed or widespread, and a system of collection and treatment systems were in place in areas which generated contaminated wastewaters.</p> <p>The following sentence has been added after the current second sentence of the Facility-Wide Sewers AOC description:</p> <p>“<b>Available historical documents do not indicate any incidents or occurrences of intentional dumping or discharging of</b></p>

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					contaminated wastewaters to the sewers.”
O-12.	2-5/43 – 2-6/1	2-6	Text addition.	Please add text that indicates that Ohio EPA was not involved in the Lakeshore sewer effort. The Agency did not review workplans, provide oversight of field work or review the resultant after-action report. As such the Ohio EPA is not in a position to determine whether the assessment of the sewers was done correctly and/or adequately.	Agree. The following text has been added after the current third sentence of the Facility-Wide Sewers AOC description:  “The Lakeshore sewer effort was conducted without Ohio EPA regulatory oversight or review of the associated work plans and resultant completion report or its conclusions.”
O-13.	2-6/after line 19	2-6	Text addition.	Add: However, this work was conducted without regulatory input, oversight and review.	Agree. The referenced text has been revised as follows:  “A study to investigate whether explosives accumulated in the sewer lines was completed in 2007 (Lakeshore Engineering Services, Inc. 2007); however, as previously noted, this work was conducted without Ohio EPA regulatory oversight or review of the associated work plans and resultant report.”
O-14.	2-22	2-6	Text addition.	Add: Work conducted during this characterization effort was only intended to provide data for a follow-on PBA project, as well as to further evaluate MI sampling.	Agree. The following revision has been made to the second paragraph of Section 2-3 (currently lines 21-22):  “A Final Characterization Report was completed for the following AOCs in 2007 as an initial characterization effort and a further evaluation of the multi-increment sampling methodology (MKM Engineers 2007a):”



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O-15.	2-6/42 – 2-7/9	2-7	Confirmation requested.	Please confirm that the 6 projects listed have all had risk assessments conducted. If so, specify if they were screening level or “full-blown” risk assessments.	<p>Agree. The bulleted list located on page 2-6 (line 43) through page 2-7 (line 9) has been revised as follows:</p> <p>“• RVAAP-12 Load Line 12: A Final Phase II RI, including a Baseline Human Health Risk Assessment (BHHRA) and a Screening-level Ecological Risk Assessment (SERA), has been completed for all environmental media (SAIC 2005). <del>and a Final FS and PP for soil and dry sediment have been completed (USACE 2005 and 2006 and 2007). A Final PP has been completed for soil and dry sediment at this AOC (SAIC 2007).</del></p> <ul style="list-style-type: none"> <li>• RVAAP-29 Upper and Lower Cobbs Pond: A Final Phase II RI Report, including a BHHRA and a SERA, has been completed (MKM Engineers 2005a).</li> <li>• RVAAP-33 Load Line 6: A Final Phase I RI Report, including a BHHRA and a SERA, has been completed (MKM Engineers 2007b).</li> <li>• RVAAP-38 NTA: A Final Phase I RI Report, including screening level human health and ecological risk assessments, has been completed (USACE 2001).</li> <li>• RVAAP-42 Load Line 9: A Final Phase I RI Report, including a BHHRA and a SERA, has been completed (MKM Engineers 2007b).</li> <li>• RVAAP-44 Load Line 11: A Final Remedial Investigation RI Report, including a BHHRA and a SERA, has been completed (MKM Engineers 2005b).”</li> </ul>

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O-16.	3-1/9-21	n/a	<p>The text in this section describes how surface water/sediment will be dealt with as part of the PBA08. The purpose of the PBA08 is to conduct RIs at the various AOCs. By definition that means that the nature and extent of contamination in all media needs to be investigated. That means that if SW/sediment is contaminated, that the contamination needs to be chased even if it is past the AOC boundary.</p> <p><i>Additional comment O-16, 1-December-2008: with respect to sw/sed discussions, it is my understanding that there have been some USACE/SAIC discussions that we have not been a part of, and we haven't seen the proposed locations. Scoping with USACE is okay, but approval needs to be granted by Ohio EPA. Just keep that in mind for down the road.</i></p>	<p>Significant further discussion is warranted. As previously stated by Ohio EPA, it makes sense to collect additional data as part of the AOC specific investigations under this PBA08, and then make SW/sediment decisions on a facility-wide or stream basin basis (unless there is a hot spot of sediment contamination that needs to be removed).</p> <p>This is a big unresolved issue.</p>	<p>Clarification. Details on the surface water and sediment sampling as part of PBA08 will be presented in the <i>Draft PBA 2008 Supplemental Investigation Sampling and Analysis Plan, Addendum No. 1.</i></p> <p>Proposed surface water/sediment locations were selected with respect to both AOC-specific data and available data from facility-wide stations beyond the boundaries of the PBA 2008 AOCs. Locations were selected to facilitate characterization of contaminant nature and extent within the AOC boundaries, assess surface water/sediment exit pathways from the AOCs, and determine the existence of any downstream contamination attributable to an AOC (i.e., "chasing the contamination"). Additionally, several sample stations are proposed at previously uncharacterized exit pathways along the southern boundary of the facility.</p> <p>Further discussion is recommended in the context of the SAP document. No text changes proposed in this version of the PMP.</p> <p><u><i>Additional Clarification on 09-Dec-08:</i></u></p> <p><i>SAIC acknowledges that all scoping for the supplemental RI phase of work will be subject to stakeholder review and approval. Proposed sampling locations to date were presented and discussed only as part of the supplemental RI DQO workshop and no additional scoping for</i></p>

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					<p>these media has been conducted. The proposed sampling locations and rationales for these media for the PBA 2008 contract will be presented for stakeholder review in the RI SAP Addendum. Please note that SAIC’s discussions with USACE regarding surface water/sediment have focused on potential USACE technical approaches for addressing facility-wide surface water and sharing of SAIC’s compilation of historical data and presentation of those data on maps generated from REIMS and the 1992 RVAAP flyover. The primary objectives were to utilize SAIC’s institutional knowledge from work at other facilities and to avoid duplication of data compilation efforts by the respective organizations.</p>
O-17.	3-1/17	3-1	The text discusses “stream-lined Ohio EPA review.”	Please clarify what is meant by this statement. The 45 day clock applies to this project. This statement about “streamlined Ohio EPA review” also may be interpreted that the Agency has held up projects in the past, which is incorrect. Please re-phrase.	<p>Clarification. The project schedule incorporates the minimum 45-day document review requirement specified by the Ohio EPA DFFOs for all deliverables under the 2008 PBA. The text intended to convey that advance DQO workshops and stakeholder technical discussions would help to resolve major issues prior to issuance of SAP Addenda and RI/FS documents, thereby facilitating their reviews. Section 3.0, 2<sup>nd</sup> bullet, has been modified as follows:</p> <ul style="list-style-type: none"> <li>• <del>“Streamlined Ohio EPA review and acceptance process, using technical workshops to identify data quality</del></li> </ul>

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					<p><del>objectives and obtain stakeholder guidance agree upon major decision points (e.g., RI Addenda objectives development and meetings prior to the FS stage to develop human health and ecological remedial action objectives [RAOs] and risk management positions).</del></p> <ul style="list-style-type: none"> <li>• <b>The use of technical workshops in advance of the RI Addenda and FS phases of work to obtain stakeholder guidance on data quality objectives and major decision points (e.g., remedial action objectives [RAOs] and risk management positions) in order to facilitate document development and reviews.”</b></li> </ul>
O-18.	3-1/21	3-1	The text talks about an intelligent, focused, risk-based approach....	Please clarify what is meant by this statement.	<p>Clarification. Section 3.0, 3<sup>rd</sup> bullet has been revised as follows:</p> <ul style="list-style-type: none"> <li>• <del>“Intelligent, focused, risk-based technical approach addressing anticipated land uses throughout the process.</del></li> <li>• <b>A risk-based technical approach that incorporates RVAAP facility-wide risk assessment guidance and specific anticipated land uses for each AOC.”</b></li> </ul>
O-19.	3-1/31-32	1-2, 3-1	Clarification of the text needed.	Task 5 is an optional task. When will this be funded? What will trigger the funding?	Clarification. The 2008 PBA Performance Work Statement required that SAIC propose an award date for Optional Task 5. The

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					<p>proposed date for award of Option Task 5 was October 15, 2011 in order to attain SAIC’s proposed constrained completion date of December 12, 2013, and meet the Army’s goal for completion of September 30, 2014.</p> <p>New text has been added to the end of Section 1.1, 2<sup>nd</sup> paragraph, as follows:</p> <p>“The approved PMP will initially be designated as Revision 0. <b>The 2008 PBA Performance Work Statement required that SAIC propose an award date for Optional Task 5. The proposed date for award of Optional Task 5 is October 15, 2011, (see Section 6.3) in order to attain SAIC’s proposed constrained completion date of December 12, 2013, and the Army’s goal for completion of remediation. Should the Optional Task 5 award date change, the project schedule will be evaluated and adjusted as required and the PMP updated to reflect the revised schedule.</b>”</p> <p>In addition, the last sentence of Section 3.1, 1<sup>st</sup> paragraph, has been modified as follows:</p> <p>“The remaining Steps 5 through 7 are applicable to all AOCs included under Task 5, <b>which is proposed to be awarded by October 15, 2011 (Table 1-1).</b>”</p>
O-20.	3-1/29 to 3-2/20-38	3-2	Clarification requested.	Please clarify how the MMRP portions of the LNWBG and Atlas fit into all of these steps.	Clarification. Table 3-2 outlines proposed remedial approaches for addressing potential

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					<p>MEC issues at LNWBG, Atlas Scrap Yard, and NACA Test Area. To further clarify the following text changes have been incorporated:</p> <p>Section 3.1, Step 2: “The FSs will evaluate the appropriate range of remedial actions to reduce risks to human health and the environment for all media (soil/dry sediment, surface water, wet sediment, and groundwater). <b>Where IRP remedial actions fall within the footprint of MMRP MRS areas, remedial alternatives will also address MEC to facilitate completion of remedial actions within the IRP AOC (see Section 3.2).”</b></p> <p>Section 3.1, Step 5: “<b>The RD also will incorporate any necessary MEC investigation and clearance protocols (e.g, work plans and preparation of Explosive Safety Submittals [ESSs], and as well as, health and safety, quality assurance (QA), and associated procedures including coordination with others operating entities at RVAAP.”</b></p>
O-21.	3-1/34	3-1	Text revision needed. The text is talking about preparing a RI work plan.	How many workplans,...one? Several? A combination workplan? It looks like a word is missing here. Add more detail.	<p>Agree. One work plan document will be prepared for all seventeen of the Task 2 AOCs. The referenced section of text has been revised to state:</p> <p>“SAIC will prepare <b>an</b> integrated RI Work Plan Addendum for all additional planned</p>

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					activities at the 17 AOCs under Task 2.”
O-22.	3-2/10	3-2	Additional text needed at the end of this sentence.	Change text to read: “The PP(s) will be presented in a format that is clear and understandable to the public in both the document and during the required public meeting.”	Agree. The referenced text has been revised to state:  “The PP(s) will be presented in a format that is clear and understandable to the public in both the document and during the required public meeting.”
O-23.	3-2/20-27	3-2, 7-1	Text revision requested.  Additional comment O-23, 1-December-2008: RD submitted approx 10 days after submittal of ROD for group 3 AOCs? Am I reading that right? Bottom-line, the RODs needs to be signed before we get the RD. It then begs the question of will we need to be looking at a portion of a consolidated RD and not another part? Does it make sense to break the RDs up into 3 separate tracks also?	In this section, it appears that SAIC is planning on submitting the preliminary-draft RD workplans for review prior to the ROD being finalized. Since that is USACE review only, I don’t have an issue with it. However, with respect to draft workplans, although early review has been previously done at RVAAP, it was only done because of the potential loss of funding. This is not the norm. As such, from the perspective of Ohio EPA, the schedule for the submission of the draft RDs should be after the RODs are signed.	Clarification. The PMP project schedule pending award of Optional Task 5, SAIC’s proposal included submittal of a Draft Consolidated Remedial Design on 15 June 2012. This date follows the target date for signed RODs for Group 1 and 2 AOCs and is approximately 10 calendar days following anticipated submittal of the final ROD for Group 3 AOCs. Please reference proposed text changes in response to comment O-19. Pending award of Optional Task5, no additional text changes to this version of the PMP are proposed.  <u>Additional Clarification on 09-Dec-08:</u>  In SAIC’s proposed project schedule, the estimated key dates for Final RODs are as follows:  Group 1 ROD signature: 22-March-2012 Group 2 ROD signature: 21-May-2012 Group 3 ROD signature: 20-July-2012

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					<p>(submittal date for the Group 3 Final ROD to Army and Ohio EPA is 5-June-2012)</p> <p>The estimated submittal date for the Draft consolidated RD is 15-June-2012.</p> <p>Under this schedule, the Draft consolidated RD would not be issued until after ROD signature for Groups 1 and 2, and 10 days following submittal of the Group 3 Final ROD for approval/signature.</p> <p>The PMP does not currently present Task 5 schedule information because award of this Task is pending. SAIC’s proposal dates for the RD are subject to change depending on the award date for Task 5. The PMP would be updated at that point in time to reflect updated schedule. We agree that separation of the RD to align with the specified AOC groups may be prudent so not to delay progress on remediation activities for certain AOCs. We also acknowledge that the 3 groupings of AOCs may need to be refined or adjusted as new data are acquired and we work through the CERLCA process. For these reasons, we do not propose the addition of the Task 5 schedule in this iteration of the PMP. However, the following text changes are proposed to Section 3.1, <i>Step 5 – Remedial Design</i>:</p> <p><i>“Step 5 – Remedial Design: Upon completion of public review of the PPs and approval of</i></p>



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					<p>the Final RODs, SAIC will submit a preliminary <del>draft</del> Draft remedial design (RD). A consolidated RD will be developed for the AOCs requiring remedial actions. The RD will include descriptions of activities to be conducted at each AOC, construction drawings with appropriate construction specifications included as notes on the design drawings, and confirmation sampling protocols and objectives as appropriate for each AOC. The RD will detail any required LUCs for applicable AOCs. The RD also will address health and safety, quality assurance (QA), and associated procedures including coordination with others operating entities at RVAAP. Task 5 is to be awarded at future date (proposed as 14-October 2011) and the schedule for completion of the RD and RA phases of work will be assess and included in a revision of this PMP at that time. Also, as new data are acquired during supplemental RI efforts and the AOCs progress through the CERLCA process to the Final ROD stage, separation of the consolidated RD to reflect groupings of AOCs may be prudent so not to delay progress for certain AOCs that are ready to proceed to the RA phase of work.”</p> <p>Also, the following changes are proposed to Section 7.1, 2<sup>nd</sup> paragraph:</p> <p>“Figure 7-1 summarizes the deliverable and approval milestones <del>schedule for</del> Tasks 1 through 4 required to achieve project</p>

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					<p>objectives by December 12, 2013. The project schedule and associated deliverable milestones (<del>Figure 7-1</del>) <del>are to</del> <b>will be reviewed and</b> approved by both the Ohio EPA and the Army. Upon award of Task 5 contract work (RD and RA phases) the <b>schedule for completion of the RD and RA phases of work will be evaluated and included in a revision of this PMP.</b> Approval of the <del>detailed</del> <b>revised</b> project schedule and associated milestones will be obtained as part of the <b>revised</b> PMP review and approval cycle.”</p>
O-24.	3-3/21-23	3-3	<p>Additional discussion required.</p> <p><b>Additional comment O-24, 1-December-2008: Put in the revised PMP the info that you have in the RTC (2nd, 3rd, 4th para).</b></p>	<p>The sewer issue needs significant additional discussion. First: Ohio EPA was not involved in the planning, execution or review of work conducted by LES, as such we will not agree that the data is usable. Second: in the kick-off meeting, there was discussion of taking geoprobe samples along the various lines in selected areas. Third: we were just made aware of an issue at Badger AAP, that needs some potential historical data review with respect to the potential for cross-connections between sewer and drinking water lines.</p>	<p>Clarification. Further discussion regarding sewers characterization is recommended in the context of the subsequent SAP Addendum for Facility-Wide Sewers.</p> <p>During the development of the SAP Addendum for sewers, information from the Lakeshore evaluation is being utilized only in a high-level and qualitative fashion. Locations where field screening methods tested positive for explosives have been noted during the review of site background information, and these locations will be reevaluated as potential source areas. However, negative screening results from the Lakeshore report are not being used to eliminate locations from investigation.</p> <p>Collection of soil borings along sewer line segments is proposed in the sewers</p>

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					<p>investigation SAP. Decisions regarding the selection of specific soil boring locations will be subsequently made based upon the results of the analytical data and the video camera surveys.</p> <p>All available historical utility maps and engineering drawings have been evaluated in the development of the SAP Addendum for sewers. There is no evidence of cross-connections based upon this data.</p> <p>No text changes proposed in this version of the PMP.</p> <p><u>Additional Clarification on 09-Dec-08:</u></p> <p>As per request, the following text will be inserted following the text on Page 3-3, line 23:</p> <p>“During the development of the Work Plan Addendum for Facility-wide Sewers, information from the Lakeshore (2007) evaluation will be utilized only in a high-level and qualitative fashion. Locations where field screening methods tested positive for explosives will be noted during the review of historical data, and these locations will be reevaluated as potential source areas. However, negative screening results from the Lakeshore (2007) report will not be used to eliminate locations from investigation. All available historical utility maps and engineering drawings will be evaluated as well. A tiered investigative approach will be</p>

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					utilized for the sewers, as subsequent soil borings will be proposed after evaluation of the initial analytical data and video camera surveys.”
O-25.	3-3/35	3-4	Additional text needed at the end of this sentence.	Change text to read: “The PP(s) will be presented in a format that is clear and understandable to the public in both the document and during the required public meeting.”	Agree. The referenced text has been revised to state:  “The PP(s) will be presented in a format that is clear and understandable to the public in both the document and during the required public meeting.”
O-26.	3-4/16-19	3-4	The text references the 2004 future land uses.  Additional comment O-26, 1-December-2008: Put some of this RTC in the revised PMP. (O-29, O-33)	Please use the most recent information presented to the project team by the OHARNG reps during the kick-off meeting.	Clarification. The Rev. 0 PMP reflects SAIC’s bid based on information provided by the Army at that time. OHARNG land use information provided at the 2008 PBA kickoff meeting was not available at the time of SAIC’s proposal effort and will be further evaluated to determine equivalency with respect to receptors identified in the Facility-Wide Human Health Risk Assessment Work Plan. If new OHANRG land uses are determined to be equivalent, or if new receptors need to be developed, these will be identified in the RI Addenda/FS reports for the respective AOCs. No text changes proposed in this version of the PMP.  <u>Additional Clarification on 09-Dec-08:</u>  On Page 3-4, the second sentence of the paragraph on lines 16-19 will be revised as

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					<p>follows:</p> <p>“These anticipated future land uses, as listed in the PWS issued by the Army on June 20, 2008 (USACE 2008), form the basis for the baseline remedial action technical approaches summarized in Table 3-2. Any additional future land uses considered by OHANRG will be evaluated to determine equivalency with respect to receptors identified in the Facility-Wide Human Health Risk Assessment Work Plan. If new OHANRG land uses are determined to be equivalent, or if new receptors need to be developed, these will be identified in the RI Addenda/FS reports for the respective AOCs.”</p>
O-27.	3-4/24-28	3-5	The text references clean-up numbers.	Clarify in the revised text that these numbers have not, as of yet, been agreed upon. This is a big issue.	<p>Agree. The referenced text has been revised as follows:</p> <p>“From available risk assessment data, known or potential human health COCs at each AOC were identified and their exposure point concentration (EPC) and/or point concentrations compared to preliminary draft facility-wide cleanup goals for applicable receptors under the anticipated land use. If soil and dry sediment preliminary draft facility-wide cleanup goal exceedances were identified, a corresponding action has been proposed as a baseline approach. Similar, if the AOC-specific receptors included exposures to surface water or wet sediment,</p>

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					any preliminary draft facility-wide cleanup goal exceedances were evaluated to determine if source remediation is required to reduce contaminant migration to those media and exposure risk. RVAAP stakeholder team review of the preliminary draft facility-wide cleanup goals is ongoing.”
O-28.	3-4/38-43	3-5	The text in this section references the activities that will occur if MEC is encountered.	Cross-reference in the revised text the Ohio EPA MEC notification procedure.	Agree. The 2 <sup>nd</sup> and 3 <sup>rd</sup> sentences of Section 3.2, 5 <sup>th</sup> paragraph have been revised as follows:  “...and RVAAP-50 (Table 3-2). In the event MEC is encountered, SAIC will coordinate with RVAAP to provide notification to Ohio EPA in accordance with final notification procedures, dated April 8, 2005. A determination will be made if the MEC can be moved in a safe and acceptable manner. If safe to move, MEC will be placed at a storage location...”
O-29.	Table 3-1	n/a	The table presents the 2004 future land uses.	Please use the most recent information presented to the project team by the OHARNG reps during the kick-off meeting.	Please reference response to comment O-26. No text changes proposed in this version of the PMP.
O-30.	Figure 3-1	n/a	The figure references clean-up numbers.	Clarify in the revised text that these numbers have not, as of yet, been agreed upon. This is a big issue.	Please reference response and proposed text changes for comment O-27.
O-31.	Figure 3-1	Figure 3-1	Figure addition requested.	Define “RC”, “RIP” and “RA(O).” Place in footnotes.	Agree. Footnotes have been added to the referenced figure defining the acronyms used within the flowchart.

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O-32.	Table 3-2 General	Table 3-2	Figure title needs correction.	Please indicate that these are projected or suggested AOC approaches.	Agree. The title of Table 3-2 has been revised as follows:  “Table 3-2. Summary of <del>Baseline</del> <b>Proposed</b> Remedial Action Approaches for AOCs Included in the RVAAP 2008 PBA”
O-33.	Table 3-2 General	n/a	Please clarify that the future land uses described in the first column on the left represents the most recent designation.	If not the most recent land uses, please change.	Please reference response to comment O-26.  No text changes proposed in this version of the PMP.
O-34.	Table 3-2 General	Table 3-2	Clarification needed in the footnotes or another appropriate place.	Clarify that the baseline is a best guess estimate based upon current information. This may change subsequent to additional sampling and analysis.	Agree. The third sentence of the footnote below Table 3-2 has been revised as follows:  “ <b>As the proposed approaches presented in this table represent an initial estimate based upon an assessment of existing data, it is acknowledged that</b> <del>S</del> supplemental RI investigation results, RVAAP stakeholder or public concerns, or unforeseen site conditions may require departure from the <del>baseline</del> <b>proposed</b> approach for an AOC.”
O-35.	Table 3-2 General	n/a	Clarification requested.  Additional comment O-35, 1-December-2008: Potential for one overall RD to slow the process depending upon the ROD signing dates? (The RTCs indicate that there will be 3 groups of RODs).	What is meant by an integrated RD? Integrated RD/RA workplans, or integrated RD workplans across the AOC? Or both?	Clarification. The reference to integrated documents is intended to convey that one document will be produced covering all applicable AOCs (e.g.: one RD workplan document for multiple AOCs).  No text changes proposed in this version of the PMP.

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					<p><a href="#">Additional Clarification on 09-Dec-08:</a> Please see additional response to Comment O-23.</p>
O-36.	Table 3-2 General	n/a	Clarification requested.	How does the over-arching goal of obtaining unrestricted use of the land figure into this table? Was unrestricted use considered for each AOC? The preference is to minimize, as much as possible, the need for LUCs. Evaluation needs to be made between the cost/feasibility etc of cleaning up to unrestricted v. restricted land use.	<p>Clarification. SAIC’s proposed approach reflected the RVAAP stakeholder goal of obtaining unrestricted land use wherever possible, based on data made available at the time of the bid. The proposed approach included general evaluation of cost liability and benefit. SAIC’s proposed cleanup baseline would attain unrestricted use for nine AOCs. Proposed cleanup at certain AOCs, such as LFNWBG and C-Block Quarry would attain more restrictive cleanup criteria (either due to cap LTM or because of anticipated future land use. Table 3-2 is being revised per specific comments (see comment O-50) to more accurately reflect where proposed cleanup will attain unrestricted land use cleanup goals (based on preliminary draft HH cleanup goals). Ultimately, the recommended remedy for each AOC will be evaluated (inclusive of cost benefit) and vetted by the RVAAP stakeholder team during the FS process.</p> <p>No text changes proposed in this version of the PMP.</p>
O-37.	Table 3-2 General	Table 3-2	Clarification requested.	Clarify why there is so much chromium speciation work being conducted as part of this contract.	Clarification. SAIC’s initial evaluation of available data at the time of the 2008 PBA bid indicated total chromium was above the



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			revised PMP.		<p>preliminary draft cleanup goal (CUG) for the National Guard Trainee at many AOCs. Few chromium speciation samples have been collected during prior investigations. The preliminary draft CUG is based on hexavalent chromium toxicity and high relative inhalation rates for exposure. The proposed speciation sampling is included to determine if hexavalent chromium is present above naturally occurring ratios at the AOCs and incorporate this information into risk management decisions. This information will be detailed in the RI SAP Addendum. No text changes proposed to the PMP.</p> <p><u>Additional Clarification on 09-Dec-08:</u></p> <p>A footnote will be added to Table 3-2 as follows:</p> <p><b>“Few chromium speciation samples have been collected during prior investigations. The preliminary draft facility-wide cleanup goal is based on hexavalent chromium toxicity and high relative inhalation rates for exposure. Speciation sampling is proposed to determine if hexavalent chromium is present above naturally occurring ratios at the AOC so that this information can be incorporated into subsequent risk management decisions.”</b></p> <p>The “b” footnote designation will be added to the instances in column 2 where “obtain chromium speciation data” is stated.</p>

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O-38.	Table 3-2 General	n/a	The table references clean-up numbers.	Clarify in the revised text that these numbers have not, as of yet, been agreed upon.	Clarification. Text revisions clarifying the status of the clean-up goals have been added to the discussion of the baseline remedial approach (Section 3.2). Please see response to comment O-27.
O-39.	Table 3-2 General	Table 3-2	Clarification requested. Additional work may be needed.	Looking at the table, it appears that no surface soil samples are going to be collected. Is this correct? This may need to change based upon data gap analyses.	Clarification. The table should indicate that surface soil samples are included. For all AOCs, with the exception of RVAAP-12 and RVAAP-67, the entry in the second column has been revised to state:  “Implement RI Addendum (surface and subsurface soil/groundwater) to complete nature and extent evaluation...”
O-40.	Table 3-2 C-Block	Table 3-2	Clarification requested.	a. no surface soil sampling? Most of the soil here is very shallow. b. aren't there potential hex chrome issues at this AOC? c. will backfill really need to be utilized if some soils are excavated? Didn't the majority of soils existing in the bottom of the quarry originate from the surrounding slopes?	a. Clarification. Surface soil sampling will be included at this AOC. Please see response to comment O-39.  b. Clarification. The operational history for the AOC indicates that pickling process wastes such as chromic acid were disposed of in the quarry, and high concentrations of chromium have been observed in historical samples. However, previous chromium speciation sampling has indicated that the chromium is not hexavalent in nature. Of five samples collected, hexavalent chromium was observed above the detection limit in only one sample, and the percent ratio of hexavalent to total chromium was 2.25%. No text changes proposed in this version of the PMP.

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					<p>c. Clarification. The sides of the quarry predominantly consist of 20 ft high walls of exposed rock and are not the source of the soils in the bottom of the quarry. The soils present in the bottom of the AOC are sourced from fill dirt that was placed and/or disposed of in the quarry. The AOC's entry in Table 3-2 indicates that backfill will be utilized for regarding, if determined to be necessary. No text changes proposed in this version of the PMP.</p>
O-41.	Table 3-2 LL12	n/a	<p>Clarification requested.</p> <p><a href="#">Additional comment O-41, 1-December-2008: Question to Army.... item b... proposed remediation timeframe?</a></p>	<p>a. MNA is only a proposed option, it is not the selected remediation option. What other options will be evaluated in the FS? b. no RD/RA for gw is included in this contract. When will this be conducted and under what contract?</p>	<p>a. Clarification. MNA is presented in the table as the proposed approach, based upon existing available data. Remedial alternatives will be developed in the FS and evaluated and vetted by the RVAAP stakeholder team during the FS process. No text changes proposed in this version of the PMP.</p> <p>b. Clarification. Future groundwater RD/RA will be addressed by the Army at a later date. No text changes proposed in this version of the PMP.</p> <p><a href="#">Additional Clarification on 09-Dec-08: Army to provide response for anticipated Load Line 12 groundwater remediation timeframe per the IAP.</a></p>
O-42.	Table 3-2 Bldg 1200	Table 3-2	<p>Clarification requested.</p> <p><a href="#">Additional comment O-42C, 1-</a></p>	<p>a. change Nation to National b. is Mn the only COC? c. on what basis was it determined that no</p>	<p>a. Agree. The text correction has been made as requested.</p>

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			December-2008: adequate SW/sed data to make this statement?	sw/sed RA is needed?	<p>b. Clarification. Manganese was identified as the only constituent to exceed the preliminary draft Facility-wide cleanup goals. The referenced text in the fifth column of the table (Baseline Remedial Action Technical Approaches) has been revised to state:</p> <p>“Excavate soil/dry sediment with <del>manganese</del> <b>COCs</b> greater than cleanup goal for National Guard Trainee receptor.”</p> <p>This change will also be applied to all other AOC entries where specific contaminants are listed.</p> <p>c. Clarification. The proposed remedial approach did not included surface water and sediment because existing data indicate that these media do not exceed preliminary draft Facility-wide cleanup goals. No text changes proposed in this version of the PMP.</p> <p><u>Additional Clarification on 09-Dec-08:</u></p> <p>Surface water at Building 1200 consists of an isolated pond and a ditch that only contains water seasonally and is not directly connected to any other drainage conveyances. Sediment and surface water samples collected at these locations within the AOC did not indicate any exceedances of preliminary draft facility-wide cleanup goals. Additional discussion on the adequacy of existing data and proposed sampling for the AOC is recommended in the context of the <i>Draft PBA 2008 Supplemental</i></p>

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					<i>Investigation Sampling and Analysis Plan, Addendum No. 1</i>
O-43.	Table 3-2 LNWBG	Table 3-2 LNWBG	Clarification requested.  <i>Additional comment O-43b, 1-December-2008: add in the 30 year info to the revised PMP.</i>	a. any options other than capping going to be evaluated? b. what constitutes “long-term” monitoring?	a. Clarification. Remedial alternatives will be developed in the FS and evaluated and vetted by the RVAAP stakeholder team during the FS process. No text changes proposed in this version of the PMP.  b. Clarification. The proposed remedial approach assumes a 30 year period of long-term monitoring. No text changes proposed in this version of the PMP.  <u>Additional Clarification on 09-Dec-08:</u>  As per request, the second sentence in the fifth column for Upper and Lower Cobbs Pond will be revised as follows:  “Long-term monitoring (i.e.: 30 year period) and land use controls...”
O-44.	Table 3-2 U/L Cobbs	n/a	Clarification requested.	a. what is meant by additional risk management evaluation and exposure point analysis? b. will any core samples be taken from the deeper sediments to evaluate the presence of contaminants/ c. any potential RA for sediment? d. a NFA for this AOC may not be achieved.	a. Clarification. Additional sampling of sediment and soil at Cobbs Ponds is planned under the RI Addendum. These new data would be evaluated with respect to prior risk assessments and a risk management basis for alternative evaluation would be developed in conjunction with the RVAAP Team in the FS. Prior sampling at Cobbs Ponds was discrete sampling; therefore, SAIC’s proposed risk management evaluation would include calculation of exposure point concentrations.

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					<p>No text changes to this version of the PMP are proposed.</p> <p>b. Clarification. Core samples of deep sediments are proposed for the AOC. Details on the sediment sampling as part of PBA08 will be presented in the <i>Draft PBA 2008 Supplemental Investigation Sampling and Analysis Plan, Addendum No. 1</i>. No text changes to this version of the PMP are proposed.</p> <p>c. Clarification. The proposed remedial action technical approach did not include RA for sediment. However, remedial alternatives will be developed in the FS and evaluated and vetted by the RVAAP stakeholder team during the FS process. No text changes to this version of the PMP are proposed.</p> <p>d. Clarification. It is noted that a NFA may not be achieved; this is contractual risk to the contractor. The PMP only presents a proposed remediation baseline based on available data at the time of bid and does not constitute a presumptive remedy. Remedial alternatives will be developed in the FS and evaluated and vetted by the RVAAP stakeholder team during the FS process. No text changes proposed in this version of the PMP.</p>
O-45.	Table 3-2 LL6	Table 3-2 LL6	Clarification requested.	<p>a. excavate soils with As and Mn greater than CUGs? Remember that these have not been agreed on as of this date.</p> <p>b. are As and Mn the only COCs?</p> <p>c. the pond at LL6 has not been investigated,</p>	<p>a. Clarification. Please see the response to part b of comment O-42.</p> <p>b. Clarification. Please see the response to part b of comment O-42.</p>

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				<p>therefore, it is too early to assume that there will be no SW/sed RA. d. also need MEC support when sampling, especially at the test pond.</p>	<p>c. Clarification. Although the proposed baseline technical approach does not assume RA for surface water and sediment, remedial alternatives will be developed in the FS and evaluated and vetted by the RVAAP stakeholder team during the FS process. No text changes proposed in this version of the PMP.  d. Clarification. MEC support will be utilized during sampling within boundaries of the munitions response site at the AOC.</p>
O-46.	Table 3-2 NACA Test Area	Table 3-2 NACA Test Area	Clarification requested.	<p>a. are there enough existing sw/sed samples in order to evaluate remedial alternatives (i.e. no additional sampling is proposed). b. what is meant by additional risk management evaluation and exposure point analysis? c. are Pb and PAHs the only COCs? d. clarify how it has been determined that no sw/sed RA will be needed.</p>	<p>a. Clarification. Additional sampling of surface water and sediment at the NACA Test Area is planned under the RI Addendum. Details on the sampling will be presented in the <i>Draft PBA 2008 Supplemental Investigation Sampling and Analysis Plan, Addendum No. 1</i>. No text changes to this version of the PMP are proposed.  b. Clarification. Please see the response to part a. of comment O-44.  c. Clarification. Please see the response to part b of comment O-42.  d. Clarification. Although the proposed baseline technical approach does not assume RA for surface water and sediment, remedial alternatives will be developed in the FS and evaluated and vetted by the RVAAP stakeholder team during the FS process. No text changes proposed in this version of the</p>

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					PMP.
O-47.	Table 3-2 LL5	Table 3-2 LL5	Clarification requested.	<p>a. are there enough existing sw/sed samples in order to evaluate remedial alternatives (i.e. no additional sampling is proposed).</p> <p>b. is Mn the only COC?</p> <p>c. clarify how it has been determined that no sw/sed RA will be needed.</p>	<p>a. Clarification. Since there are no permanent water bodies at Load Line 5, no additional sampling of wet sediment and surface water is proposed. However, potential transport of sediment and runoff from the AOC will be assessed through the collection of samples at drainage exit pathways from the Fuze and Booster Hill area. Details on the sampling will be presented in the <i>Draft PBA 2008 Supplemental Investigation Sampling and Analysis Plan, Addendum No. 1</i>. No text changes to this version of the PMP are proposed.</p> <p>b. Clarification. Please see the response to part b of comment O-42.</p> <p>c. Clarification. Although the proposed baseline technical approach does not assume RA for surface water and sediment, remedial alternatives will be developed in the FS and evaluated and vetted by the RVAAP stakeholder team during the FS process. No text changes proposed in this version of the PMP.</p>
O-48.	Table 3-2 LL7	Table 3-2 LL7	Clarification requested.	<p>a. are there enough existing sw/sed samples in order to evaluate remedial alternatives (i.e. no additional sampling is proposed).</p> <p>b. are Mn and PAHs the only COCs?</p> <p>c. clarify how it has been determined that no sw/sed RA will be needed.</p>	<p>a. Clarification. Since there are no permanent water bodies at Load Line 7, no additional sampling of wet sediment and surface water is proposed. However, potential transport of sediment and runoff from the AOC will be assessed through the collection of samples at</p>



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					<p>drainage exit pathways from the Fuze and Booster Hill area. Details on the sampling will be presented in the <i>Draft PBA 2008 Supplemental Investigation Sampling and Analysis Plan, Addendum No. 1</i>. No text changes to this version of the PMP are proposed.</p> <p>b. Clarification. Please see the response to part b of comment O-42.</p> <p>c. Clarification. Although the proposed baseline technical approach does not assume RA for surface water and sediment, remedial alternatives will be developed in the FS and evaluated and vetted by the RVAAP stakeholder team during the FS process. No text changes proposed in this version of the PMP.</p>

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O-49.	Table 3-2 LL8	Table 3-2 LL8	Clarification requested.	<p>a. are there enough existing sw/sed samples in order to evaluate remedial alternatives (i.e. no additional sampling is proposed).</p> <p>b. is Mn the only COC?</p> <p>c. clarify how it has been determined that no sw/sed RA will be needed.</p>	<p>a. Clarification. Additional sampling of wet sediment and surface water is proposed at Load Line 8 to characterize current conditions and/or assess potential exit pathways from the AOC. Additionally, potential transport of sediment and runoff beyond the boundaries of the AOC will be assessed through the collection of samples at drainage exit pathways from the Fuze and Booster Hill area. Details on the sampling will be presented in the <i>Draft PBA 2008 Supplemental Investigation Sampling and Analysis Plan, Addendum No. 1</i>. No text changes to this version of the PMP are proposed.</p> <p>b. Clarification. Please see the response to part b of comment O-42.</p> <p>c. Clarification. Although the proposed baseline technical approach does not assume RA for surface water and sediment, remedial alternatives will be developed in the FS and evaluated and vetted by the RVAAP stakeholder team during the FS process. No text changes proposed in this version of the PMP.</p>

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O-50.	Table 3-2 LL9	Table 3-2 LL9	Clarification requested.	<p>a. are there enough existing sw/sed samples in order to evaluate remedial alternatives (i.e. no additional sampling is proposed).</p> <p>b. are metals the only COCs?</p> <p>c. clarify how it has been determined that no sw/sed RA will be needed.</p> <p>d. why interested here in unrestricted use and not at LLs 5, 7, 8, and 10?</p>	<p>a. Clarification. Additional sampling of wet sediment and surface water is proposed at Load Line 9 to characterize current conditions and/or assess potential exit pathways from the AOC. Additionally, potential transport of sediment and runoff beyond the boundaries of the AOC will be assessed through the collection of samples at drainage exit pathways from the Fuze and Booster Hill area. Details on the sampling will be presented in the <i>Draft PBA 2008 Supplemental Investigation Sampling and Analysis Plan, Addendum No. 1</i>. No text changes to this version of the PMP are proposed.</p> <p>b. Clarification. Please see the response to part b of comment O-42.</p> <p>c. Clarification. Although the proposed baseline technical approach does not assume RA for surface water and sediment, remedial alternatives will be developed in the FS and evaluated and vetted by the RVAAP stakeholder team during the FS process. No text changes proposed in this version of the PMP.</p> <p>d. Clarification. The first sentence of the fifth column (Baseline Remedial Action Technical Approaches) for Load Lines 5, 7, 8, and 10 have been revised to state: “Excavate soil/dry sediment... greater than cleanup goals for the National Guard Trainee receptor <del>unrestricted use.</del>”</p>

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O-51.	Table 3-2 LL10	n/a	Clarification requested.	<p>a. are there enough existing sw/sed samples in order to evaluate remedial alternatives (i.e. no additional sampling is proposed).</p> <p>b. is Pb the only COC?</p> <p>c. clarify how it has been determined that no sw/sed RA will be needed.</p>	<p>a. Clarification. Additional sampling of wet sediment and surface water is proposed at Load Line 10 to characterize current conditions and/or assess potential exit pathways from the AOC. Additionally, potential transport of sediment and runoff beyond the boundaries of the AOC will be assessed through the collection of samples at drainage exit pathways from the Fuze and Booster Hill area. Details on the sampling will be presented in the <i>Draft PBA 2008 Supplemental Investigation Sampling and Analysis Plan, Addendum No. 1</i>. No text changes to this version of the PMP are proposed.</p> <p>b. Clarification. Please see the response to part b of comment O-42.</p> <p>c. Clarification. Although the proposed baseline technical approach does not assume RA for surface water and sediment, remedial alternatives will be developed in the FS and evaluated and vetted by the RVAAP stakeholder team during the FS process. No text changes proposed in this version of the PMP.</p>
O-52.	Table 3-2 LL11	Table 3-2 LL11	Clarification requested.	<p>a. are there enough existing sw/sed samples in order to evaluate remedial alternatives (i.e. no additional sampling is proposed).</p> <p>b. are metals and PAHs the only COCs?</p> <p>c. clarify how it has been determined that no sw/sed RA will be needed.</p> <p>d. why interested here in unrestricted use</p>	<p>a. Clarification. Additional sampling of wet sediment and surface water is proposed at Load Line 11 to characterize current conditions and/or assess potential exit pathways from the AOC. Additionally, potential transport of sediment and runoff</p>

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				and not at LLs 5, 7, 8, and 10?	<p>beyond the boundaries of the AOC will be assessed through the collection of samples at drainage exit pathways from the Fuze and Booster Hill area. Details on the sampling will be presented in the <i>Draft PBA 2008 Supplemental Investigation Sampling and Analysis Plan, Addendum No. 1</i>. No text changes to this version of the PMP are proposed.</p> <p>b. Clarification. Please see the response to part b of comment O-42.</p> <p>c. Clarification. Although the proposed baseline technical approach does not assume RA for surface water and sediment, remedial alternatives will be developed in the FS and evaluated and vetted by the RVAAP stakeholder team during the FS process. No text changes proposed in this version of the PMP.</p> <p>d. Please see response to part d of comment O-50.</p>
O-53.	Table 3-2 Wet Storage Area	Table 3-2 Wet Storage Area	Clarification requested.	<p>a. are there enough existing sw/sed samples in order to evaluate remedial alternatives (i.e. no additional sampling is proposed).</p> <p>b. are As and PAHs the only COCs?</p> <p>c. clarify how it has been determined that no sw/sed RA will be needed.</p>	<p>a. Clarification. Previous surface water samples collected downgradient of the AOC had no chemical detections in exceedance of the preliminary draft facility-wide cleanup goals, and therefore no additional samples are proposed as part of the SAP Addendum for this AOC. No text changes proposed in this version of the PMP.</p> <p>b. Clarification. Please see the response to part b of comment O-42.</p>

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					<p>c. Clarification. Although the proposed baseline technical approach does not assume RA for surface water and sediment, remedial alternatives will be developed in the FS and evaluated and vetted by the RVAAP stakeholder team during the FS process. No text changes proposed in this version of the PMP.</p>
O-54.	Table 3-2 Bldg F-15 and F-16	n/a	<p>Clarification requested.</p> <p>Additional comment O-54b, 1-December-2008: a field visit is needed. I am recalling the presence of a manhole cover or grate. But could be wrong.</p>	<p>a. as a FYI, there is currently minimal data at this AOC. As such, subsequent to sampling as part of the PBA08, RD/RA may be required. A NFA may not be achieved.</p> <p>b. will the existing sewer lines at this AOC be investigated?</p> <p>c. are there enough existing sw/sed samples in order to evaluate remedial alternatives (i.e. no additional sampling is proposed).</p>	<p>a. Clarification. It is noted that a NFA may not be achieved; this is contractual risk to the contractor. The PMP only presents a proposed remediation baseline based on available data at the time of bid and does not constitute a presumptive remedy. Remedial alternatives will be developed in the FS and evaluated and vetted by the RVAAP stakeholder team during the FS process. No text changes proposed in this version of the PMP</p> <p>b. Clarification. An extensive review of historical documents and utility drawings do not indicate the presence of sewer lines at this AOC. No text changes proposed in this version of the PMP.</p> <p>c. Clarification. Previous sampling of wet sediment and surface water has been conducted at the AOC, and no exceedences of preliminary draft facility-wide cleanup goals were observed. There are no significant permanent bodies of water at the AOC, and therefore no additional samples are proposed for surface water and sediment. No text</p>

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					<p>changes proposed in this version of the PMP.</p> <p><u>Additional Clarification on 09-Dec-08:</u></p> <p>Buildings F-15 and F-16 do not have any historically documented sanitary sewer infrastructure; however, it is possible that there are isolated storm sewer structures at the AOC. Any such structures would be evaluated during a site visit and addressed accordingly.</p>
O-55.	Table 3-2 Anchor Test	Table 3-2 Anchor Test	<p>Clarification requested.</p> <p>Additional comment O-55a, 1-December-2008: isn't there a creek near Anchor Test, or am I remembering wrong?</p>	<p>a. are there enough existing sw/sed samples in order to evaluate remedial alternatives (i.e. no additional sampling is proposed).</p> <p>b. is As the only COC?</p> <p>c. clarify how it has been determined that no sw/sed RA will be needed.</p>	<p>a. Clarification. Since there are no permanent water bodies at the Anchor Test Area, no additional sampling of wet sediment and surface water is proposed. No text changes proposed in this version of the PMP.</p> <p>b. Clarification. Please the response to part b of comment O-42.</p> <p>c. Clarification. Remedial alternatives for all media will be developed in the FS and evaluated and vetted by the RVAAP stakeholder team during the FS process. No text changes proposed in this version of the PMP.</p> <p><u>Additional Clarification on 09-Dec-08:</u></p> <p>The nearest creek or drainage conveyances to Anchor Test Area are approximately 750 feet from the AOC. Additionally, there are no direct drainage connections between this AOC</p>

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					and the nearest creek. Additional discussion on the adequacy of existing data and proposed sampling for the AOC is recommended in the context of the <i>Draft PBA 2008 Supplemental Investigation Sampling and Analysis Plan, Addendum No. 1</i>
O-56.	Table 3-2 Atlas Scrap Yard	Table 3-2 Atlas Scrap Yard	Clarification requested.	<p>a. are there enough existing sw/sed samples in order to evaluate remedial alternatives (i.e. no additional sampling is proposed).</p> <p>b. are several metals the only COCs?</p> <p>c. clarify how it has been determined that no sw/sed RA will be needed.</p> <p>d. it appears that only minimal amount of MEC will be removed as part of this project. Please clarify that this entire AOC will also be evaluated and dealt with as part of the MMRP.</p>	<p>a. Clarification. Since there are no permanent water bodies at Atlas Scrap Yard, no additional sampling of wet sediment and surface water is proposed. No text changes proposed in this version of the PMP.</p> <p>b. Clarification. Please the response to part b of comment O-42.</p> <p>c. Clarification. Remedial alternatives for all media will be developed in the FS and evaluated and vetted by the RVAAP stakeholder team during the FS process. No text changes proposed in this version of the PMP.</p> <p>d. Please reference response and proposed text changes for comment R-2.</p>
O-57.	Table 3-2 FW Sewers	Table 3-2 FW Sewers	<p>Clarification requested. Additional work requested.</p> <p>Additional comment O-57d, 1-December-2008: add in "...existing data and define all exposure pathways." (Add "all"... I want to make sure that we catch gw if needed.)</p>	<p>a. no soil samples are proposed for the collection outside of the sewer lines. Given the age and construction of many of these lines, it is safe to assume that there are breeches in the lines from which contaminants may migrate. Samples need to be collected from the outside of the lines. This needs further discussion.</p>	<p>a. Clarification . Please see response to comment O-24.</p> <p>b. Agree. The referenced text in column three (Complete FS/PP/ROD) has been revised as follows: "Integrated RI Addendum/FS to include range of remedial actions to <del>abate</del> <del>mitigate</del> risks to human health and the environment..."</p>



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				<p>b. risks to human health and the environment need to be abated, not mitigated. Change text.</p> <p>c. risks to HH and environment in soils also needs to be abated.</p> <p>d. a review of monitor wells needs to occur to see if, by chance, any may be in position to capture groundwater contamination from a leaking sewer line. If necessary, additional wells will need to be installed to evaluate gw impact.</p>	<p>c. Agree. The referenced text in column three (Complete FS/PP/ROD) has been revised as follows:</p> <p>“... specific to sediment and water contained within the sewer systems <b>and soil adjacent to the sewer lines.</b>”</p> <p>d. Clarification. As noted in the DQO workshops for the 2008 PBA, groundwater is a media that potentially could be impacted through releases from the facility-wide sewers. Existing groundwater monitoring wells and associated data would be evaluated as part of the RI Addendum. These activities will be presented in the RI SAP Addendum. Additional investigation of groundwater impacts potentially related to the sewers may fall under a different AOC than the facility-wide sewers (e.g., site-wide groundwater or individual AOCs) these discussion are ongoing with the Army. Text of Table 3-2 has been modified as follows:</p> <p>“Implement RI Addendum <b>to assess contamination for water and sediment throughout related to</b> the facility-side sewer systems <del>to</del> and supplement existing data and define exposure <b>pathways.</b>”</p> <p><u><a href="#">Additional Clarification on 09-Dec-08:</a></u></p> <p>As per request, the text in column 2 will be revised to state “... supplement existing data and define <b>all</b> exposure pathways.”</p>

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O-58.	Table 3-2 Footnote, line 4	Table 3-2 Footnote, line 4	Text change requested.	The text currently states that the technical approaches have not been endorsed by Ohio EPA. Please clarify the footnote to indicate that this is the first time that we have looked at the proposed approach for this PBA contract.	Agree. The first sentence of the footnote has been revised to state:  “The baseline remedial action technical approaches are based on available information and precedent experience at RVAAP at the time of proposal submission and have not been reviewed or endorsed by Ohio EPA...”
O-59.	4-1/21	n/a	Clarification requested.  <i>Additional comment O-59, 1-December-2008: Potential for one overall RD to slow the process depending upon the ROD signing dates? (The RTCs indicate that there will be 3 groups of RODs).</i>	Is this a combined RD/RA workplan... or is it an across all AOCs combined RD workplan and report? Or is it both? Please clarify.	Clarification. The RD/RA workplan itself will be a single combined document covering all AOCs requiring remedial actions.  No text changes proposed in this version of the PMP.  <u><a href="#">Additional Clarification on 09-Dec-08:</a></u>  Please see additional response to Comment O-23.
O-60.	4-2/4-5	4-2	Clarification requested	Please clarify that both the FW and the AOC-specific workplans need to be in place prior to work commencing.	Clarification. The AOC-specific workplans will be submitted and approval obtained prior to fieldwork commencing. The following text revision has been made to the referenced text:  “SAIC will prepare a project work plan addendum, tiered under approved Facility-Wide work plans and obtain approval of the addendum, prior to the start of any field work for both field sampling activities and remedial activities.”

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O-61.	4-2/22-24	4-2	Clarification requested	Please clarify that both the FW and the AOC-specific SAPs, QAPPs and HASPs need to be in place prior to work commencing.	Clarification. The AOC-specific SAPs, QAPPs and HASPs will be submitted and approval obtained prior to fieldwork commencing. The following text revision has been made to the referenced text:  “Prior to the start of field work at RVAAP, SAIC will <del>prepare</del> <b>submit and obtain approval of</b> a SAP Addendum, tiered under the existing RVAAP Facility Wide SAP and QAPP (USACE 2001b).”
O-62.	40-2/30-31	n/a	Further discussion warranted.	As discussed during the PBA08 kickoff meeting, additional discussion is needed regarding the use of discrete v. MI sampling. This applies to both surface and subsurface samples.	Clarification. As based upon previous during the DQO meeting, an MI sampling approach will be utilized for surface soil and discrete sampling for subsurface soil. Details of the proposed sampling methodologies and sample locations will be presented in the <i>Draft PBA 2008 Supplemental Investigation Sampling and Analysis Plan, Addendum No. 1</i> . Any additional discussion required on the use of discrete versus MI sampling is recommended in the context of that document.  No text changes proposed in this version of the PMP.
O-63.	4-2/41 – 4-4/6	4-2, 4-3	Text revision requested.	Please clarify in the text that the FW HASP and the site-specific HASP need to be implemented in conjunction with one another.	Agree. The following text has been inserted as the second sentence in Section 4.1.2 (Site Safety and Health Plans):  “ <b>Both the Facility-Wide HASP and the SSHP Addenda will be implemented in conjunction with each other.</b> ”

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O-64.	4-3/23-4-4/2	4-3	Text revision requested.	Sections 4.1.3, 4.1.4, and 4.1.5 reference other potential plans/submittals. As currently written, it appears that the text is indicating that these documents are only needed starting in the RD process. This is not the case, for example ESSs, QC plans, etc..	<p>Agreed. Section 4.1.3, 2<sup>nd</sup> and 3<sup>rd</sup> sentences have been revised as follows:</p> <p><del>“Prior to initiation of remedial activities,</del> SAIC will develop a Contractor Quality Assurance Plan (CQAP) <b>when required during the CERCLA process to</b> <del>–The CQAP will be incorporated into the RD Work Plan and will</del> guide the performance of work activities by all personnel, including subcontractors.”</p> <p>Section 4.1.4, 1<sup>st</sup> sentence has been revised as follows:</p> <p><b>“Where required by regulations or best management practices (e.g., during planned removal actions or</b> <del>As part of the RD),</del> SAIC will prepare a Storm Water Pollution Prevention <b>Plans (SWPPPs)</b>. The <b>SWPPPs</b> will establish the procedures and controls...”</p> <p>Section 4.1.5, 1<sup>st</sup> sentence has been revised as follows:</p> <p><del>“The RD will identify, and</del> SAIC will prepare and submit, appropriate documentation or notifications as required by Federal, state, or local laws and regulations and Army policies for CERCLA actions.”</p>
O-65.	5-2/7	5-2	Clarification requested.	What is meant by a consolidated RD?	Clarification. The RD/RA work plan itself will be a single combined document covering all AOCs requiring remedial actions. The

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					referenced text has been revised as follows: “... work in conjunction with the Project Engineer to prepare the consolidated RD <b>work plan document.</b> ”
O-66.	5-2/25-26	5-2	Text revision requested.	Please revise the text to include the FW SSHP. Both the facility wide and site specific plans need to be implemented together.	Agree. The referenced text has been revised as follows: “The Project Health and Safety Officer is responsible for the implementation of <b>both the Facility-Wide Health and Safety Plan and the SSHP Addendum</b> and will conduct...”
O-67.	5-4/5	5-4	Text revision requested.	Change concurrence to approval.	Agree. The revision has been made as requested.
O-68.	5-4/7	5-4	Text revision requested.	Change concurrence to approval.	Agree. The revision has been made as requested.
O-69.	5-4/19	5-4	Text revision requested.	Change text to read: “A consolidated RD (subject to Ohio EPA approval) will be...”	Agree. The revision has been made as requested.
O-70.	5-4/20	5-4	Text revision requested.	Change text to read: “... consolidated RA Report (subject to Ohio EPA approval) will be...”	Agree. The revision has been made as requested.
O-71.	5-4/36-42	5-5	Note to contractor.	Please note that in addition to having 15 calendar days from the receipt of Ohio EPA comments at the RVAAP to respond to Agency comments; the contractor also has 30 days from that same date to submit the revised document. (This is not clear in the	Clarification. The DFFO requirements are reflected in the schedule. The following text has been added as the final sentence of the first paragraph on page 5-5: “ <b>SAIC will develop the revised document</b>

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				text. Hopefully it is reflected in the schedule.)	<b>within the 30 calendar day timeline as per the Ohio EPA Director’s Final Findings and Orders.”</b>
O-72.	Table 5-1	Table 5-1	Clarification/addition requested.	Add a footnote to the table which denotes the meaning of a blank field.	Agree. The blank cells in Table 5-1 have been replaced with a “–” symbol, and the following footnote has been added:  <b>“–” – Not applicable.</b>
O-73.	Figure 5-1	Figure 5-1	Clarification/addition requested.	Add footnotes to the figure which denotes the meaning of a grey field, a dashed lined and a solid line.	Agree. The color on the grey boxes does not have special significance, and has been revised to the same blue color as the other boxes. Footnotes have been added to the table to indicate that the dashed line indicates a matrixed relationship and the solid line indicates a direct relationship.
O-74.	Figure 7-1	n/a	The schedule was not thoroughly reviewed until several of the questions raised in this CRT are answered.	For example (not all inclusive): a. The RD/RA is an optional task is not scheduled, yet task 4 is also optional and appears on the schedule.	Clarification. Optional Task 4 was funded at the time of the 2008 PBA award (July 16, 2008). The proposed date for Optional Task 5 is October 15, 2011 (please reference comment O-19 and O-23). The PMP and schedule would be revised if the award date for Optional Task 5 differs from that currently proposed. No text changes proposed to this version of the PMP.
<b><i>OHARNG RTLS-ENV (Katie Elgin)</i></b>					
R-1.	Pg 1-1, Line 26	1-1	Load Line 6 also has a collocated MMRP site. Mention LL6 MMRP site as well as change RVAAP-50-		Agree. Line 13 has been revised to state:  <b>“• RVAAP-33 and –R-01<sup>a</sup>: Load Line 6;”</b>

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			01 to RVAAP-50-R-01		<p>The footnote on line 26 has been revised to state:</p> <p>“<sup>a</sup>RVAAP-19-R-01, RVAAP-33-R-01 and RVAAP-50-R-01 designate Military Munitions Response Program (MMRP) sites...”</p>
R-2.	Pg 1-4, Table 1-1 Optional Task 5	Pg 1-4, Table 1-1 Optional Task 5	<p>Here it indicates that MEC removals will be conducted to facilitate the IRP remediation at the collocated MMRP sites at Landfill North of Winklepeck and Atlas Scrap Yard. Please keep in mind that these 2 sites are high priority MMRP sites for the OHARNG due to future planned activities and therefore good coordination with all agencies during these activities will be needed.</p> <p><i>Additional Comment #R-2, 3-December-08: In your response, change Military Munitions Response Plan to Military Munitions Response Program.</i></p>		<p>Clarification. Table 1-1 lists the 2008 PBA performance objectives as specified in the Performance Work Statement. Under the 2008 PBA scope of work, SAIC is responsible for addressing MEC to facilitate completion of remedial actions within the IRP AOC. Additional MMRP actions are planned for MRS areas that fall outside of required IRP remediation areas. For example, SAIC’s proposed remedial approach included a MEC surface clearance at Landfill North of Winklepeck Burning Grounds for all areas that we projected would be covered with a cap. At Atlas Scrap Yard, SAIC’s baseline included MEC surface clearance and geophysical survey and anomaly investigation for areas that we projected would have to be excavated based on available data at the time of the bid. Text of Table 1-1, Optional Task 5 has been clarified as follows:</p> <p>At Atlas Scrap Yard, RVAAP-50 (also RVAAP-50-R-01), the Military Munitions Response Plan (MMRP) and CERCLA-regulated hazardous substances contamination is overlapping. Contractor shall conduct</p>

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					<p>munitions and explosives of concern (MEC) removals at this AOC in order to facilitate the installation restoration program (IRP) remediation. <b>Future actions under the MMRP will address MEC issues within areas of the AOC that fall outside of the IRP remediation footprint.</b></p> <p>“The portion of the Landfill North of WBG (RVAAP-19 and RVAAP-19-R-01) where a cap is to be installed over waste disposal trenches overlaps with magnetic anomalies identified in the MMRP site investigation (SI). Contractor shall conduct MEC removals at this AOC in order to facilitate the IRP remediation. <b>Future actions under the MMRP will address MEC issues within areas of the AOC that fall outside of the IRP remediation footprint.</b>”</p> <p><u>Additional Clarification on 09-Dec-08:</u></p> <p>In the text to be added regarding Atlas Scrap Yard, the MMRP acronym will be corrected from “Military Munitions Response <i>Plan</i>” to “Military Munitions Response <i>Program</i>.”</p>
R-3.	Pg 2-2, Line 18-23	2-2	Here you are describing the C Block Quarry AOC. Although you specify that the size of the AOC is only 0.3 acres, you should also indicate in the text that the AOC is located within C Block. It will then be clearer to readers that all of C Block is not an		<p>Agree. The referenced sentence has been revised to state:</p> <p><b>“Located within C Block, this AOC is an abandoned quarry approximately 0.3 acres in size that was used as a disposal area...”</b></p>



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			AOC, just the 0.3 acre quarry area.		
R-4.	Pg 2-3, Line 1-2	n/a	“The Landfill North of WBG is an approximate 2.5-acre unlined landfill located upgradient of a wetland.” Here you are using a wetland to describe where the AOC is located. There are thousands of wetlands on this facility and therefore it is not a good descriptor. Maybe instead of indicating that it is located upgradient of a wetland, note that it is so many feet north of WBG and is located east of George Road.		Clarification. The description of the AOC being upgradient from a wetland is sourced from the FY2007 IAP. The description of the AOC as being adjacent to a wetland is intended as an environmental setting description rather than a geographical one. The geographic location of the PBA 2008 AOCs are shown in highlight in Figure 2-2.  No text changes proposed in this version of the PMP.
R-5.	Pg 2-4, Line 31	2-4	“The buildings at Load Line 9 were thermally decontaminated and demolished to 2 feet below ground surface in 2003.” This statement needs an update as the foundations and footers were subsequently removed (I think in 2006 or 2007) and no foundations or footers remain. Please verify and add in an updated statement after the line above.		Agree. The referenced sentence has been revised as follows:  “The buildings at Load Line 9 were thermally decontaminated and demolished to 2 feet below ground surface in 2003 <b>and the foundations and footers were removed.</b> ”
R-6.	Pg 2-5, Line 28	n/a	“There is metal debris in the area.” What does this statement mean and how does it relate to the AOC cleanup?		Clarification. The statement is included in the summary to augment the physical description of the AOC. Metal debris is observed at ground surface at Anchor Test Area, presumably sourced from previous operations. This statement used in the AOC’s physical

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					description both in the FY2007 IAP and the <i>Final Characterization Report for 14 AOCs</i> (MKM Engineers).  No text changes proposed in this version of the PMP.
R-7.	Pg 2-5, Line34-35	n/a	“A MEC removal action was completed in 2003, wherein removal of above-grade MEC and ammunition boxes was completed.” What is above-grade MEC?		Clarification. Above-grade refers to MEC that was visibly observed at the ground surface, either resting direct on the ground or partially buried.  No text changes proposed in this version of the PMP.
R-8.	Pg 2-5, Line 41-43	2-5	“The sewers sometimes received inadvertent discharges of contaminated wastewaters from manufacturing of munitions, and portions of the system contain accumulated chemical contaminants. A 2007 Explosive Evaluation of Sewers showed no accumulations of explosive compounds that would present an explosion hazard.” This statement is confusing as you mention that the sewers contain accumulated chemical compounds and then you indicate a study showed no accumulations. Which is it? Need to clarify.		Agree. In order to resolve this contradiction, the referenced text has been revised as follows:  “The sewers sometimes received inadvertent discharges of contaminated wastewaters from manufacturing of munitions, <b>and it is possible that</b> portions of the system <b>may</b> contain accumulated chemical contaminants.”
R-9.	Pg 3-7, Table 3-2, Load Line	n/a	Under Baseline Remedial Action and Technical Approach it indicates: “Implement land use controls for		Clarification. The Draft ROD for soil and dry sediment at Load Line 12 is currently under

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	12		surface water and wet sediment to be integrated with controls recently negotiated between Army and Ohio EPA for soil/dry sediment.” What land use controls were recently negotiated with Army and Ohio EPA? Will the LUCs mentioned integrate with the mounted training scenario?		review by RVAAP stakeholders. The referenced LUCs are noted in the ROD and LUC language for the remedial design is also being developed for stakeholder review as part of the Draft ROD comment response and resolution process. The final remedy for Load Line 12, as denoted in the ROD, includes a remedial action objective to protect the National Guard Trainee to a depth of 4 ft bgs. This objective is consistent with a mounted training land use scenario. No text changes proposed to the current version of the PMP
R-10.	Pg 4-4, Line 12	4-4	“Fall Deer Hunting: SAIC will not perform any site work during the weekends RTLS allows deer hunting.” Also add in the following: “Weekend work must be preapproved by RVAAP and the OHARNG must be notified.”		Agree. Instead of adding the recommended text to the Fall Deer Hunting section, it has been instead added under Facility Access. The following text has been inserted as the second sentence under Facility Access (lines 14-16):  “Weekend work must be preapproved by RVAAP and the OHARNG must be notified.”
R-11.	General	Table 3-1	Anticipated Future Land Uses at RVAAP – I am not sure how to best integrate the identified uses with our future proposed uses as part of our Master Plan. To me it appears that in most cases our reuse will fit into the land uses established in 2004. However, I am not sure how best to present this in this document. This comment will require some discussion. Some sites that might		Clarification. Please reference response to Ohio EPA comment O-26.  <u><a href="#">Additional Clarification on 09-Dec-08:</a></u>  In Table 3-1, the “ <sup>2</sup> ” footnote will be added to the land uses for Load Lines 5, 6, 7, and 8 to indicate that dismounted training may be considered by OHARNG as a potential future land use. The “ <sup>3</sup> ” footnote will be added to the land use for Load Line 10 to indicate that

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			<p>need land use notes in Table 3-1: Load Lines 5, 6, 7, 8, 10, Atlas Scrap Yard, and Wet Storage.</p> <p>Additional Comment #R-11, 3-December: My main point to this comment is that for some AOCs in Table 3-1 on pg 3-5 it is noted that a small arms range complex use, dismounted training use, or engineer school training may be considered as a potential future land use based on our Master Plan. I think this same note should be provided for several other sites where that is the case. I understand that the reuse was based on the HH Risk Manual (2004) and your contract and that these uses will be considered during the RI/FS phase but I think we should make sure we encompass all the sites. LL6, LL5, LL7, and LL8 - note as "2" for may consider dismounted training. Load Line 10 - note as a "3" for engineer school training (this is their alternate dig site).</p>		<p>engineering school training may be considered by OHARNG as a potential future land use.</p>